FINANCIAL STATEMENTS

AND

ADDITIONAL INFORMATION

For the Year Ended

December 31, 2010

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Board of Directors Special Service Area Number 39

INDEPENDENT AUDITOR'S REPORT

We have audited the accompanying statement of financial position of **SPECIAL SERVICE AREA NUMBER 39** as of December 31, 2010 and the related statements of activities and cash flows for the year then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of **SPECIAL SERVICE AREA NUMBER 39** as of December 31, 2010, and the changes in its net assets and its cash flow for the year then ended, in conformity with accounting principles generally accepted in the United States.

Cary d. Hall & associated, ZZC

April 19, 2011 Chicago, Illinois

Statement of Financial Position December 31, 2010

ASSETS	
Cash and cash equivalents (Note 2)	\$ 163,979
Receivable from affiliate (Note 3)	134,515
Real estate taxes receivable, less allowance	
for uncollectible taxes of \$254,000	 992,092
Total Assets	 1,290,586
LIABILITIES	
Accounts payable and accrued expenses	\$ 12,517
Deferred real estate tax income	915,972
Notes Payable - Line of credit	123,314
Payable to affiliate (Note 3)	 55,000
Total Liabilities	1,106,803
NET ASSETS	
Unrestricted funds	 183,783
Total Liabilities and Net Assets	\$ 1,290,586

Statement of Activities

For the Year Ended December 31, 2010

SUPPORT AND REVENUES	ф	727 240
Real estate taxes - current period	\$	737,348
Real estate taxes - prior period		67,907
Interest and other income		73
Total Support and Revenues		805,328
EXPENSES		
Program Services:		
Advertising and Promotion		
Display ads		13,920
Holiday / Seasonal		25,936
Print materials		3,644
Special events		44,183
Website/Technology		3,509
Service provider direct services		32,304
Total Advertising and Promotion		123,496
Public Way Maintenance		
Equipment purchase and maintenance		1,597
Graffiti removal		22,462
Insurance		3,748
Storage rental		2,233
Supplies		2,985
Trash removal service		9,528
Service provider direct services		185,146
Other: Truck and sweeper lease		9,000
Other: Maintenance and repairs		3,023
Other: Fuel		6,148
Total Public Way Maintenance		245,870
Public Way Aesthetics		
Banner maintenance		11,405
Holiday decoration		15,470
Landscaping		34,980
Streetscape elements purchase		36,118
Service provider direct services		20,111
Total Public Way Aesthetics		118,084

The accompanying notes are an integral part of the financial statements.

Statement of Activities

For the Year Ended December 31, 2010

Tenant Retention / Attraction	
Service provider direct services	30,101
Site marketing materials	2,000
Total Tenant Retention / Attraction	32,101
Façade Improvements	
Service provider direct services	21,300
Total Façade Improvements	21,300
Parking/ Transit / Accessibility	
Service provider direct services	97,459
Parking/way finding/signage	6,258
Other: Bus lease	18,000
Other: Fuel	12,778
Other: Repairs and maintenance	2,440
Other: Radio time	878
Total Parking / Transit / Accessibility	137,813
S. C. L. D.	
Safety Programs Lighting, tree pruning	6,819
	0.017
Security	,
Security	33,501
·	33,501
District Planning	33,501 40,320
District Planning District branding	33,501 40,320 21,507
District Planning	33,501 40,320 21,507 67,844
District Planning District branding District master plan / market study	33,501 40,320
District Planning District branding District master plan / market study Service provider direct services Total District Planning	33,501 40,320 21,507 67,844 14,094
District Planning District branding District master plan / market study Service provider direct services Total District Planning porting Services:	33,501 40,320 21,507 67,844 14,094
District Planning District branding District master plan / market study Service provider direct services Total District Planning porting Services: Operational & Administrative Support	33,501 40,320 21,507 67,844 14,094 103,445
District Planning District branding District master plan / market study Service provider direct services Total District Planning porting Services: Operational & Administrative Support Audit/ Bookkeeping	33,501 40,320 21,507 67,844 14,094 103,445
District Planning District branding District master plan / market study Service provider direct services Total District Planning porting Services: Operational & Administrative Support	33,501 40,320 21,507 67,844 14,094 103,445

The accompanying notes are an integral part of the financial statements.

Statement of Activities

For the Year Ended December 31, 2010

Onewational & Administrative Support	
Operational & Administrative Support	
Office supplies	2,432
Office Utilities / Telephone	3,500
Postage	1,250
Office printing	1,750
Service provider administrative support	85,355
Other: Finance charges and bank fees	2,263
Other: Liability insurance	4,000
Other: Workman's comp insurance	3,750
Total Operational & Administrative Support	122,164
Loss Collection	68,000
Total Expenses	1,012,593
DECREASE IN NET ASSETS	(207,265)
Beginning of year	391,048
End of year	\$ 183,783

Statement of Cash Flows

For the Year Ended December 31, 2010

CASH FLOWS FROM OPERATING ACTIVITIES	
Decrease in net assets	\$ (207,265)
Adjustments to reconcile change in net assets	
to net cash used in operating activities -	
(Increase) decrease in:	
Real estate taxes receivable	(45,681)
Due from affiliate	(34,201)
Increase (decrease) in:	
Accounts payable	3,707
Deferred tax revenue	 29,087
Net Cash Used in Operating Activities	 (254,353)
CASH FLOWS FROM FINANCING ACTIVITIES	
Proceeds on line of payment	229,000
Payments on line of credit	(194,798)
Net Cash Provided by Financing Activities	 34,202
NET DECREASE IN CASH AND CASH EQUIVALENTS	(220,151)
CASH AND CASH EQUIVALENTS	
Beginning of year	 384,130
End of year	 163,979
SUPPLEMENTAL DISCLOSURE	
Cash paid for:	
Interest	 2,263

The accompanying notes are an integral part of the financial statements.

Notes to Financial Statements

December 31, 2010

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Organization - On November 14, 2006 the City Council of the City of Chicago passed on ordinance authorizing the re-establishment of Special Service Area ("SSA") Number 39, the imposition of the 2006 tax levy, the approval of the 2007 budget and the execution of a service provider agreement for Special Service Area Number 39. The agreement for services took effect as of January 1, 2007 and shall continue through December 31, 2010, or until the agreement is terminated earlier in accordance with its terms.

The SSA is established in the City of Chicago within a defined geographic area of the Back of the Yards Neighborhood. The service programs include but not limited to maintenance and beautification, new construction, coordinated marketing and promotional activities, parking and transit programs, area strategic planning, business retention and recruitments, building facade improvements, security services and other technical assistance activities to promote community and economic development.

<u>Basis of Presentation</u> - Financial statement presentation follows the requirements under *FASB ASC 958* (formerly SFAS No. 117, Financial Statements of Not-for-Profit Organizations). Under FASB ASC 958, the Organization is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. At December 31, 2010, the Organization had no permanently restricted net assets.

<u>Use of Accounting Estimates</u> - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

<u>Cash and Cash Equivalents</u> - For purposes of the Statement of Cash Flow, the Organization considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents.

Notes to Financial Statements

December 31, 2010

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

<u>Donated Services</u> - No amounts have been reflected in the financial statements for donated services. The Organization pays for most services requiring specific expertise. However, many individuals volunteer their time and perform a variety of tasks that assist the Organization with specific assistance programs and various committee assignments.

<u>Income Tax Status</u> - The Organization is exempt from federal income tax under Section 501 (c) (3) of the Internal Revenue Code.

<u>Tax Levies / Revenue Recognition</u> - Property taxes are levied pursuant to law in September and an enforceable legal claim attaches to the properties. The taxes are payable in two installments in the following year. The first installment is an estimate based on prior year's tax and is due in March. The second installment, adjusted to reflect any increase or decrease from the previous year, is due approximately in August. Cook County bills and collects all property taxes and remits them to the City of Chicago, which remits them to the Organization. On December 31, an estimated receivable and deferred revenue amount is recognized as an estimate of the actual amounts to be received in the subsequent year.

Revenue from property taxes levied is recognized in the statement of activities in the year that it becomes available.

Annually, an estimate for doubtful receivables based on uncollected taxes from prior years is determined. Management determines the allowance based on historical experience. Accounts receivable are written off when deemed uncollectible (generally, after two years).

NOTE 2 - CONCENTRATIONS OF CREDIT RISK

The Organization maintains its cash balances at a high credit quality financial institution. Balances at times may exceed federally insured credit limits.

NOTE 3 - RELATED PARTY TRANSACTIONS

The Organization is an affiliate of the Back of the Yards Business Association, Special Service Area Numbers 13, 10, 7 and Back of the Yards Neighborhood Council. The Organization contracts with the Back of the Yards Neighborhood Council as sole service provider in order to administer and provide direct services on behalf of the Organization, which has no employees.

Notes to Financial Statements

December 31, 2010

NOTE 3 - RELATED PARTY TRANSACTIONS - CONTINUED

The transactions and balances due (to) from each of the affiliates are summarized below.

		ighborhood Council	S	SA # 10	Total
Balance due (to) from at December 31, 2009	\$	100,314	\$	(55,000)	\$ 45,314
Allocated expenses		(611,503)		• -	(611,503)
Cash disbursements to affiliates		645,704		<u> </u>	645,704
Balance due (to) from at December 31, 2010	_\$	134,515	\$	(55,000)	\$ 79,515

NOTE 5 - NOTE PAYABLE

The Organization has available a line of credit with a local bank totaling \$205,000. The unpaid principal balance under the loan is secured by future tax revenue and bears interest at 9.25% at year end. Interest payments are due monthly. At December 31, 2010, the balance was \$123,314.



Board of Directors Special Service Area Number 39

INDEPENDENT AUDITOR'S REPORT ON ADDITIONAL INFORMATION

Our report on the audit of the basic financial statements for the year ended December 31, 2010, appears on page 1. That audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The comparison schedules of actual revenues and expenses to budget for the years 2010 and 2009 and summary schedule of findings are presented for the purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements, and in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Cany & Hall & associates, 720

April 19, 2011 Chicago, Illinois

ADDITIONAL INFORMATION

SPECIAL SERVICE AREA NUMBER 39

Comparison Schedules of Actual Revenues and Expenses to Budget For the Years Ended December 31, 2010 and 2009

		2010			2009	
	2010	2010		2009	2009	
	Actual	Budget	Variance	Actual	Budget	Variance
SUPPORT AND REVENUES						
Real estate taxes - current period	\$ 737,348	\$ 845,972	\$ (108,624)	\$ 610,009	\$ 886,685	\$ (276,676)
Real estate taxes - prior period	67,907	70,000	(2,093)	93,584	501,468	(407,884)
Interest and other income	73	1	73	209	•	507
Total Support and Revenues	805,328	915,972	(110,644)	703,802	1,388,153	(684,351)
EXPENSES						
Program Services:						
Advertising and Promotion						
Display ads	13,920	50,000	(36,080)	70,374	70,143	231
Holiday / Seasonal	25,936	10,000	15,936	10,664	17,820	(7,156)
Print materials	3,644	5,000	(1,356)	1,285	7,650	(6,365)
Special events	44,183	20,000	24,183	32,203	30,000	2,203
Website/Technology	3,509	4,000	(491)	2,348	6,546	(4,198)
Service provider direct services	32,304	32,304	1	63,088	62,753	335
Other: Workman's comp insurance	1	1	1	1	924	(924)
Total Advertising and Promotion	123,496	121,304	2,192	179,962	195,836	(15,874)
Public Way Maintenance						
Equipment purchase and maintenance	1,597	1,500	62	1,584	11,070	(9,486)
Graffiti removal	22,462	64,906	(42,444)	47,152	123,600	(76,448)
Liability /Property Insurance	3,748		3,748	ı	3,060	(3,060)
Sidewalk power washing	1	ı	ı	10,045	79,488	(69,443)
Storage rental	2,233	1,000	1,233	800	2,000	(1,200)

SPECIAL SERVICE AREA NUMBER 39

Comparison Schedules of Actual Revenues and Expenses to Budget

For the Years Ended December 31, 2010 and 2009

	2010	2010		2009	2009	
	Actual	Budget	Variance	Actual	Budget	Variance
Public Way Maintenance -Continued						
Supplies	2,985	2,000	985	812	3,884	(3,072)
Trash removal service	9,528	4,500	5,028	3,050	5,200	(2,150)
Service provider direct services	185,146	172,255	12,891	163,884	163,014	870
Other: Truck and sweeper lease	000'6	6,584	2,416	6,035	7,616	(1,581)
Other: Maintenance & repairs	3,023	1	3,023	ı	•	
Other: Fuel	6,148	4,000	2,148	3,152	11,150	(2,998)
Other: Workman's comp insurance	1		ı		2,655	(2,655)
Total Public Way Maintenance	245,870	256,745	(10,875)	236,514	412,737	(176,223)
Public Way Aesthetics						
Banner maintenance	11,405	19,000	(7,595)	ı	43,366	(43,366)
Holiday decoration	15,470	15,000	470	10,666	25,500	(14,834)
Landscaping	34,980	20,000	14,980	1	85,000	(85,000)
Streetscape elements purchase	36,118	20,000	16,118	•	78,000	(78,000)
Service provider direct services	20,111	20,111	•	20,107	20,000	107
Other: Workman's comp insurance	ı	1	1	1	1,929	(1,929)
Total Public Way Aesthetics	118,084	94,111	23,973	30,773	253,795	(223,022)
Tenant Retention / Attraction						
Site marketing materials	2,000	3,000	(1,000)	ı	9000'9	(6,000)
Service provider direct services	30,101	30,101	ï	24,194	24,066	128
Technical assistance	•	•	•	1	1	ı
Other: Workman's comp insurance	1	1	1	•	427	(427)
Total Tenant Retention / Attraction	32,101	33,101	(1,000)	24,194	30,493	(6,299)

SPECIAL SERVICE AREA NUMBER 39

Comparison Schedules of Actual Revenues and Expenses to Budget For the Years Ended December 31, 2010 and 2009

	2010	2010		2009	2009	
	Actual	Budget	Variance	Actual	Budget	Variance
Façade Improvements						
Awning rebate program	1	25,000	(25,000)	ı	000'09	(60,000)
Service provider direct services	21,300	16,300	5,000	15,080	15,000	08
Other: Workman's comp insurance	ı	1	1	ľ	189	(189)
Total Façade Improvements	21,300	41,300	(20,000)	15,080	75,189	(60,109)
Parking/ Transit / Accessibility						
Service provider direct services	97,459	87,478	9,981	95,142	94,637	505
Parking / wayfinding/signage	6,258	ı	6,258		F	ı
Other: Bus lease	18,000	18,000	•	16,500	18,000	(1,500)
Other: Fuel	12,778	000,6	3,778	6,514	11,886	(5,372)
Other: Repairs and maintenance	2,440	5,000	(2,560)	1,885	10,000	(8,115)
Other: Workman's comp insurance	ı	•	í	ī	1,762	(1,762)
Other: Radio time	878	800	78	834	1,025	(191)
Total Parking / Transit / Accessibility	137,813	120,278	17,535	120,875	137,310	(16,435)
Safety Programs						
Lighting, tree pruning	6,819	25,000	(18,181)	1	40,000	(40,000)
Security	33,501	•	33,501	1	1	r
Total Safety Programs	40,320	25,000	15,320	ı	40,000	(40,000)
District Planning						
District branding	21,507	•	21,507	10,565	20,476	(9,911)
District master plan / market study	67,844	10,000	57,844	2,875	50,000	(47,125)
Service provider direct services	14,094	24,094	(10,000)	1	t	1
Total District Planning	103,445	34,094	69,351	13,440	70,476	(57,036)

SPECIAL SERVICE AREA NUMBER 39

Comparison Schedules of Actual Revenues and Expenses to Budget For the Years Ended December 31, 2010 and 2009

	2010	2010		2009	2009	
	Actual	Budget	Variance	Actual	Budget	Variance
Supporting Services:						
Operational & Administrative Support						
Audit/ Bookkeeping	3,962	3,150	812	6,365	4,326	2,039
Meeting Expense	5,142	1,500	3,642	2,521	250	2,271
Office Equipment Lease / Maintenance	2,100	2,000	100	1,885	503	1,382
Office rent	099'9	6,660	1	5,720	6,240	(520)
Office supplies	2,432	2,000	432	1,756	1,071	
Office Utilities / Telephone	3,500	3,500	ı	1,691	1,020	671
Postage	1,250	1,250		1,085	3,720	(2,635)
Office printing	1,750	1,750	•	1,499	5,051	(3,552)
Service provider administrative support	85,355	87,604	(2,249)	77,249	76,839	410
Other: Finance charges and bank fee's	2,263	5,000	(2,737)	13,793	5,000	8,793
Other: Liability insurance	4,000	4,000	•	3,410	3,077	333

20,115	(568,143)	\$ (116,208)
57,885	1,388,153	٠
78,000	820,010	\$ (116,208)
125	96,621	\$ (207,265)
67,875	915,972	· •
68,000	1,012,593	\$ (207,265)
llection	Total Expenses	Excess of Revenues over Expenses

333 (3,137)

7,335

4,198

3,750

3,750

122,164

122,164

Total Operational & Administrative Support

Other: Workman's comp insurance

6,740

114,432

121,172

See independent auditor's report on additional information.

Summary Schedule of Findings For the Year Ended December 31, 2010

We confirm that we have read the agreement and after conducting the audit determined that no exceptions were noted.