Chicago Department of Planning and Development (DPD) Special Service Area (SSA) Program Audit Report Package Transmittal Checklist

This checklist must be **completed by the SSA's auditing firm** as part of a single PDF audit report package. On the checklist, enter the starting page number within the PDF for each of the audit report package components listed below. Each required component on the checklist must have a numeric page number, unless otherwise noted.

The SSA Service Provider must upload the **PDF package** and corresponding **budget workplan file** to DPD's SharePoint **by May 1st.** Audit packages submitted <u>via e-mail are not acceptable</u>. Audit packages will be deemed "not submitted" unless uploaded to DPD's SharePoint platform.

SSA Name and Number:	
_ Ca lum	et Heights-Aualow Manh Commission SSA VO
SSA Provider Name: Southeast Ch	et Heights-Auglow Panh Commission SSA To icay > Chambon of Commence.
Submission Date:	
4	-3ο· ν1
Starting PDF Page Number	Audit Report Package Components
	Comparative Financial Statements
\$	Statement of Net Position and Governmental Fund Balance Sheet – Current Year
1	Statement of Net Position and Governmental Fund Balance Sheet – Prior Year
6	Statement of Activities and Governmental Fund Revenues, Expenditures and Changes in Fund Balance – Current Year
6	Statement of Activities and Governmental Fund Revenues, Expenditures and Changes in Fund Balance – Prior Year
8	5. Statement of Revenues and Expenditures – Budget and Actual
3.4	Auditor's Opinion on Financial Statements
18	Schedule of Findings – Current and Prior Year, if applicable *
NA	Corrective Action Plan - Current and Prior Year, if applicable*
19	Audit Firm CPA License
√0	SSA Budget Summary page – used for comparison of actual expenses for current audit period
-	
(Uploaded Separately)	Final Modified or Amended SSA Budget Workplan (Excel file)
VI 30	Date approved by Commission://
	Note: This budget workplan must correspond to Budget Summary page noted above in audit report package.

^{*}required if findings exist

Calumet Heights-Avalon Park Commission

Special Service Area # 50

(Southeast Chicago Chamber of Commerce, Contractor)

Years Ended December 31, 2020 and 2019

(Southeast Chicago Chamber of Commerce, Contractor)

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INDEPENDENT AUDITOR'S REPORT

To the Board of Commissioners Calumet Heights-Avalon Park Commission Special Service Area Number 50 (Southeast Chicago Chamber of Commerce, Contractor) Chicago, Illinois

We have audited the accompanying financial statements of Calumet Heights-Avalon Park Commission Special Service Area Number 50 (a taxing district authorized by the City of Chicago) as of December 31, 2020 and 2019, which comprise the statements of net position and governmental fund balance sheet as of December 31, 2020 and 2019, and the related statements of activities and governmental fund, revenues, expenditures and changes in fund balance, and statement of revenues and expenditures-budget and actual for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant estimates made by management, as well as evaluating the overall financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a reasonable basis for our audit opinions.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Calumet Heights-Avalon Park Commission Special Service Area Number 50 (a taxing district authorized by the City of Chicago), as of December 31, 2020 and 2019 and the changes in financial position and budgetary comparison for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Management has omitted the management's discussion and analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements and that the summary statement of revenues and expenditures- budget and actual on page 6 be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by Governmental Accounting Standards Board GASB who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquires of management about the methods of preparing the information and comparing the information of consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during out audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient to evidence to express an opinion or provide any assurance.

The summary schedule of findings has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Bravos & Associates CPH's

April 25, 2021 Schaumburg, Illinois



Calumet Heights-Avalon Park Commission Special Service Area# 50 Statements of Net Position and Governmental Fund Balance Sheets December 31, 2020 and 2019

			111001 5	1,2020		2017						
		-	202	20						2019		
	Gov	emmental			St	atement of	Go	vernmental			Sta	tement of
		<u>Fund</u>	<u>Adjust</u>	<u>ments</u>	N	et Position		<u>Fund</u>	<u>Adj</u> ı	<u>ıstments</u>	<u>Ne</u>	t Position
<u>Assets</u>												
Cash	\$	200,955	\$	-	\$	200,955	\$	68,264	\$	-	\$	68,264
Property tax receivable, with no allowance for												
uncollectable taxes		931,819				931,819	_	855,488				855,488
Total Assets		1,132,774				1,132,774		923,752				923,752
<u>Liabilities</u>												
Accounts payable and Accrued expenses	\$	39,517	\$	-	\$	39,517	\$	54,640	\$	-	\$	54,640
Deferred Inflows												
Deferred property tax revenue		602,435	(60	2,435)		-		602,435	(602,435)		-
Fund Balances/Net Position												
Unassigned		490,822	(49	0,822)				266,677	(266,677)		
Total Liabilities, deferred inflows and	-											
fund balance/net position	\$	1,132,774					\$	923,752				
Total net position - Unassigned		<u> </u>	\$ (1,09	3,257)	\$	1,093,257		·	\$ (869,112)	\$	869,112
											_	
Amounts reported for governmental activities in the	ha eta	tements of	net nosi	tion are	dif	ferent becau	ice.					
Total fund balance - governmental fund	ne sta	icinents of	net posi	tion are	, uii	icient occas	.sc. \$	490,822			\$	266,677
Total fulld balance - governmentar fulld							Ψ	470,022			Ψ	200,077
Property tax revenue is recognized in the period	for w	hich it is le	vied rat	her than	ı wl	nen						
"available". A portion of the property tax is defe						1011						
governmental funds.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	IS IIO L						602,435				602,435
Total net position - governmental activities							<u>~</u>	1,093,257			<u>s</u>	869,112
Total net position - governmental activities							Ψ	1,073,237			Ψ.	007,112

Calumet Heights-Avalon Park Commission Special Service Area # 50 Statements of Activities and Governmental Fund Revenues, Expenditures and Changes in Fund Balance

Years ended December 31, 2020 and 2019

		2020		· · · · · · · · · · · · · · · · · · ·	2019	<u> </u>
	Governmental			Governmental		
	<u>Fund</u>		Statements of	<u>Fund</u>	•	Statements of
Revenues	General Fund	Adjustments	<u>Activities</u>	General Fund	Adjustments	<u>Activities</u>
Property revenues and interest	\$ 631,801	\$ -	\$ 631,801	\$ 554,895	\$ -	\$ 554,895
Interest income	243	-	243	-	-	-
TIF Rebates	16,181		16,181	23,653		23,653
Total revenues	648,225		648,225	578,548		578,548
Expenditures						
1.00 Customer Attraction	68,713	-	68,713	93,840	-	93,840
2.00 Public Way Aesthetics	109,868	-	109,868	74,570	-	74,570
3.0 Sustainability & Public Places	4,269	-	4,269	-	-	-
4.00 Economic/Development	10,434	-	10,434	48,962	-	48,962
5.00 Safety Programs	15,429	-	15,429	42,080	-	42,080
6.00 SSA Management	40,501	-	40,501	41,444	-	41,444
7.00 Personnel	135,972	-	135,972	122,327	-	122,327
8.00 Loss Collection Expemse	38,894		38,894	76,295		76,295
Total expenditures	424,080		424,080	499,518		499,518
Excess of revenues over (under) expenditures	224,145		224,145	79,030	-	79,030
Change in Net Position	224,145		224,145	79,030	-	79,030
Fund Balance/Net Position Fund balance/net position beginning of the year	266,677	602,435	869,112	187,647	602,435	790,082
Fund balance/net position at end of the year	\$ 490,822	\$ 602,435	\$ 1,093,257	\$ 266,677	\$ 602,435	\$ 869,112

Calumet Heights-Avalon Park Commission Special Service Area # 50 Statements of Activities and Governmental Fund Revenues, Expenditures and Changes in Fund Balance Years ended December 31, 2020 and 2019

	2020	<u>2019</u>
Amounts reported for governmental activities in the statements of net position are different because:		
Net change in Fund balance	\$ 224,145	\$ 79,030
Property tax revenue is recognized in the period for which it is levied rather than when "available". A portion of the property tax is deferred as it is not available in the governmental funds.		
Change in Net Position	<u>\$ 224,145</u>	\$ 79,030

Summary Statement of Revenue and Expenditures

Budget and Actual - General Fund

Years end December 31, 2020 and 2019

	····		2020						2019		_
•				(Over (Under)		-			Ov	er (Under)
Revenues:	<u>Budget</u>		Actual		<u>Variance</u>		<u>Budget</u>		<u>Actual</u>	7	Variance
Property revenues	\$ 786,081	\$	631,801	\$	(154,280)	\$	513,600	\$	554,694	\$	41,094
Interest income	-		243		243		-		201		201
TIF rebates			16,181		16,181	_	23,653		23,653		
Total revenues	786,081		648,225		(137,856)		537,253	_	578,548		41,295
Expenses & Programs:											
1.00 Customer Attraction	197,300		68,713		(128,587)		111,500		93,840		(17,660)
2.00 Public Way Aesthetics	240,881		109,868		(131,013)		156,153		74,570		(81,583)
3.0 Sustainability & Public Places	6,600		4,269		(2,331)		8,000		-		(8,000)
4.00 Economic/Development	75,100		10,434		(64,666)		79,000		48,962		(30,038)
5.00 Safety Programs	106,100		15,429		(90,671)		106,166		42,080		(64,086)
6.00 SSA Management	48,100		40,501		(7,599)		45,000		41,444		(3,556)
7.00 Personnel	112,000		135,972		23,972		109,000		122,327		13,327
8.00 Loss Collection Expemse		_	38,894	_	38,894	_	-		76,295		76,295
Totals Expenditures	786,081	_	424,080	_	(362,001)		614,819	_	499,518	_	(115,301)
Excess of revenues over (under) expenditures	-		224,145		224,145		(77,566)		79,030		156,596
Carryover	-			_			77,566	_	<u>-</u>		77,566
Net revenues in excess of expenditures	\$ -	<u>\$</u>	224,145	<u>\$</u>	224,145	<u>\$</u>		<u>\$</u>	79,030	<u>\$</u>	79,030

(Southeast Chicago Chamber of Commerce, Contractor)

Notes to Financial Statements

December 31, 2020 and 2019

Summary of Accounting Policies

Organization Description

Nature of Reporting Entity

Special Service Area # 50 (SSA # 50) is a taxing district authorized by the City of Chicago located in Chicago, Illinois. Its scope of services is to fund activities to improve and enhance the Southeast Chicago Chamber of Commerce commercial district. The SSA is funded by property taxes levied on properties within the SSA boundaries, which are collected by the Cook County Treasurer, and then distributed by the City of Chicago to the SSA.

SSA # 50 is governed by a Commission whose members are appointed by the Mayor of Chicago. The City of Chicago contracted with Southeast Chicago Chamber of Commerce to perform administrative duties as the service provider for this SSA during the reporting period. Southeast Chicago Chamber of Commerce is an Illinois not-for-profit corporation that is exempt from federal income tax under Section 501(C)(3) of the internal revenue code.

Entity Description

Special Service Areas (SSA), know as Business Improvement Districts or BIDs in other cities, are local tax districts that fund expanded services and programs through a localized property tax levy within contiguous areas. The enhanced services and programs are in addition to those currently provided through the City. The Commission's operations are overseen by the Southeast Chicago Chamber of Commerce (the Chamber). The boundaries of the SSA are 79th Street and Paxton avenues wet to 79th Street and the Metra tracks, 79th and Stony Island south to 94th and Stony Island, and 87th and Jeffrey west to 87th and Woodlawn in Chicago, Illinois. SSA-funded projects typically include but are not limited to public way maintenance and beautification, district marketing and advertising, business retention/attraction, special events and promotional activities, auto and bike transit, security, façade improvements, and other commercial and economic development initiatives. The City contracts with local non-profits, called Service Providers, to manage SSAs. SSA Commissioners for each SSA district, which are appointed by the Mayor, oversee, and recommend the annual services, budget, and Service Provider Agency to the City. There are currently 44 active SSAs in Chicago.

Basis of Presentation

The government-wide and fund financial statements report information on all the activities of the Special Service Area. Governmental activities include those items funded by the tax levies. While separate governmental activities incorporate data from the governmental funds. The fund financial statements are on major governmental fund. The commission reports one major governmental fund, the General Fund.

Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as *current financial resources or economic resources*. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

(Southeast Chicago Chamber of Commerce, Contractor)

Notes to Financial Statements

December 31, 2020 and 2019

<u>Summary of Accounting Policies</u> <u>Continued:</u>

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Commission considers revenues to be available if they are collected within 60 days of the end of current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

Property taxes associated with the current fiscal period are susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are measurable and available only when cash is received by the Commission.

Budgetary Information

An annual budget is adopted on a basis consistent with accounting principles generally accepted in the United States of America for the General Fund. The Commission submits a proposed operating budget for the fiscal year to the City of Chicago for approval. The operating budget includes proposed expenditures and the means of financing them for the General Fund. The annual appropriation lapses at fiscal year-end.

Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

Cash and Investments

The commission's cash and cash equivalents are cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position and or balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of net position and or balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of Resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenues) until that time. The Commission has only one type of item, which arises under the modified accrual basis of accounting that qualifies for reporting in this category. Accordingly, the item, unavailable property tax revenue, is reported in the governmental fund's balance sheet. This amount is deferred and recognized as an inflow of resources in the period that the amount becomes available.

(Southeast Chicago Chamber of Commerce, Contractor)

Notes to Financial Statements

December 31, 2020 and 2019

<u>Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance Continued:</u>

Net Position Flow Assumption

To calculate the amounts to report as restricted-net position and unrestricted-net position in the government-wide financial statements, a flow assumption must be made about the order in which the resources are applied. It is the Commission's policy to consider restricted-net position to have been depleted before unrestricted-net position is applied.

Fund Balance Flow Assumptions

Sometimes the Commission will fund outlays for a purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). To calculate the amounts to report as restricted, committed, assigned and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are applied. It is the Commission's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

Fund Balance Policies

Fund balance of the governmental fund is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The Commission itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the Commission's highest level of decision-making authority. The Board of Commissioners is the highest level of decision-making authority for the Commission that can, by adoption or resolution prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the resolution remains in place until a similar action is taken (the adoption of another resolution) to remove or revise the limitation.

Amounts in the assigned fund balance classification are intended to be used by the Commission for specific purposes but do not meet the criteria to be classified as committed. Intent can be expressed by the Board of Commissioners or by an individual or body to which the Commission delegates the authority. The Board of Commissioners may also assign fund balances to cover a gap between estimated revenue and appropriations in the subsequent year's budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

(Southeast Chicago Chamber of Commerce, Contractor)

Notes to Financial Statements

December 31, 2020 and 2019

<u>Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance Continued:</u>

Property Taxes

Property taxes become an enforceable lien on real property on January 1 of the year it is levied. Taxes are payable in two installments in the subsequent year. The first installment is an estimated based on the prior year billed levy (55%) and is due in March. The second installment is due on August 1, or 30 Days from the mailing of the tax bills if issued later than July 1. The second installment is based on the remaining amount of the levy on file with Cook County. Bills are issued and collected by Cook County who remits the Commission's share to the City of Chicago who then remits the monies to the Commission.

Estimates

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities and the reported revenues and expenditures/expenses. Actual results could differ from those estimates.

Comparative Data

As required by the City of Chicago, comparative data for the prior year has been presented in the statement of revenue and expenditures – budget and actual-general fund.

Detailed Notes on all Activities and Funds

Deposits

Custodial credit risk for deposits is the risk that, in the event of a bank failure, the Commission's deposits may not be returned to it. The Commission does not have a deposit policy for custodial credit risk. As of December 31, 2020, and 2019, the Commission's bank balance was \$ 200,955 and \$ 68,264, respectively.

Receivables

Property tax receivables as of December 31, 2020 and 2019, in the amounts of \$ 931,819 and \$ 855,488, respectively for both years are presented without an allowance for uncollectible taxes. The accounting staff reviews the collectability of the outstanding property tax receivables on a quarterly basis and adjusts the balances based upon the collection history of the Special Service Area.

Prepaid Items

Certain payments to vendors reflect cost applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements.

Related Party Transactions

During the years ended December 31, 2020 and 2019, Southeast Chicago Chamber of Commerce charged the Commission for employee and administrative costs.

(Southeast Chicago Chamber of Commerce, Contractor)

Notes to Financial Statements

December 31, 2020 and 2019

Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance Continued:

Use of Accounting Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Concentration of Credit Risk

The Commission its cash balances at financial institutions in the Chicago metropolitan area, which are federally insured up to prescribed limits.

TIF Rebate (TIF) Tax Increment Financing

TIF Rebate (TIF) Tax Increment Financing is a special funding tool used by the City of Chicago to promote public and private investment across the city. Funds are used to build and repair roads and infrastructure, clean polluted land and put vacant properties back to productive use, usually in conjunction with private development projects. The (TIF) amounts received for the 2020 was \$ 16,181 and the amount received for December 31, 2019 was \$ 23,653.

Subsequent Events

For the fiscal year ending December 31, 2020, the Commission has evaluated subsequent events through April 25, 2021, which is the date the financial statements were available to be issued. On March 11, 2020, the World Health Organization (WHO) recognized the novel strain of coronavirus, COVID-19, as a pandemic. This coronavirus outbreak has severely restricted the level of economic activity around the world. In response to this coronavirus outbreak, the State of Illinois issued a stay-at-home order from March 21 to May 29, 2020 as a protective action to prevent the spread of COVID-19. The stay-at-home order-imposed restrictions on travel and business operations and required individuals to stay at home except to perform essential activities. The CARES Act, which was signed into Federal law on March 27, 2020, was created to provide financial relief for individuals and businesses due to the negative economic effect caused by the COVID-19 pandemic.



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INDEPENDENT AUDITOR'S REPORT ON THE SUPPLEMENTARY INFORMATION

To the Board of Commissioners Calumet Heights-Avalon Park Commission Special Service Area Number 50 (Southeast Chicago Chamber of Commerce, Contractor) Chicago, Illinois

Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information, which follows, is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on it.

Bravos & Associates CPHs

April 25, 2021 Schaumburg, Illinois

Detail Schedule of Revenues and Expenditures

Budget and Actual - General Fund Years ended December 31, 2020

				2020	<u></u>
					Over (Under)
Revenues:		Budget		<u>Actual</u>	Variance
Property revenues	\$	786,081	\$	631,801	(154,280)
Interest income		-		243	243
TIF rebates				16,181	16,181
Total revenues	<u>\$</u>	786,081	<u>\$</u>	648,225	<u>\$ (137,856)</u>
Expenses & Programs:					
1.00 Customer Attraction					
1.01 Website		12,000		6,752	(5,248)
1.02 Special Events		77,219		14,979	(62,240)
1.03 Free Wi-Fi Program		100		-	(100)
1.04 Social Media Outreach		10,000		854	(9,146)
1.05 Decorative Banners		43,981		-	(43,981)
1.06 Holiday Decorations		39,000		29,155	(9,845)
1.07 Print Materials		15,000	_	16,973	1,973
<u>Totals</u>		197,300		68,713	(128,587)
2.00 Public Way Aesthetics					
2.01 Acid etching and removal		100		-	(100)
2.02 Landscaping (plants, water)		100		-	(100)
2.03 Façade Enhancement Program - Rebates		34,400		21,439	(12,961)
2.04 Way Finding/Signage		16,000		-	(16,000)
2.05 Streetscape Elements		28,500		-	(28,500)
2.06 Public Art		71,981		35,200	(36,781)
2.08 Sidewalk Maintenance-Service Contracts		88,000		53,229	(34,771)
2.10 City Permits		1,800		· <u>-</u>	(1,800)
<u>Totals</u>		240,881		109,868	(131,013)
3.0 Sustainability & Public Places					
3.01 Garbage-recycling		6,600		_	(6,600)
3.06 Equipment Purchase/Maintenance		-,		2,865	2,865
3.08 Storge Fees		_		1,404	1,404
<u>Totals</u>		6,600		4,269	(2,331)
					

Detail Schedule of Revenues and Expenditures

Budget and Actual - General Fund

Years ended December 31, 2020

		2020	
			Over (Under)
4.00 Economic/Development	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
4.01 Site Marketing	20,000	200	(19,800)
4.06 Strategic Planning	20,100	-	(20,100)
4.07 Economic Impact Study Market study, Branding	30,000	10,234	(19,766)
4.08 Master Planning	5,000	-	(5,000)
4.09 SSA Designation	<u> </u>		
<u>Totals</u>	75,100	10,434	(64,666)
5.00 Safety Programs			
5.01 Public Survelliance	100	-	(100)
5.02 Safety Improvement Prg-Rebates	5,000	-	(5,000)
5.03 Security Patrol Service	90,000	13,649	(76,351)
5.04 Program Costs	11,000	1,780	(9,220)
<u>Totals</u>	106,100	15,429	(90,671)
6.00 SSA Management			
6.01 SSA Annual Report	3,000	-	(3,000)
6.02 SSA Audit	6,000	5,900	(100)
6.03 Bookkeeping	9,000	6,364	(2,636)
6.04 Office Rent	5,800	10,800	5,000
6.05 Office Utilities	1,000	8,499	7,499
6.06 Office Supplies	2,500	4,754	2,254
6.07 Office Equipment Lease/Maintenance	3,000	2,208	(792)
6.08 Office Printing	500	-	(500)
6.09 Postage	5,000	-	(5,000)
6.10 Meeting & Training	2,000	634	(1,366)
6.11 Subscriptions-Dues	1,000	96	(904)
6.12 Bank Fees	500	97	(403)
6.12.1 Loan Interest	1,000	-	(1,000)
6.15 Supplies	1,500	1,149	(351)
6.16 Storage Space Fees	1,900	-	(1,900)
6.17 Liability Property Insurance	300	-	(300)
6.18 Conferences & Training	4,000	-	(4,000)
6.19 IT Monitoring Services	100		(100)
Totals _	48,100	40,501	(7,599)

<u>Detail Schedule of Revenues and Expenditures</u>

Budget and Actual - General Fund Years ended December 31, 2020

		2020	
	Budget	<u>Actual</u>	Over (Under) <u>Variance</u>
7.00 Personnel			
7.01 Executive Director	77,000	81,824	4,824
7.03 Program Manager	35,000	54,148	19,148
Totals	112,000	135,972	23,972
8.00 Loss Collection Expense 8.01 Loss Collection Expense		38,894	38,894
Totals Expenses & Programs	786,081	424,080	(362,001)
Excess of Revenues over Expenses (deficit)	<u>\$ -</u>	<u>\$ 224,145</u>	\$ 224,145

(Southeast Chicago Chamber of Commerce, Contractor)

Schedule of Audit Findings

December 31, 2020 and 2019

Finding # 1

We have reviewed the Agreement for Special Service Area Number 50 between the City of Chicago and the Contractor for the year ended December 31, 2020 and 2019.

We noted no exceptions for the current year.

There were no prior year findings and therefore, no update necessary.



Cut on Dotted Line 🦟

Exhibit A Budget

Special Service Area # 50

SSA Name:

Calumet Heights/ Avalon Park

2020 BUDGET SUMMARY

Budget and Services Period: January 1, 2020 through December 31, 2020

2019 Levy Estimated **Estimated** Collecteble Carryover **TIF Rebate** Late Tota! **CATEGORY** Loss Funds Fund# Collections All Sources Levy Collection and Interest 1.00 Customer \$0 \$14,181 \$197,300 \$149,019 \$23,100 \$11,000 Attraction 2.00 Public Way \$153,500 \$44,381 \$19,000 \$0 \$24,000 \$240,881 Aesthetics 3.00 Sustainability and \$0 \$2,000 \$600 \$2,000 \$2,000 \$6,600 Public Places 4.00 Economic/ \$75,000 \$100 \$0 \$0 \$0 \$75,100 **Business Development** 5.00 Safety Programs \$65,100 \$0 \$21,000 \$0 \$20,000 \$106,100 \$0 6.00 SSA Management \$40,100 \$0 \$0 \$8,000 \$48,100 \$0 7.00 Personnel \$112,000 \$0 \$0 \$112,000 \$596,719 \$68,181 Sub-total **GRAND** \$53,000 \$0 \$664,900 \$68,181 \$786,081 Levy Total **TOTALS**

LEVY ANALYSIS	
Estimated 2019 EAV:	\$47,717,051
Authorized Tax Rate Cap:	2.000%

	\$964,341	\$664,900	1.3934%
Calumet Heights/ Avalon Park	Maximum Potential Levy limited by Rate Cap:	Requested 2019 Levy Amount:	Estimated Tax Rate to Generate 2018 Levy:
SSA Name:			

SSA Name:

Calumet Heights/ Avalon Park

91	Percentage Change
n 2020 budget) \$664,900	2019 Levy Total (in 2020 budget)
n 2019 budget) \$513,600	2018 Levy Total (in 2019 budget)

Must be less than 25%	Must be
8.620%	Percentage
\$53,000	2020 Carryover
\$614,818	2019 Budget Total
ALCULATION	CARRYOVER CALCULATION

SSA Name:	Calumet H	leights/ Avalon Park		
2019 BUDGET & SERVIC	ES - SIGNATURE	PAGE		
Budget and Services Peri	od: January 1, 20	20 through December 31, 20	20	
The 2020 Budget & Servic	es were approved	by the SSA Commission.		
The 2020 Budget & Servic	es were approved	l by the SSA Commission.		
The 2020 Budget & Servic	es were approved	I by the SSA Commission.		
The 2020 Budget & Servic		I by the SSA Commission.	Date	

				-											
	SSA Number: 90	98	SSA Tax Authority Term:						SSA	SSA Budget Wortplan					
	SSA Nethe	55A Name: Column Halphus Avalon Port			•			S	ngo Departm	Chicago Department of Planning and Development	g and Dev	elopment			
1.00	Customer Attraction	Description of cost	Explanation of costs, Subconfractor name if known, etc.		2019 Levy	Loss	Camy Over		TIF Rebate: Fund #	Late Collections		2020 Budget	2019 Budget	Difference	e % Change
5.	Website	Maintain SSA website, Incebook posts and linked to our website to engage audience as	Maintain SSA website, incobook posts and upgrades. Littadts britise and histogram. This inductes weelinked to our website to engage audience and chapter a exemises massage.	dy posts	\$ 10,000	\$ 2,000	\$ 00			•	•	12,000	3,000	\$ 5,000	71.43%
1.02	Special Events	sacretises anymore one quanty or the constraints seed and area participation. Current or	storetest and one quanty to the constructs where the little day against the majorang inequality features in the construction of the construction o	old in the	\$ 61,919	\$ 5,300		10,000		•	•	77,219	007007	\$ 36,819	9 91.14%
1.03	Free WA-Fi Program	Perform assessment to determine the feast district. This amount includes planning, equi	moment assessment to determin the feasibility of WFF is immunious. There are several steps to chefulng a will desired. This mount holides planning, equipment selection, soup, monitoring and securing the network.	realing a will work.	\$ 100	*	•	•				\$	90 · · · · · · · · · · · · · · · · · · ·	49	0.00%
2	Social Media Management	Continue the established baseline of media inpressions for 2017 Media coverings allows more accuminativomable light on district. In	Continue the establishmed baseline of media impressions for 2017 Media covernge allows note accumentativomble light on district. Increasing the transparency of the organization	organization.	\$ 7,000	\$ 2,000	95	1,000			•	10,000	9 8,900	\$ 1,500	17.65%
1.06	Decorative Bannars	Adding visibility with banners and festive de different thereas.	Acting validity with banners and festive decorations. These panners are installed and rentured season different themas.	ssonaly with	\$ 25,000	\$ 4,800	\$ 00	•		\$ 14,181	ب	43,981	17,000	\$ 26,981	158.71%
1.06	Holiday Decorations	Adding visibility with banners and festive de different themes.	Adding validity with banners and feative decorrations. These banners are installed and removed sensonary with officient theories.		\$ 35,000	1 4,000	9 00				•	39,000	\$ 21,000	\$ 18,000	30 B5.71%
1.07	Print Malerials	Adding visibility with barners and festive de different themes.	Adding visibility with barriers and festive decorations. These berners are installed and removed lesson different themse.	aly with	\$ 10,000	2,000	9 00	•		•		15,000	17,600	\$ (2,500)	_
1.08	(Enter on Tab 1.0 Call 813)	Enter description of services, costs, subco.	Enter description of services, costs, subcontractor sto; terms not described will not be approved.				•	•	•	•	•			•	allocated
1.09	Enter on Teb 1.0 Cell B14]	(Enter description of services, costs, subco.	Ertair description of services, costs, subcontractor etc. Rente not described will not be approved]			*	47	*		•	••			49	allocated
1.1	(Enter on Tab 1.0 Cett	Enter description of services, costs, subco.	Enter description of services, costs, subcontractor etc; bents not described will not be approved.			•	••	1	•	•	•	age (F)		•	allocated
=	Enter on Tab 1.0 Cell	Enter description of services, costs, subco.	Enter description of services, costs, authonorization etc, heres not described will not be approved.		•	**	19	•	•		•	-pa-9211		•	allocated
1.12	Enter on Tab 1.0 Cell	Enter description of services, costs, subco-	Enter description of services, costs, subcontractor etc, terms not described will not be approved		,	*	•	•	•	.49	•	•		•	allocated
			9	SUBTOTAL	\$ 149,019	\$ 23,100	.,	11,000		\$ 14,181	•	197,300	\$ 111,500	\$ 85,800	76.95%
								i			Line	em changes	Line item changes requiring further detail	ır detail	

Public Way Assituation Description of costs, Subcontractor name if known, etc. Description of costs, Subcontractor name if known, etc. Landscening Remova and the first in marked on gales or Paradiges with an said will be marked on gales or Paradiges with an said will be seen an early and on saie by case beets. These britances and or the property forms and the said of the s	hame if known, etc. den stae by case beste. These inflances serie:				Ë	Chicago December of Standing and Desembers	n of Plann	7	alcongo,				
	name if known, etc. d on a case by case bests. These instances facts.					minuschen gön:		A SUB- DU					
	harrie if known, etc. d on a case by case basis. These instances serie:		I	ı			I	ı	ı				
	d on a case by case bests. These instances lette.	2019 Levy		Loss Collection	Carry Over	or TIF Rebate:		Late Collections	2020 Budget	t 2019 Budget		Difference	% Change
		•	8		*		*		\$ 100			•	0.00%
	da. Includes plantings in extering public		8	•	•	•	*		\$ 100		100	-,-	0.00%
		•	5,000	\$ 19,400	*	\$	15	10,000	\$ 34,400		• •	28,400	473.33%
	физефола	•	8,000	\$ 5,000	•	59	**	2,000	\$ 16,000		008	2,000	77.78%
And the Market of the Market o	b capturior actively engages the fundress is Aertsand Chicago II, 80808		15,000 \$	3,000		500 \$	**	10,000	\$ 28,500		\$ 80.	21,500	307.14%
al Ministeracia. al and Supples al and Supples al white concer- al Cheeker and Personnel and Personnel and Personnel and Tes 2.0 Cell	atory and drives tocalem in our area.		63,000 \$	6,981	•	*	47	2,000	\$ 71,981	•	62,663 \$	9,328	14.89%
a Coelect and Personnel fermit for Teb 2.0 Cel	thed will not be approved.	•		*	40	•	*	•					none effocated
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ron Tab 2.0 Cell ron Tab 2.0 Cell ron Tab 2.0 Cell ron Tab 2.0 Cell		*		. \$		*	•	•	•		•	-,-	none allocated
r on Tab 2.0 Cell			1,300		\$	\$ 005	*	•	\$ 1,800	•	1,300 \$	200	38.46%
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	SUBTOTAL		153,500	44,381	19,000	*	•	24,000	\$ 240,881	•	156,153 \$	84,728	54.26%

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	\$\$A Number: 50	88	SSA Tax Authority Term: 0				SS	SSA Budget Workplan	olan			
	SSA Name:	SSA Name: Calumet Heights/ Avaion Park				-	Chicago Depart	nent of Planning	Chicago Department of Planning and Development	=		
0,4	Economic/Business Development	Description of co.	Explanation Description of costs. Subcontractor name if known, etc.	2019 Levy	Loss Collection	Carry Over	TIF Rebate: Fund #	Late Collections	2020 Budget	2020 Budget 2019 Budget Difference	Difference	% Change
4.01	Site Marketing (materials,	increased for printed marketing materials bot	ncressed to prised matering materials both design print and digital. Vacency Machadra	\$ 20,000	•	•			\$ 20,000	\$ 10,000	\$ 10,000	100.00%
4.02	Group Purchasing	(Enter description of services, rosts, subcourt	[Enter description of services, zozis, subcombutar ext, large not described will not be approved]	65	44	•	•	•	•			allocated
4.03	Supplemental Transit (if subconfracted)	Errier description of services, radis, subcont	Enter description of sendras, roads, subcontractor etc, leans ret, described will not be approved.	•	*	•	57	49				none allocated
404	Shuffle Service Non- Personnel Expenses	Enter description of services, costs, subcort	Exten description of services, costs, subcontractor etc. here not described will not be approved.	•	*	•	•	·	٠	49		allocated
4 04	4.04.1 Shuttle Service	Enter employee name, tills, and funding sources on Tab 7.0 Personnel	roes on Teb 7.0 Personnel		·		•	, 42	•		49	allocated
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20,100 30,000

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W-Fi District Infrastructure/Maintenanc

4.05 4.06 4.07 4.08

Respect) and develop a plan to provide free will to the SSA businesses

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(12,000) (20,000)

47.000

5,000

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44

5,000 30,000

> * • •

Comprehensive study to determine the needs to support the current population and fill current vacancides within the area. As well as strategic steps to bland and market the area.

Comprehensive plan for the \$5.4 contact that connect strategy, economic impact to create a readmap for the community.

Comprehensive Business District Plan to determine bake and strategies for business effraction.

Economic Impact Study. Market Study, Branding Study etc.

Master Plenning SSA Designation

> 4.09 4.10

4.11

Strategic Planning

[Enter description of services, costs, subconfractive etc; items not described will not be approved)

20,000

49

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-100 00% none allocated none allocated -5% -5% 79,000 \$ (3,900) \$ 75,100 \$ 79,000 \$ 13 76,100 \$ * • ø 1000 " 75,000 \$ • SUBTOTAL \$ Enter description of services, costs, subcommotor etc; liens not described will not be approved) Enter on Tab 4.0 Cet B16j [Enter on Tab 4.0 Cet B17]

SSA Number: 50	89A Tax Authority Term: D	SSA Budget Workplan
SSA Name: Calumet Heights/ Avsion	Park	Chicago Department of Planning and Development

5.0	Safety Programe	Explanation Description of costs, Subcontractor name If known, etc.	20	119 Levy	Loss lection	C	arry Over		Rebate:	1	Late llections	202	20 Budget	2019 Budge	Diffe	erence	% Change
5.01	Public Way Surveitance Cameras/Maintenance	Research and implementation upon further Commission review.	3	100	\$ -	\$		8	_	\$	•	\$	100		\$	100	new
5.02	Safely improvement Program - Rebates	Offer incecitives for property adding cameras and updeting security measures. Rolling shutters, elern systams. Storefront incentives for businesses to clear windows for added transparency on the street.	\$	5,000	\$ - :	8	-	. \$		\$	··· •	\$	5,000		\$	5,000	new
.03	Security Patrol Services	Continue security services from private security firm. Aligorists Security & Detective Agency, 2112 E. 71st St. Chizago. IL 60849. (773) 955-5700	\$	50,000	\$. -	\$	20,000	\$		\$_	20,000	\$	90,000	3 108,168	5	(16,165)	-15.23%
5.04	[Enter on Tub 5.0 Call B9]	Positive lotaring with security patrol and CPD events to engage business owners on changes they can make to increase safety.	\$	10,000	\$ 1,14,17	\$	1,000	\$	-	8	<u> </u>	\$	11,000	\$	\$	11,000	new
.05	[Enter on Tab 5.0 Cell B10]	[Emiar description of services, cests, subcontractor std; items not described will not be approved]	\$		\$ `. · · · <u>.</u>	\$		\$	<u> </u>	\$	·	\$	-	3	<u> </u>	+	none allocated
.06	[Enter on Tab 5.0 Cell 911]	[Enter description of services, costs, subcontractor str; berns not described will not be approved]	\$	<u>.</u>	\$ • 1	\$	-	\$	•	\$		\$	-		 \$	-	none allocated
.07	(Enter on Tab 5 0 Cell B12)	[Enter description of services, costs, subcontractor sto; items not described will not be approved]	\$	·	\$ •	\$		\$	•	3	•	\$			\$	-	none allocated
.08	[Enlar on Tab 5.0 Cat B13]	[Enter description of services, costs, subcontractor etc; series not described will not be approved]	\$	4	\$ 	\$		\$	•	\$		\$	-	\$	\$	-	none allocate
.09	[Enter on Tab 5.0 Cell B14]	[Enter description of services, costs, subcontractor etc; items not described will not be approved]	\$	-	\$ •	\$	- ,	\$	•	\$	-	\$	-	\$1.70 m	\$	-	none allocated
.10	[Enter on Tab 5.0 Cell 815]	[Enter description of services, costs, subcontractor etc; tames not described will not be expressed]	\$	-	\$ •	\$	-	\$	•	\$	•	\$	-	\$ 1111.7	\$	-	none allocated
 5.11	(Enter on Tab 5.0 Cell 816)	[Enter description of services, costs, subcontractor etc; terms not described will not be approved]	\$	-	\$	\$	· . •	\$	-	\$	-	\$	-	\$	\$	-	none allocated
5.12	(Enter on Tab 5.0 Cell 817)	[Enter description of services, costs, subcontractor etc; terms not described will not be approved]	\$	-	\$ -	\$	-	\$	-	\$		\$	-	s •	\$	-	none allocated
	L -	SUBTOTAL	\$	65,100	\$ •	\$	21,000	\$		\$	20,000	\$	106,100	\$ 106,16		(65)	-0.069

SBA Number: 50	20	SSA Tax Authority Term: 0	SSA Budget Workplan
SSA Name:	88A Name: Calumet Heights/ Avaion Park		Chicago Department of Planning and Development

	\$8A Number: 50	SSA Tex Authority Term 0				358	SSA Budget Workplan	u e lo				
	7 10				Ö	Chicago Department of Planning and Development	ยกt of Planning	and Dev	#opment			
	200											1
0.9	SSA Management	Explanation Description of costs. Subcontractor name if known, etc.	2019 Levy	Loss	Carry Over	TiF Rebets: Fund #	Late Collections		2020 Budget	2019 Budget	Difference	eoue.
6.01	SSA Annual Report		\$ 2,000	•		*	\$ 1,000	8	3,000	\$ 2,000	•	1,000
6.02	SSA Audit	Yearly such services	\$ 4,000	•		\$	\$ 2,000	•	900'9	\$ 8,000	•>	•
6.03	Bookkeeping	Preparation of mantital records	8 8,000				3,000	\$	9,000	\$ 8,000	4	1,000
6.04	Office Rent	Monthly nert	8 4,800	•		•	\$ 1,000		5,800	\$ 5,800	₩	,
6.05	Office Duitties	Portion of electric and gas etc	\$ 1,000	•			•	•	1,000	1000	69	
90.9	Office Supplies	pens, paper inhouse printing terms used daily	\$ 1,500	•		•	\$ 1,000	~	2,500	\$ 2,500	69	•
6.07	Office Equipment	Leasing of software and computers	3,000		12.2		•	•	3,000	3,000	\$> ∶	
80.9		Leasing of software and computers	\$ 500			•	•	•	200	\$200	s»	
60.9	Postage	mailings ralated to SSA programs	\$ 5,000	•		•	-	•	2,000	\$	49	'
6.10	Commission Meetings and Trainings	Expenses limited to materials and refreshments for Commission meetings and parking reimbursement for commissioners and Service Provider staff to attend DPD-required trainings	\$ 2,000			*		•	2,000	000 9 9	69	(3,000)
6.11		business support organizations and publications	\$ 1,000			85		5	1,000	1,000	69	
6.12	SSA Bank Account Fees	[Expenses imited to SSA bank account feas. Show how estimate was calculated]]	\$ 500	*		•		•	289	2 200	,	
6.12.1	Loan interest incurred by Service Provider	[Expenses limited to interest on Service Provider loans. Show how estimate was calculated]]	\$ 1,000			•	•	•	1,000	\$ 1,000	47	•
6.13		Enter description of services, costs, subcontractor etc. !lems not described will not be approved]		*		•	•		•	•	9	,
47.0	Equipment Purchase/Maintenance	Enter description of services, costs, subcontractor etc. Nems not described will not be approved)	*	•		*			,		\$	•
6.15	Supplies	Enter description of services, costs, subcontrador etc; fama not described will not be approved)	\$ 1,500	49		50	•		1,500	\$ 1,500	69	- Ţ
6.16	Storage Space Fees	Enter description of services, costs, subcontractor etc; frome not described with not be approved.	\$ 1,900	•		•	•	•	1,900	006.	44	
6.17	Liability/Property Insurance	Enter description of services, costs, subcontractor etc; items not described will not be approved)	300	•		49	•	5	900	300	6	
6. 18	raining	Registration and Fees (Exctuding travel expanses)	\$ 4,000	•		6	•	•	4,000	•	υ,	4,000
6.19	IT Manitoring Services	Enter description of services, costs, subcontractor etc. items not described will not be approved]	100	40		9	•		5	•	69	6
6.20	Custom: Enter In Tab 6.0	Custom: Enter in Tab 6.0 (Enter description of services, costs, subcontractor ett; items not described will not be approved)	•	•		9 2	_		,			
;		SUBTOTAL	\$ 40,100	•		· •	8,000		48,100 tem change	\$ 48,100 \$ 45,000 \$ Line item changes requiring further detail	S deta	3,100

68A Number:	50 S&A Tax Authority C	8SA Budget Workplan	
BBA Name:	Calumet Heights/ Avaion Park	Chicago Department of Plenning and Deve	lopment

7.0A	SSA Non-Service (Office) Personnel	a) a brief desci b) the SSA Budge	iption					20)19 Levy	Ci	Loss Hection			Rebate: and #		ate ections	2020	0 Budget	2019	Budget	Differe	nce
	<u></u>		SSA	Wages	SSA Fringe	I	Total SSA Cost					-					-		again agair	: 4 T 4 P C 17 C 11		
7.01	Frankye Payme, Executive Director	implementation and successful outcomes.	\$	73,000	\$ 4,0	000 s	77,000	\$	77,000	\$	•		\$	· •	\$		\$	77,000	\$	77.000	\$	
7.02	Danielle Johnson Program Manager	Part Tank Start SSA Comission by organizing meetings (dentifying programs that authors been buriness and	\$	33,000	\$ 2,0	000 s	35,000	\$	35,000	5	•		3		.\$		\$	35,000	\$	32,000	\$ 3	3,000
7.03		(Enter brief description of work and position including Full-time or Part-time)	\$	•	\$	-	\$ -	\$	_	3			\$	-	\$	-	\$	<u> </u>	3		\$	
7.04	Enter Name and Title in Tab 7,0	[Enter brief description of work and position Including Full-time or Part-time]	\$	-	\$		\$ -	\$	-	\$	•		\$	•	\$	<u>-</u>	\$	-	\$		\$	
7.05	Enter Name and Title in Teb 7.0	[Enter brief description of work and position including Full-time or Part-time]	\$	-	\$	•	\$ -	8	•	\$	-		\$	-	\$	<u>.</u> .	\$	•	\$		\$	
7.06	Enter Name and Title in Tab 7.0	(Enter brief description of work and position including Fulf-time or Part-time)	3	-	\$		\$ <u>-</u>	8		\$	· -		\$	•	8	•	\$	•	\$		3	-
7.07	Enter Name and Title in Tab 7.0	[Enter brief description of work and position including Full-time or Part-time]	3	-	\$	-	\$ -	\$	··· -	\$			\$		8	<u>-</u> .	\$		\$	The state of	\$	-
7.08	Enter Name and Title in Tab 7.0	[Enter brief description of work and position including Full-time or Part-time)	\$	-	\$	-	\$ -	\$		\$			\$	• • •	\$	-	\$		\$		\$	
7.09	Enter Name and Title in Tab 7.0	(Enter brief description of work and position including Full-time or Part-time)	\$		\$		\$ -	\$	-	\$,			\$		\$		\$	-	\$		\$	-
7.10	Enter Name and Title in Tab 7.0	[Enter brief description of work and position including Full-time or Part-time]	3		\$	-	\$ -	3		\$	-		\$		8	-	\$	•	\$		\$	
7,11	Enter Name and Title in Teb 7.0	Enter bylef deteription of work and position including Full-time or Part-time)	\$	-	3		\$ -	\$	•	\$			\$. • <u>.</u>	8	•	\$	-	\$		\$	
7.12	Enter Name and Title in Tab 7.0	(Enter bitef description of work and position including Full-time or Part-time)	\$	-	. \$	_	\$ -	\$	<u> </u>	\$	-		\$		\$	- .	\$	•	\$		\$	
7.13	Enter Name and Tille in Tab 7.0	(Enter brief description of work and position including Full-time or Part-time)	3	•	\$	-	\$	\$	•	\$	·		\$	-	\$	•	\$	-	\$		\$	
7.14	Enter Name and Title in Tab 7.0	(Enter brief description of work and position including Full-lime or Part-time)	\$		\$	-	\$ -	\$	•	. .	= .		\$		\$	<u> </u>	\$	•	\$	•	\$	
7.15	Enter Name and Title in Tab 7.0	[Enter brief description of work and position including Full-time or Part-time]	\$	•	\$.	-	\$ -	\$	•	\$:	\$		\$	•	\$	-	3		\$	
7.16	Enter Name and Title In Tab 7.0	[Errier brief description of work and position including Full-time or Part-time]	\$	-	\$	-	\$ -	\$		3			\$	• •	\$		\$		\$		\$ NOTE: 1	Totale *
	TOTA	L NON-SERVICE PERSONNEL	\$	106,000	\$ 6,0	00 \$	112,000	\$	112,00	D \$	•		\$	_	\$		\$	112,000	\$	109,000	11072: 1	, SIZE 114