

**City of Chicago  
Department of Planning and Development**

**STAFF REPORT  
TO THE  
COMMUNITY DEVELOPMENT COMMISSION  
REQUESTING DEVELOPER DESIGNATION  
November 14, 2017**

**I. PROJECT IDENTIFICATION AND OVERVIEW**

Project Name: Presence Health

Applicant Name: Presence Health Network

Project Address: 200 South Wacker Drive

Ward and Alderman: 42<sup>nd</sup>, Alderman Brendan Reilly

Community Area: Loop, 32

Redevelopment Project Area: LaSalle Central TIF

Requested Action: TIF Developer Designation

Proposed Project: New construction and redevelopment of four neighborhood medical properties; Presence Saints Mary and Elizabeth Medical Center; Center for Cancer and Specialty Care; Avondale Presence Neighborhood Medical Home; Calumet Heights Unite Here Presence Medical Home; Belmont-Cragin Presence Medical Home; and to locate its new headquarters in Chicago.

TIF Assistance: \$5,553,009 in area-wide TIF assistance is being requested from LaSalle/Central TIF

**II. PROPERTY DESCRIPTION**

Address: 200 S. Wacker Drive  
(Presence Health occupies 44,486 square feet (2 floors) of the 754,751 square feet building)

Location: Southwest corner of Wacker Drive and Adams Street

Tax Parcel Numbers: 17-16-214-002 & 003

Current Zoning: DC-16

### **III. BACKGROUND**

The Department of Planning and Development, the Mayor's Office and Presence Health Network have worked in concert to develop a plan that leverages the strength, power and depth of downtown Chicago to improve health care in various Chicago neighborhoods.

#### **Presence Health Headquarters**

Presence Health was searching for a new headquarters location and was considering several options in the suburbs. Ultimately, they decided that downtown Chicago would be the best location and began negotiations with the City for TIF assistance. Completed in 2013, TIF funding for a Presence Health headquarters promoted the construction of neighborhood health care facilities in distressed neighborhoods. Pursuant to this approach, the administration is prepared to support \$5.5 million TIF funding for a \$13.3 million investment by Presence Health for a downtown Chicago headquarters in the LaSalle/Central TIF district. The TIF assistance is further contingent on Presence Health's commitment to operate the local centers for a minimum of ten years and also to invest \$15.5 million toward construction and/or rehabilitation of the health facilities in the various neighborhoods listed below.

#### **Presence Saints Mary and Elizabeth Center for Cancer and Specialty Care**

Based on 2014 Census data, the West Town community has a population of 85,211 residents, which is a slight decrease of 6% from 2000. Chicago Metropolitan Agency for Planning (CMAP) MetroPulse estimates indicate the nearly 35.7% of West Town households have a median household income which is at or below the estimated \$47,831 median household income for the City of Chicago. West Town residents can receive immediate medical care at three main hospitals (Norwegian American Hospital at 1044 N Francisco, Presence Saints Mary and Elizabeth campuses at 2233 W Division and 1431 N Claremont). Urgent care facilities at 1030 W Ogden, 1520 N Damen and 1702 N Milwaukee are alternatives to hospital care.

#### **Avondale Presence Neighborhood Medical Home**

Based on 2014 Census data, Avondale has a population of 39,117 residents, which has declined approximately 8.9% from 2000. Chicago Metropolitan Agency for Planning (CMAP) MetroPulse estimates indicate the over half (56.4%) of Avondale households have a median household income which is at or below the estimated \$47,831 for the City of Chicago. Two main hospitals serve residents, Kindred Chicago Central Hospital at Melrose and Karlov and Advocate Hospital near Kedzie and Logan Boulevard.

#### **Calumet Heights Presence Neighborhood Medical Home**

Based on 2014 Census data, Calumet Heights has a population of 13,400 residents, which is a decline of nearly 13.5% from 2000. Chicago Metropolitan Agency for Planning (CMAP) MetroPulse estimates indicate the nearly 47.3% of Calumet Heights households have a median household income which is at or below the estimated \$47,831 for the City of Chicago. Residents can receive immediate medical care at either Advocate Trinity Hospital at 93rd and Yates or Integra Care Clinic at 87th and Cregier.

#### **Belmont-Cragin Presence Neighborhood Medical Home**

Belmont Cragin's population has remained stable over the last decade. Based on 2014 Census data, the community area has a population of 79,022 residents, which is nearly a 1% increase from 2000. Chicago Metropolitan Agency for Planning (CMAP) MetroPulse estimates indicate the over half 56.6% of Belmont-Cragin households have a median household income which is at or below the estimated \$47,831 for the City of Chicago. Three main hospitals serve residents, Kindred Chicago

Central Hospital at Melrose and Karlov, Advocate Hospital near Kedzie and Logan Boulevard, and Shriners Hospital for Children at Oak Park Avenue and Belden.

#### **IV. PROPOSED DEVELOPMENT TEAM**

##### **Development Entity:**

The Presence Health Network system was created in 2011 by the merger of Provena Health, a Catholic health system that served downstate communities, and Resurrection Health Care, Chicago's largest Catholic health care organization. Today, four hospitals and one long-term acute care facility form the backbone of Presence Health Care's network in Chicago. Three of the four hospitals, Presence Saints Mary and Elizabeth Medical Center, Presence Saint Joseph Hospital, and Presence Resurrection Medical Center are located within the city limits. Presence Saint Francis Hospital, located in Evanston near the border of Chicago, serves a large patient population from the Chicago neighborhoods of Rogers Park and West Ridge.

**Consultants:** The developer has retained the Prairie Group Consulting, Inc. as its project management consultant, SB Friedman as TIF consultant and Foley & Lardner LLP as its legal counsel.

#### **V. PROPOSED PROJECT**

##### **Project Overview:**

The objective of the Project is to reimburse the developer for purpose of providing an incentive to the build and/or redevelop four neighborhood medical facilities. This plan will result in a \$28.8 million investment by Presence in Chicago and its neighborhoods.

##### **Presence Saints Mary and Elizabeth Medical Center, Center for Cancer and Specialty Care**

The Developer has renovated a former religious convent owned by Presence Health located at 2216 West Thomas into a state of the art cancer center named Presence Saints Mary and Elizabeth Medical Center, Center for Cancer and Specialty Care, (the "Cancer Center"). The Cancer Center project included the substantial renovation of 7,300 square feet, demolition of 1,700 square feet, and construction of 5,900 square feet of additional space. This renovation provided for a net increase in building area of 4,200 square feet. The Cancer Center will provide state-of-the-art infusion and radiation treatments for approximately 13,500 patients. Patient and family centered care will be enhanced through: enhanced radiation oncology and imaging capabilities which has been updated to current market standards, financial counseling services to help patients who have difficulty paying medical bills, dedicated dietetic services for cancer patients, a patient-centered reception area focused on education, and a community resource center. The Cancer Center has private treatment rooms, an in-house pharmacy, a dedicated, personal care navigator, and a community room for support groups, educational and social activities. It is located in the West Town community area in the 2<sup>nd</sup> ward, in Planned Development 82, was completed on December 31, 2016.

##### **Calumet Heights Unite Here Presence Neighborhood Medical Home**

The Developer will make extensive interior and exterior renovations to the building of an established medical practice, Calumet Heights Unite Here Presence Neighborhood Medical Home. The practice is located at 9000 South Stony Island, on the city's south side, and implements the

patient centered medical home approach, (the "Calumet Heights Medical Home"). The existing medical practice occupies 4,935 square feet and is currently owned by Presence Health. The project will expand into some currently underutilized space in the same building to occupy 6,215 square feet. The project is to renovate, update, and expand the space to improve and expand the services offered. The Calumet Heights Medical Home will serve approximately 4,200 patients from Chicago's south side communities. The practice focuses on internal medicine, cardiology and infectious disease care for high risk patients. The Calumet Heights Medical Home is in the Calumet Heights community area in the 8<sup>th</sup> ward and will be completed no later than June 30, 2018.

#### **Avondale Presence Neighborhood Medical Home**

The Avondale Presence Neighborhood Medical Home, located at 2929 North California, provided for tenant improvements to a previously vacant 8,000 square foot building. The space was converted into a patient centered medical facility which provides an integrated system of service for approximately 1,000 patients, (the "Avondale Medical Home"). The Avondale Medical Home will provide an integrated system of services focused on prevention, health maintenance, and chronic disease management as part of primary care. The facility connects patients with a primary care physician and a team of care providers who are focused on promoting long-term health. This team based care approach includes: physicians and midlevel providers, medical assistants, patient representative, practice manager, registered nurse care coordinator, licensed certified social worker, and dietitian. It is located in the Avondale community area in the 33<sup>rd</sup> ward and was completed in November 2014.

#### **Belmont-Cragin Presence Neighborhood Medical Home**

The Developer will relocate and expand an existing Presence Medical Group practice located at 5322 West Fullerton and buy or lease space at 2259 N. Cicero to establish a patient centered medical home, (the "Belmont-Cragin Medical Home"). This redevelopment will expand the current medical practice from 1,640 square feet to approximately 6,000 square feet and will serve approximately 4,000 patients. In addition to primary care, the facility will provide care management and care coordination across health care settings. The facility connects patients with a primary care physician and a team of care providers who work to promote long-term health. The Belmont-Cragin Medical Home is in the Belmont Cragin community area, the Northwest Industrial Corridor TIF district and the 36<sup>th</sup> ward. The Fullerton location will be open until December 6, 2017 at which time the entire practice will be relocated to the Cicero location which was completed in October 2017.

#### **Headquarters**

In October 2013, Presence Health completed the build out of 44,486 square feet of space at 200 S. Wacker Drive, which is located within the LaSalle Central TIF district. The leadership and corporate administration teams of Presence Health, totaling approximately 200 employees, are now located at 200 S. Wacker. Some of the Wacker Drive employees divide their time between that location and the four other neighborhood Project facilities.

These neighborhood investments will help Presence provide effective and efficient patient-centric care. Combined with their Headquarters investment, the TIF assistance is further contingent on Presence Health's commitment to operate the local centers for a minimum of ten years and also to invest \$15.5 million toward construction and/or rehabilitation of the health facilities in the medical center service areas. The investment will total \$28.8 million. Below is a table summarizing the completed and proposed projects by phases between 2013-2018.

<b>Project</b>	<b>Estimated and Completion Dates</b>	<b>Estimated Project Cost</b>	<b>Patients Served Annually</b>
Avondale Presence Neighborhood Medical Home 2929 N California	November, 2014	\$974,694	
Presence Saints Mary and Elizabeth Medical Center, Center for Cancer & Specialty Care- 2216 W Thomas	December, 2016	\$11,894,890	
Calumet Heights Unite Here Presence Neighborhood Medical Home-9000 S. Stony Island	2018	\$1,200,000	
Belmont-Cragin Presence Neighborhood Medical Home- 2257-59 N. Cicero Ave	October, 2017	\$1,396,237	
Corp Headquarters – 200 S Wacker Dr.	2013	\$13,361,043	
<b>TOTAL PROJECT INVESTMENT:</b>		<b>\$28,826,864</b>	

## **VI. FINANCIAL STRUCTURE**

The City, through DPD, intends to negotiate the RDA with the Developer in connection with the Project. The City intends to reimburse the Developer for a portion of its TIF-eligible costs in an amount not to exceed the lesser of \$5,553,009 or 19.26% of the Total Project Cost, currently estimated to be \$28,826,864.

City Funds will not be paid after the Project, including the four medical facilities and the Headquarters has been completed and a Certificate of Completion has been issued.

The Developer will be required to comply with ongoing Occupancy, Operations and Jobs covenants for all five facilities, for the duration of the Monitoring and Compliance Period. This period will commence upon the date of the issuance of the Certificate of Completion and will cease on the 10th anniversary of the date of the issuance of the Certificate of Completion.

City Funds will be provided as outlined in the table below contingent on the availability of incremental taxes in the LaSalle Central TIF Fund. The TIF funds will be used only for the reimbursement of TIF-eligible costs incurred for the rehabilitation of the Headquarters facility, which is located within the boundaries of the LaSalle/Central TIF district. LaSalle/Central TIF funds will not be used to fund any portion of the construction costs attributable to the neighborhood health centers.

A Letter of Credit will be issued by the Developer prior to the issuance of the first payment, and will reflect the full amount of City Funds to be requisitioned in Payment 1. The value of the Letter of Credit will increase annually in accordance with each additional requisition for City Funds, until the total amount of City Funds is reflected. If, at the time the City issues a Certificate of Completion, it is evident the Developer will not achieve the Sustainability Requirement then the City Funds Amount shall be reduced by 10%.

City Funds Payment	Paid Upon	City Funds Amount
Payment 1	Issuance of the Certificate of Completion	\$4,000,000
Payment 2	1st Anniversary of Payment 1	\$500,000
Payment 3	2nd Anniversary of Payment 1	\$500,000
Payment 4	3rd Anniversary of Payment 1	\$553,010
<b>Total</b>		<b>\$5,553,010</b>

SOURCES	AMOUNT	
Equity	\$28,826,864	
USES	AMOUNT	PSF
<b>Headquarters Project</b>		
<b>Hard Costs</b>		
Interior Demolition	\$98,748	\$2.22
Interior Stair Construction	\$175,000	\$3.93
Interior Partitions, Finishes, Specialties	\$2,221,417	\$49.94
Roof Deck Construction	\$585,000	\$13.15
Mechanical (plumbing, VAC, fire, special systems)	\$854,656	\$19.21
Electrical	\$1,039,452	\$23.37
General Conditions & profit	\$658,391	\$14.80
Design Contingency	\$931,294	\$20.93
Construction Contingency	\$328,198	\$7.38
<b>Total Hard Costs:</b>	<b>\$6,892,156</b>	<b>\$154.93</b>
<b>Soft Costs</b>		
Architect and Engineer	\$378,660	\$8.51
LEED Certification	\$435,957	\$9.80
A/V Certification	\$43,596	\$0.98
Material Testing	\$12,456	\$0.28
Permits	\$62,280	\$1.40
Legal (lease)	\$31,140	\$0.70
Insurance	\$24,912	\$0.56
Other Professional Fees (TIF legal and consulting)	\$585,750	\$13.17
<b>Total Soft Costs:</b>	<b>\$1,574,751</b>	<b>\$35.40</b>
Furniture, Fixtures & Equipment	\$3,783,500	\$85.05
Job Training	\$184,000	\$4.14
Relocation	\$325,000	\$7.31
Owner Contingency	\$601,636	\$13.52
<b>Total Other Costs</b>	<b>\$4,894,136</b>	<b>\$110.02</b>
<b>Total Headquarters Cost:</b>	<b>\$13,361,043</b>	<b>\$300.34</b>

<b>PSMEMC Cancer Center &amp; Specialty Care</b>	
Cost Breakdown	
Construction	\$6,698,636
Permit	\$14,081
Architect and Engineer	\$612,500
Furniture, Fixtures & Equipment	\$4,569,673
<b>Total Cancer Center Cost:</b>	<b>\$11,894,890</b>
<b>Avondale Medical Home</b>	
Cost Breakdown	
Construction	\$819,542
Permit	\$2,440
Architect and Engineer	\$71,302
Furniture, Fixtures & Equipment	\$81,410
<b>Total Avondale Medical Home Cost:</b>	<b>\$974,694</b>
<b>Belmont-Cragin Medical Home</b>	
Cost Breakdown	
Construction	\$1,040,429
Permit	\$2,478
Architect and Engineer	\$69,143
Furniture, Fixtures & Equipment	\$284,187
<b>Total Belmont-Cragin Medical Home Cost:</b>	<b>\$1,396,237</b>
Calumet Heights Medical Home	
<b>Total Anticipated Medical Home Cost:</b>	<b>\$1,200,000</b>
<b>TOTAL PROJECT COSTS</b>	<b>\$28,826,864</b>

**VII. PUBLIC BENEFITS**

Presence Health currently includes 37 Chicago facilities and represents the City's largest health care system with location spanning across 12 community areas. Among these facilities, its four Chicago area hospitals, of which three are in the City (Saint Mary and Elizabeth Medical Center, Saint Joseph Hospital and Resurrection Medical Center) alone, play a significant role in the local and state economies through the employment, payroll and spending impacts they generate.

In addition, the proposed project will provide the following public benefits:

- The Central Headquarters investment created approximately 61 construction related jobs and created and/or retained 200 full-time positions. The neighborhood projects will create an additional 39 permanent jobs and 62 construction jobs.

### **Environmental Features**

- The Sustainability Requirement for the Headquarters project consists of a stamped letter from a licensed design professional verifying construction was completed to achieve certification according to LEED-Commercial Interiors standards.
- Failure to meet any Sustainability Requirement will be a default under this Covenant and the City shall have the right to reduce the amount of City Funds by an amount equal to 10% of City Funds.

### **Affirmative Action**

- The developer will comply with the requirements of Chicago's affirmative action ordinance, which requires contract participation of 26% by minority-owned business enterprises (MBEs) and 6% by woman-owned business enterprises (WBEs) with respect to the Headquarters component of the project. The developer has provided notification of the proposed Headquarters project, by certified mail, to twenty associations of minority and women contractors. A sample version of the letter and copies of the post office receipts for the certified letters are presented as exhibits to this report.

### **City Residency**

- The developer will comply with the requirements of Chicago's city residency ordinance for the Headquarters component of the project, which requires that at least half of all construction-worker hours be filled by Chicago residents. The developer will also comply with the requirement that all construction jobs are paid the prevailing wage.

## **VIII. COMMUNITY SUPPORT**

The project has been endorsed by 16 Aldermen whose wards will benefit from the project. Letters of support are attached to this report.

## **IX. CONFORMANCE WITH REDEVELOPMENT AREA PLAN**

The Project is located in the LaSalle Central Tax Increment Financing Redevelopment Project Area. The Project will satisfy the following goals of the redevelopment plan:

- Provide resources for the rehabilitation and modernization of existing structures.
- Promote the Redevelopment Project Area as a center of employment and commercial activity, through the attraction and retention of major employers and corporate headquarters.
- Encourage environmentally-sensitive development, including development that achieves LEED certifications.
- Support job training programs and increase employment opportunities for City residents.

## **X. CONDITIONS OF ASSISTANCE**

If the proposed resolution is approved by the CDC, DPD will negotiate a Redevelopment Agreement (RDA) with the Developer. The RDA will incorporate the parameters of the proposed project as described in this staff report.

It is DPD policy that no business will be conducted with a development entity whose any principal has outstanding municipal debts (such as unpaid parking tickets, unpaid water bills, unpaid business licenses, and others), is in arrears of child support payments, or who is a debtor in bankruptcy, a defendant in a legal action for deficient performance, a respondent in an administrative action for deficient performance, or a defendant in any criminal action. Before today's action is presented to the City Council for approval, the Department will conduct a thorough background check of all principals having an ownership interest of 7.5 percent or greater, and of the boards of directors and trustees of non-profit organizations. Similar background checks will be conducted on the development entity itself.

Closing of the redevelopment agreement will not occur before the City Council has approved the agreement, the developer has obtained all necessary City approvals including zoning and building permits, and the developer has presented proof of financing. The redevelopment agreement will include a development timetable.

## **XI. RECOMMENDATION**

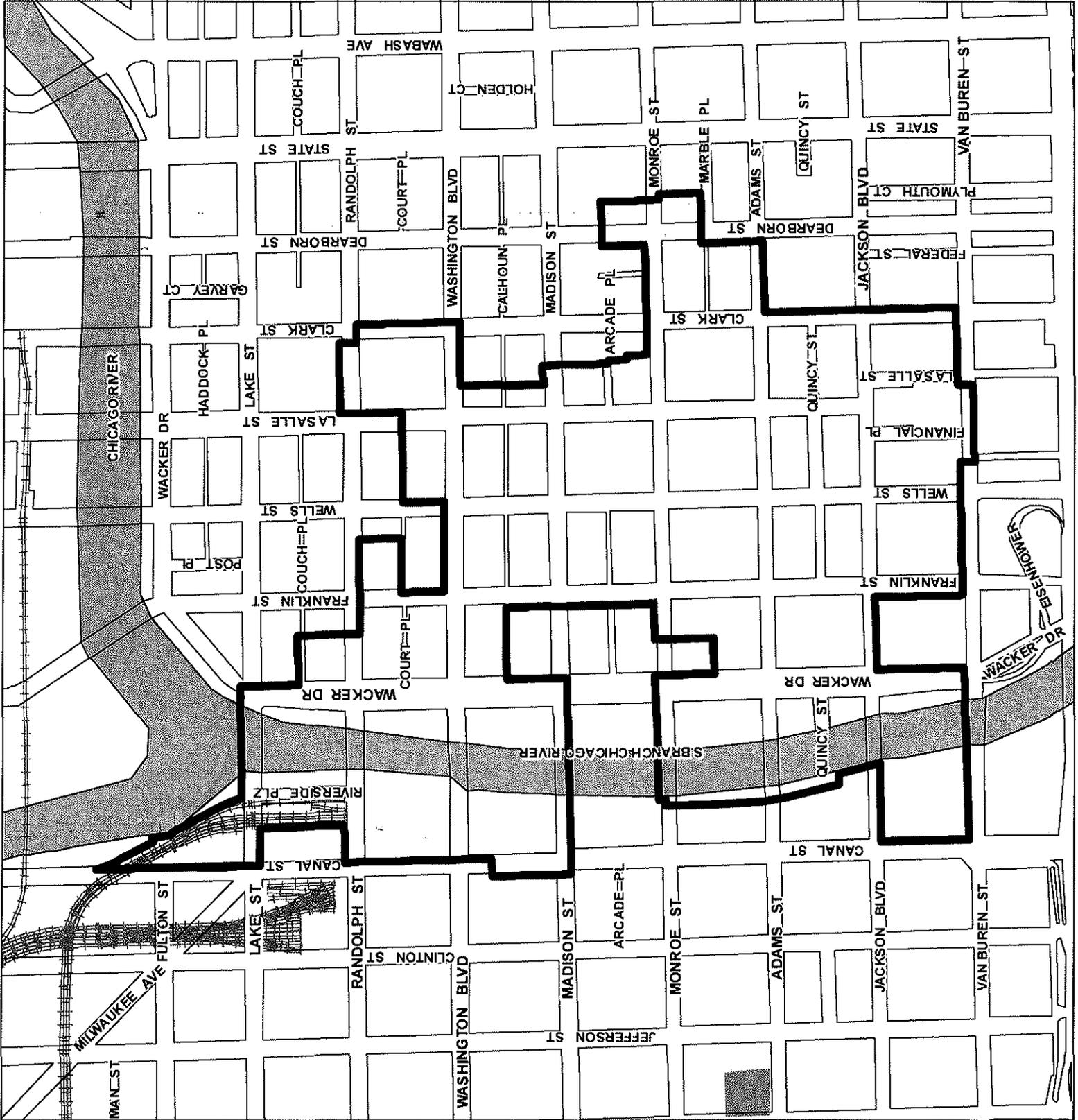
DPD has thoroughly reviewed the proposed Project, the qualifications of the development team, the financial structure of the Project, its need for public assistance, its public benefits, and the Project's conformance with the Redevelopment Area Plan, and DPD recommends that the CDC recommend to the City Council the designation of Presence Health as developer for redevelopment of four neighborhood medical properties; Presence Saints Mary and Elizabeth Medical Center, Center for Cancer and Specialty Care, Avondale Presence Neighborhood Medical Home, Calumet Heights Unite Here Presence Medical Home, Belmont-Cragin Presence Medical Home; and to locate its new headquarters in Chicago at 200 S. Wacker Drive. DPD also requests that the Commission provide DPD with authority to negotiate, execute and deliver on the City's behalf, a redevelopment agreement and a grant agreement with Presence Health for the Project.

**EXHIBITS**

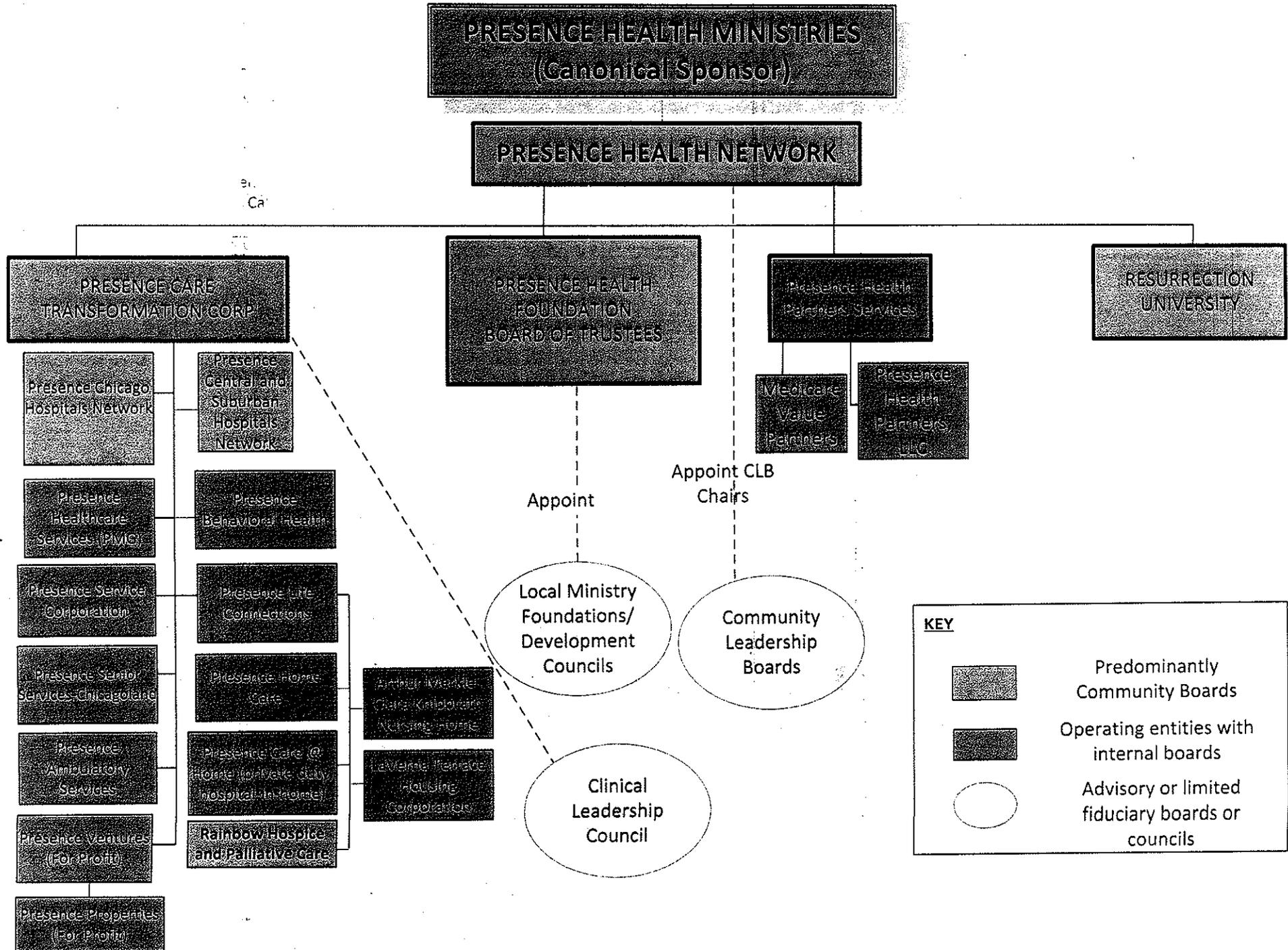
Redevelopment Area Map  
Neighborhood Maps and Aerial  
Neighborhood Medical Facility Photos  
TIF Project Assessment Form  
Employer Personnel Needs Assessment Form  
Aldermen's Letters of Support  
M/WBE Letter and Copies of M/WBE Certified Letter Receipts

Existing Tax Increment Financing Districts

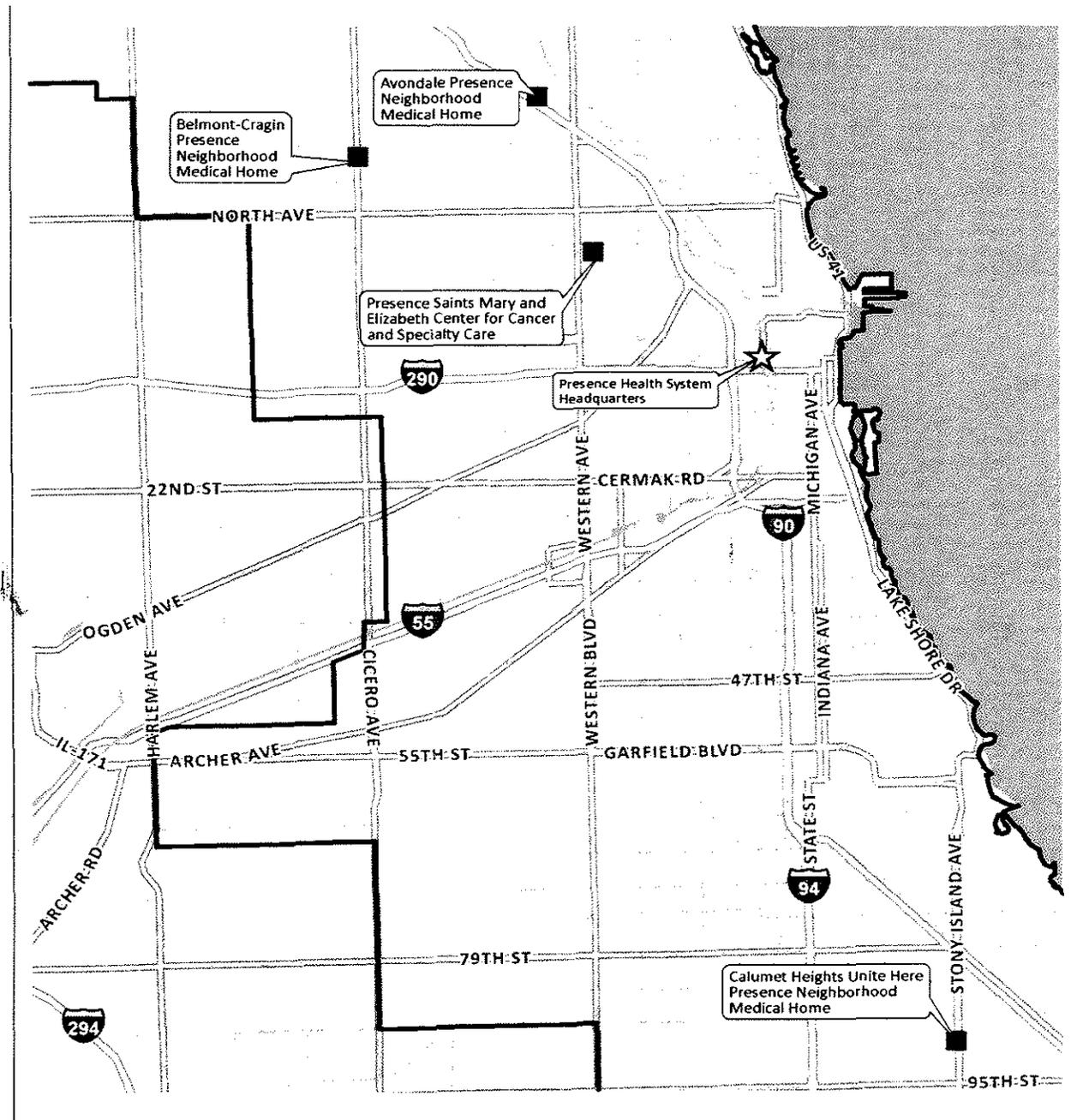
LaSalle Central



# PRESENCE HEALTH GOVERNANCE ORGANIZATIONAL CHART



# Presence Health Facilities Across Chicago



# TIF PROJECT SCORECARD

## Presence Health Network

200 S. Wacker Drive

The project is the redevelopment of four neighborhood health centers and a relocation of the Presence Health headquarters to 200 S. Wacker. Presence will remodel and/or build space at three Medical Homes in the Belmont-Cragin, Avondale and Calumet Heights neighborhoods; rehabilitate vacant space at Saints Mary and Elizabeth Hospital into a Cancer Center and remodel 44,000 square feet of office space at 200 S. Wacker.

Type of Project: Institutional

Developer: Presence Health Network

Total Project Cost: \$28,826,864

Timeline for Completion: 2016 (start), 2018 (completion)

TIF Funding Request: \$5,553,009

Project Status: Community Development Commission November 14, 2017

TIF District: LaSalle Central TIF

## RETURN ON INVESTMENT BENCHMARKS

■ Advances Goal of Economic Development Plan YES or NO  
 YES  NO

Increase attractiveness for business services and headquarters

■ Advances Goal of TIF District YES or NO  
 YES  NO

Promote the TIF as a center of employment and commercial activity through attraction of major employers and corporate headquarters

■ Addresses Community Need YES or NO  
 YES  NO

Provide access to healthcare in underserved areas

■ Jobs Created/Retained  
128 Temporary Jobs created  
239 Permanent Jobs created

■ Affordable Housing Units Created/Preserved  
NA

■ Return on Investment to City  
N/A

## FINANCIAL BENCHMARKS

■ Other Funds Leveraged by \$1 of TIF  
\$4.19:1

■ Financing Structure \$28,826,864 (Equity)

■ Types of Other Funding Leveraged YES or NO  
 YES  NO

Developer equity \$23,273,855

## RDA TERMS

■ Payment Schedule:  
4 Annual Payments Upon Completion

■ Monitoring Term of Agreement:  
10 years

■ Taxpayer Protection Provisions YES or NO  
 YES  NO

Letter of Credit

## OTHER CONSIDERATIONS

■ Developer spending \$15,500,000 on neighborhood health centers



# Presence Health Network

Presence Saints Mary and Elizabeth Medical Center, Center for Cancer and Specialty Care

Substantial renovation of 7,300 square feet, demolition of 1,700 square feet, and construction of 5,900 square feet of additional space.

**Location**

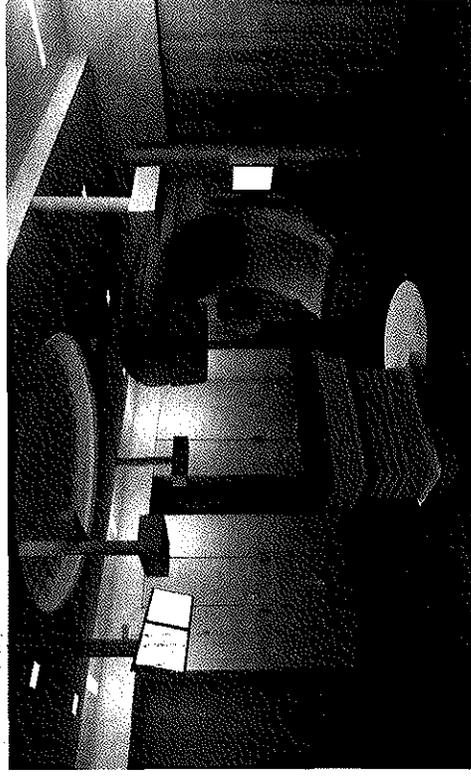
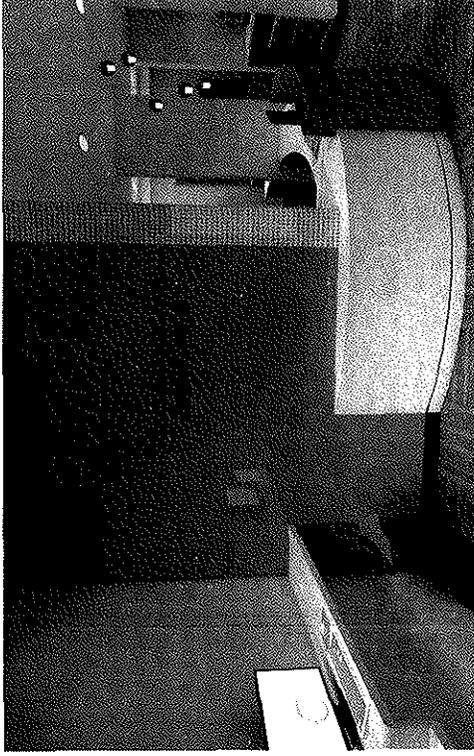
2216 W. Thomas Street

**Total Investment:**  
\$11,894.8 million

**Completed**

**Serves**  
13,500 patients

**Construction Jobs**  
45



# Presence Health Network

## Avondale Presence Neighborhood Medical Home

Investment in tenant improvements to a previously vacant 8,000 square foot building

Location

**2929 North California**

Total Investment:

**\$974,694**

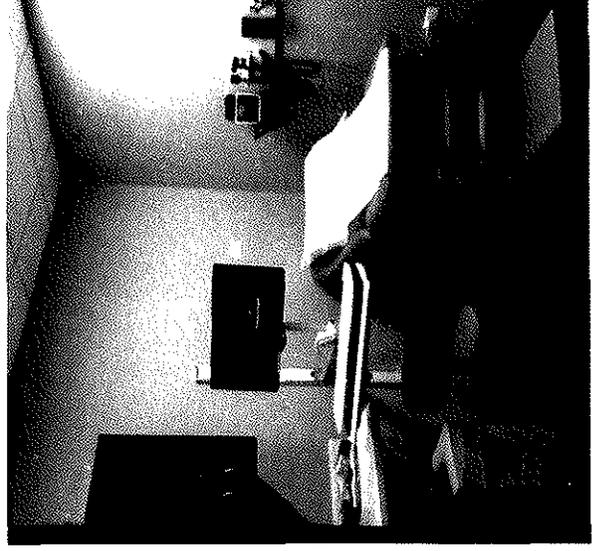
Completed

Serves

**1,000 patients**

Construction Jobs

**6**



# Presence Health Network

Calumet Heights Unite Here Presence Neighborhood Medical Home

Planned extensive interior and exterior renovations and expansion from 4,935 to 6,215 sf

Location

**9000 South Stony Island**

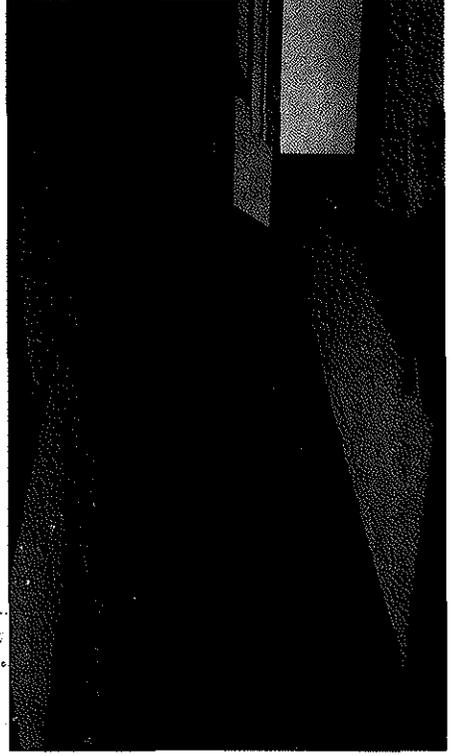
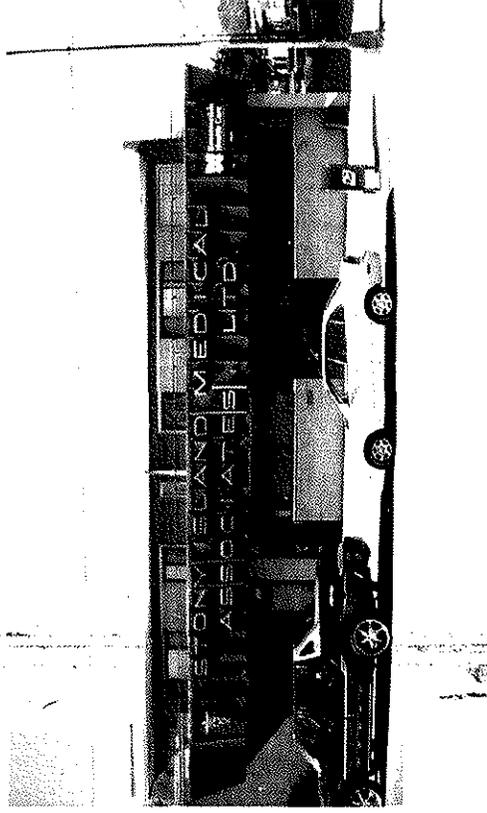
Total Investment:  
**\$1.2 million**

Anticipated Date of Completion  
**June 30, 2018**

Serves  
**4,200 patients**

Construction Jobs  
**4**

## Existing Conditions



# Presence Health Network

## Belmont-Cragin Presence Neighborhood Medical Home

The Developer will relocate and expand an existing Presence Medical Group practice.

**Location**  
**2251 North Cicero Ave.**

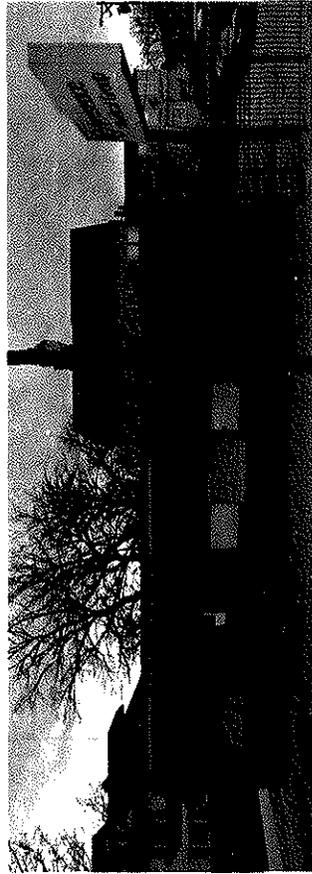
**Total Investment:**  
**\$1.3 million**

**Completed**

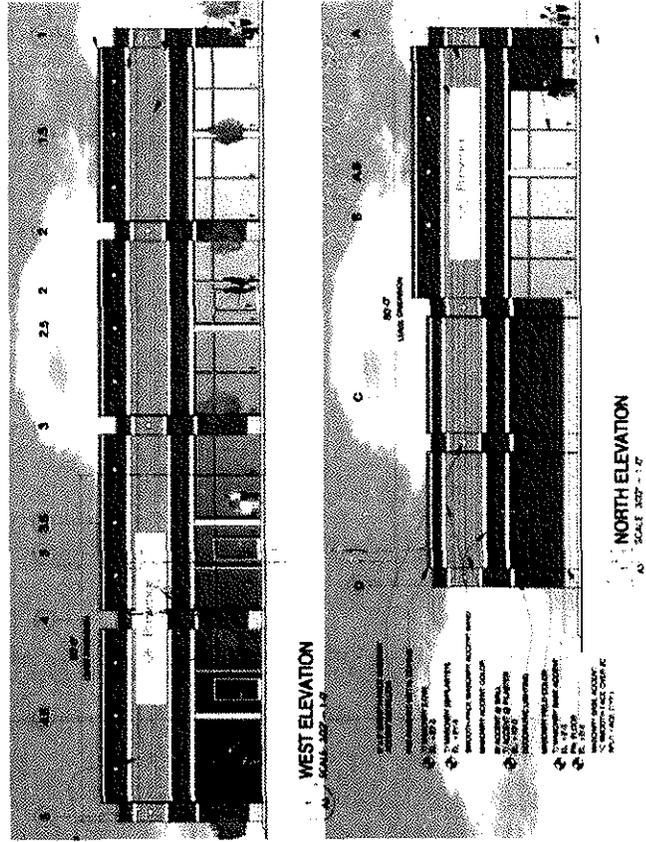
**Serves**  
**4,000 patients**

**Construction Jobs**  
**6**

**Existing Location**



**Rendering**



# Presence Health Network

## Presence Health System Headquarters

Tenant build out of 44,486 square feet of space in the Loop

Location

**200 S. Wacker Drive**

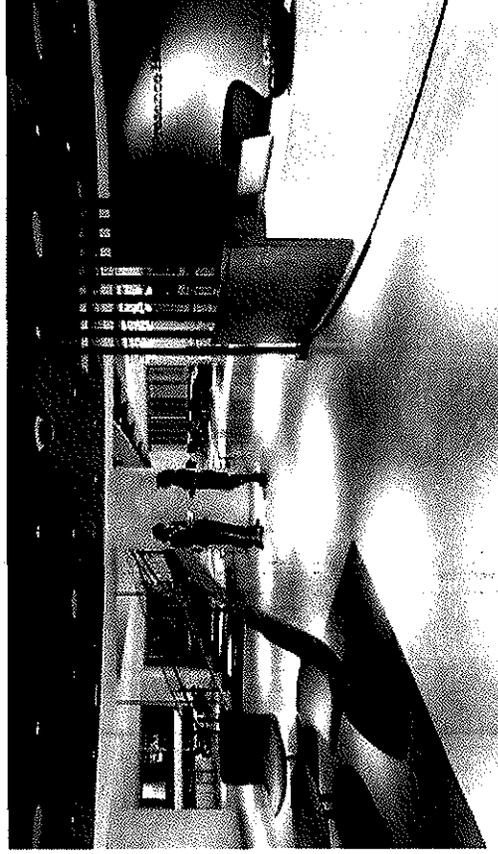
Total Investment:  
**\$13.4 million**

Completed

Square Feet  
**44,486 sf**

Construction Jobs  
**40 jobs over 6 months**

Permanent Jobs  
**200**





March 20, 2013

Ms. Sanura Young, Executive Director  
Alliance of Business Leaders & Entrepreneurs (ABLE)  
150 N. Michigan Ave. Suite 2800  
Chicago, IL 60601

**SENT VIA CERTIFIED MAIL**

Ms. Young,

Please be informed that Presence Health is announcing a new construction project to be located at 200 S. Wacker Drive, Chicago, Illinois. The project will consist of the interior build-out of approximately 40,000 sf. on floors 11 and 12. We currently estimate the total budget of the project to be between \$8,000,000.00 - \$10,000,000.00 million dollars. Presence Health has appointed Bear Construction Company as its General Contractor and agent for the project.

Bear Construction Company  
1501 Rohlwing Road  
Rolling Meadows, IL 60008  
Attention: H. Dennis Hill  
Phone: 847-222-1900  
Fax: 847-222-9910

Presence Health and Bear Construction will be hosting an Outreach Conference and Networking Event on Wednesday, April 10<sup>th</sup> at 10:00am. All interested parties are invited to attend. The Conference will be held at 200 S. Wacker in the 34<sup>th</sup> Floor Conference Center. Participants should check in at the main lobby security desk to receive access to the location.

Due to the limited scope of this project there will be fewer trade opportunities for your membership. We would like you to inform your members of the Outreach Conference and Networking Event as well as opportunities available. Attached to this correspondence is a Contractors Interest Form which can be distributed to all "interested" parties. In addition to attending the Outreach Event, "Interested" contractors should complete the attached form and forward to the Target Group at the below address or via e-mail.

Target Group  
330 S. Wells, Suite 400  
Chicago, IL 60606  
Attention: Andrew Johnson  
Phone: 312-873-0288  
Fax: 312-873-0299  
[ajohnson@targetgroupinc.com](mailto:ajohnson@targetgroupinc.com)

(Continued)

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Ms. Hedy Ratner, Executive Director  
 Women's Business Development Center  
 8 South Michigan Ave., Suite 400  
 Chicago, IL 60603

Article Number

(Transfer from service label)

7012 2920 0002 4995 4136

S Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
 X *[Signature]*

B. Received by (Printed Name) *[Signature]* C. Date of Delivery

D. Is delivery address different from item 1?  Yes  
 If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Ms. Sheila Hill-Morgan, President  
 Chicago Minority Supplier Development Council, Inc.  
 105 W. Adams, Suite 2300  
 Chicago, IL 60603-6233

2. Article Number

(Transfer from service label)

7012 2920 0002 4995 4259

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-15

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
 X *[Signature]*

B. Received by (Printed Name) *[Signature]* C. Date of Delivery *3/24/15*

D. Is delivery address different from item 1?  Yes  
 If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- 1 Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- 1 Print your name and address on the reverse so that we can return the card to you.
- 1 Attach this card to the back of the mailpiece, or on the front if space permits.

Article Addressed to:

National Organization of Minority Engineers  
 33 West Monroe, Suite 1540  
 Chicago, Illinois 60603

Article Number

(Transfer from service label)

7012 2920 0002 4995 4068

S Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
 X *[Signature]*

B. Received by (Printed Name) *S. Sivion* C. Date of Delivery *3-25-15*

D. Is delivery address different from item 1?  Yes  
 If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Asian American Institute  
 4753 N. Broadway SL Suite 904  
 Chicago, IL 60640

2. Article Number

(Transfer from service label)

7012 2920 0002 4995 4310

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-15

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
 X *[Signature]*

B. Received by (Printed Name) *[Signature]* C. Date of Delivery

D. Is delivery address different from item 1?  Yes  
 If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Ms. Marjorie McKinnon-Price  
Rainbow/PUSH Coalition  
International Trade Bureau 930 E. 50th Street  
Chicago, IL 60615

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  
X *E. Dick*  Agent  Addressee

B. Received by (Printed Name) *E. Dick* C. Date of Delivery

D. Is delivery address different from item 1?  Yes  No  
If YES, enter delivery address below:

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number **7012 2920 0002 4995 4174**  
(Transfer from service label)

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Suburban Minority Contractors Association  
1250 Grove Ave. Suite 200  
Barrington, IL 60010

2. Article Number **7012 2920 0002 4995 4167**  
(Transfer from service label)

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-15

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  
X *J. Brown*  Agent  Addressee

B. Received by (Printed Name) *BRAWSON* C. Date of Delivery *3/25/14*

D. Is delivery address different from item 1?  Yes  No  
If YES, enter delivery address below:

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Ms. Andrea Zopp, President  
Chicago Urban League  
4510 S. Michigan Ave.  
Chicago, IL 60665

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  
X *Andrea Zopp*  Agent  Addressee

B. Received by (Printed Name) C. Date of Delivery

D. Is delivery address different from item 1?  Yes  No  
If YES, enter delivery address below:

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number **7012 2920 0002 4995 4242**  
(Transfer from service label)

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

South Shore Chamber, Incorporated  
Black United Funds Bldg.  
1750 E. 71st Street  
Chicago, IL 60649-2000

2. Article Number **7012 2920 0002 4995 4099**  
(Transfer from service label)

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-15

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  
X *[Signature]*  Agent  Addressee

B. Received by (Printed Name) C. Date of Delivery *3/25/14*

D. Is delivery address different from item 1?  Yes  No  
If YES, enter delivery address below:

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits.

Article Addressed to:

Chatham Business Association Small Business Development, Inc.  
3441 S. Cottage Grove Avenue  
Chicago, IL 60619

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee

B. Received by (Printed Name) C. Date of Delivery

D. Is delivery address different from item 1?  Yes  No  
If YES, enter delivery address below:

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

Article Number (Transfer from service label) 7012 2920 0002 4995 4273

Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**SENDER: COMPLETE THIS SECTION**

Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Beth Doria, Executive Director  
Federation of Women Contractors  
5650 S. Archer Avenue  
Chicago, IL 60638

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee

B. Received by (Printed Name) C. Date of Delivery

D. Is delivery address different from item 1?  Yes  No  
If YES, enter delivery address below:

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4228

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**SENDER: COMPLETE THIS SECTION**

Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits.

Article Addressed to:

Latin American Chamber of Commerce  
3512 West Fullerton Avenue  
Chicago, IL 60647

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee

B. Received by (Printed Name) C. Date of Delivery

D. Is delivery address different from item 1?  Yes  No  
If YES, enter delivery address below:

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

Article Number (Transfer from service label) 7012 2920 0002 4995 4198

**SENDER: COMPLETE THIS SECTION**

Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Alliance of Minority and Female Contractors  
c/o Federation of Women Contractors  
5650 S. Archer Avenue  
Chicago, IL 60638

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee

B. Received by (Printed Name) C. Date of Delivery

D. Is delivery address different from item 1?  Yes  No  
If YES, enter delivery address below:

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4334

**RECEIVER: COMPLETE THIS SECTION**

Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits.

Article Addressed to:  
  
Perry Nakachi, President  
Association of Asian Construction Enterprises  
333 N. Ogden Avenue  
Chicago, IL 60607

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  
 Agent  
 Addressee  
X *CMJ*  
B. Received by (Printed Name) C. Date of Delivery  
*Cristal Melendez 3/25/13*  
D. Is delivery address different from item 1?  Yes  
If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.  
4. Restricted Delivery? (Extra Fee)  Yes

Article Number (Transfer from service label) 7012 2920 0002 4995 4297

Form 3811, February 2004 Domestic Return Receipt 102585-02-M-1540

**SENDER: COMPLETE THIS SECTION**

Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:  
  
Ms. Sanura Young, Executive Director (ADLE)  
Alliance of Business Leaders & Entrepreneurs  
150 N. Michigan Ave. Suite 2800  
Chicago, IL 60601

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4341

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  
 Agent  
 Addressee  
X *Chelsey Carter*  
B. Received by (Printed Name) C. Date of Delivery  
*Chelsey Carter 3/25/13*  
D. Is delivery address different from item 1?  Yes  
If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.  
4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4341

Domestic Return Receipt 102595-02-M-1540

**RECEIVER: COMPLETE THIS SECTION**

Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits.

Article Addressed to:  
  
United Neighborhood Organization (UNO)  
954 W. Washington Blvd., 3rd Floor  
Chicago, IL 60607

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  
 Agent  
 Addressee  
X *[Signature]*  
B. Received by (Printed Name) C. Date of Delivery  
D. Is delivery address different from item 1?  Yes  
If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.  
4. Restricted Delivery? (Extra Fee)  Yes

Article Number (Transfer from service label) 7012 2920 0002 4995 4082

**SENDER: COMPLETE THIS SECTION**

Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:  
  
Ms. Carnice Carey, Executive Director  
Cosmopolitan Chamber of Commerce  
203 N. Wabash, Suite 518  
Chicago, IL 60601

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4235

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  
 Agent  
 Addressee  
X *[Signature]*  
B. Received by (Printed Name) C. Date of Delivery  
D. Is delivery address different from item 1?  Yes  
If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.  
4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4235

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

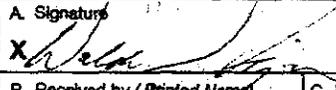
1. Article Addressed to:

United Neighborhood Organization (UNO)  
954 W. Washington Blvd., 3rd Floor  
Chicago, IL 60607

2. Article Number  
(Transfer from service label) 7012 2920 0002 4995 4082

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
  
 B. Received by (Printed Name) C. Date of Delivery

D. Is delivery address different from item 1?  Yes  
 If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.  
 4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

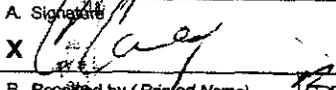
1. Article Addressed to:

Ms. Carnice Carey, Executive Director  
Cosmopolitan Chamber of Commerce  
203 N.Wabash, Suite 518  
Chicago, IL 60601

2. Article Number  
(Transfer from service label) 7012 2920 0002 4995 4235

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
  
 B. Received by (Printed Name) C. Date of Delivery

D. Is delivery address different from item 1?  Yes  
 If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.  
 4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

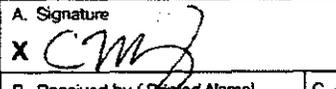
1. Article Addressed to:

Perry Nakachi, President  
Association of Asian Construction Enterprises  
333 N. Ogden Avenue  
Chicago, IL 60607

2. Article Number  
(Transfer from service label) 7012 2920 0002 4995 4297

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
  
 B. Received by (Printed Name) C. Date of Delivery  
Cristal Melendez 3/25/13

D. Is delivery address different from item 1?  Yes  
 If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.  
 4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Ms. Sanura Young, Executive Director (ABLE)  
Alliance of Business Leaders & Entrepreneurs  
150 N. Michigan Ave. Suite 2800  
Chicago, IL 60601

2. Article Number  
(Transfer from service label) 7012 2920 0002 4995 4341

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
  
 B. Received by (Printed Name) C. Date of Delivery  
Chloe Carter 3/25/13

D. Is delivery address different from item 1?  Yes  
 If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.  
 4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Ms. Marjorie McKinnon-Price  
Rainbow/PUSH Coalition  
International Trade Bureau 930 E. 50th Street  
Chicago, IL 60615

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  
X *E. Ducey*  Agent  Addressee

B. Received by (Printed Name) C. Date of Delivery  
*E. Ducey*

D. Is delivery address different from item 1?  Yes  
If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Illinois Hispanic Chamber of Commerce  
855 W. Adams, Suite 100  
Chicago, IL 60607

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  
X *Kathy Sheehan*  Agent  Addressee

B. Received by (Printed Name) C. Date of Delivery  
*Kathy Sheehan*

D. Is delivery address different from item 1?  Yes  
If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4174

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4204

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Suburban Minority Contractors Association  
1250 Grove Ave. Suite 200  
Barrington, IL 60010

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  
X *J. Brown*  Agent  Addressee

B. Received by (Printed Name) C. Date of Delivery  
*B. Brown* *3/25/13*

D. Is delivery address different from item 1?  Yes  
If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Jorge Perez, Executive Director (HACIA)  
Hispanic American Construction Industry Association  
901 West Jackson Boulevard, Suite 205  
Chicago, IL 60607

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  
X *Cristina Aguirre*  Agent  Addressee

B. Received by (Printed Name) C. Date of Delivery  
*Cristina Aguirre*

D. Is delivery address different from item 1?  Yes  
If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4167

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4211

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Ms. Shelia Hill-Morgan, President  
Chicago Minority Supplier Development Council, Inc.  
105 W. Adams, Suite 2300  
Chicago, IL 60603-6233

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
*[Signature]*

B. Received by (Printed Name) *BOI* C. Date of Delivery *3/21/08*

D. Is delivery address different from item 1?  Yes  No  
If YES, enter delivery address below:

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4259

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Ms. Hedy Ratner, Executive Director  
Women's Business Development Center  
8 South Michigan Ave., Suite 400  
Chicago, IL 60603

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
*[Signature]*

B. Received by (Printed Name) *[Signature]* C. Date of Delivery

D. Is delivery address different from item 1?  Yes  No  
If YES, enter delivery address below:

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4136

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Ms. Andrea Zopp, President  
Chicago Urban League  
4510 S. Michigan Ave.  
Chicago, IL 6065

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
*[Signature]*

B. Received by (Printed Name) C. Date of Delivery

D. Is delivery address different from item 1?  Yes  No  
If YES, enter delivery address below:

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4242

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

National Organization of Minority Engineers  
33 West Monroe, Suite 1540  
Chicago, Illinois 60603

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
*[Signature]*

B. Received by (Printed Name) *S. Sutton* C. Date of Delivery *3-25-08*

D. Is delivery address different from item 1?  Yes  No  
If YES, enter delivery address below:

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4068

PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Chatham Business Association Small Business Development, Inc.  
8441 S. Cottage Grove Avenue  
Chicago, IL 60619

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
 X *[Signature]*

B. Received by (Printed Name) C. Date of Delivery  
*[Signature]* 03/25/13

D. Is delivery address different from item 1?  Yes  
 If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Latin American Chamber of Commerce  
3512 West Fullerton Avenue  
Chicago, IL 60647

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
 X *[Signature]*

B. Received by (Printed Name) C. Date of Delivery  
 GLORIA WONG 03-23-13

D. Is delivery address different from item 1?  Yes  
 If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4273  
 PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4198  
 PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Beth Doria, Executive Director  
Federation of Women Contractors  
5650 S. Archer Avenue  
Chicago, IL 60638

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
 X *[Signature]*

B. Received by (Printed Name) C. Date of Delivery  
*[Signature]* 3/25/13

D. Is delivery address different from item 1?  Yes  
 If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Alliance of Minority and Female Contractors  
c/o Federation of Women Contractors  
5650 S. Archer Avenue  
Chicago, IL 60638

**COMPLETE THIS SECTION ON DELIVERY**

A. Signature  Agent  Addressee  
 X *[Signature]*

B. Received by (Printed Name) C. Date of Delivery  
*[Signature]* 3/25/13

D. Is delivery address different from item 1?  Yes  
 If YES, enter delivery address below:  No

3. Service Type  
 Certified Mail  Express Mail  
 Registered  Return Receipt for Merchandise  
 Insured Mail  C.O.D.

4. Restricted Delivery? (Extra Fee)  Yes

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4228  
 PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

2. Article Number (Transfer from service label) 7012 2920 0002 4995 4334  
 PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540

**SUPPORT LETTER UPDATE – BY PROJECT**

**Presence Saints Mary and Elizabeth Center for Cancer and Specialty Care: 2216 West Thomas Street**

Aldermanic supporters:

- **Alderman Brian Hopkins, 2<sup>nd</sup> Ward**
- **Alderman Joe Moreno, 1<sup>st</sup> Ward**
- **Alderman Roberto Maldonado, 26<sup>th</sup> Ward**
- **Alderman Walter Burnett, 27<sup>th</sup> Ward; and**
- **Alderman Emma Mitts, 37<sup>th</sup> Ward.**

Community supporters:

- **Casa Central**
- **Westside Ministers Coalition**
- **Puerto Rican Cultural Center**
- **Albizu Campos, Puerto Rican High School**
- **PrimeCare Community Health**

Elected official supporters:

- **State Representative Luis Arroyo, 3<sup>rd</sup> District**
- **State Representative Cynthia Soto, 4<sup>th</sup> District**
- **State Senator Omar Aquino, 2<sup>nd</sup> District**

**Avondale Presence Neighborhood Medical Home: 2933 N California Avenue**

Aldermanic Supporters:

- **Alderman Joe Moreno, 1<sup>st</sup> Ward**

Community Supporters:

- **Catholic Charities**

Elected official supporters:

- **Representative Jaime Andrade, 40<sup>th</sup> District**

**Calumet Heights UNITE HERE Presence Neighborhood Medical Home: 9000 South Stony Island**

Aldermanic Supporters:

- **Alderman Michelle Harris, 8<sup>th</sup> Ward**
- **Alderman Tom Tunney, 44<sup>th</sup> Ward**
- **Alderman James Cappleman, 46<sup>th</sup> Ward**

Community Supporters:

- **UNITE HERE Local 1**
- **South Side Help Center**
- **Shining Star Youth & Community Services**
- **UBUNTU Center of Chicago**
- **NAACP Chicago Southside**

Elected official supporters:

- **Senator Donne Trotter, 17<sup>th</sup> District**

Belmont-Cragin Presence Neighborhood Medical Home: 2259 N Cicero Avenue

Aldermanic Supporters:

- **Alderman Gilbert Villegas, 36<sup>th</sup> Ward**
- **Alderman Milly Santiago, 31<sup>st</sup> Ward**

Community Supporters:

- **Northwest Side Housing Center**

Additional Letters of Support:

Aldermanic supporters:

- **Alderman Rod Sawyer, 6<sup>th</sup> Ward**
- **Alderman David Moore, 17<sup>th</sup> Ward**
- **Alderman Ricardo Munoz, 22<sup>nd</sup> Ward**
- **Alderman Christopher Taliaferro, 29<sup>th</sup> Ward**
- **Alderman Carlos Ramirez-Rosa, 35<sup>th</sup> Ward**
- **Alderman Anthony Napolitano, 41<sup>st</sup> Ward**

Elected official supporters:

- **State Senator Patricia Van Pelt, 5<sup>th</sup> District**



## PROCO JOE MORENO

CITY COUNCIL  
CITY OF CHICAGO

ALDERMAN, 1ST WARD  
2740 WEST NORTH AVENUE  
CHICAGO, ILLINOIS 60647  
TELEPHONE 773-278-0101

### COMMITTEE MEMBERSHIPS

CHAIRMAN, COMMITTEE ON ECONOMIC, CAPITAL &  
TECHNOLOGY DEVELOPMENT

COMMITTEE, RULES & ETHICS

FINANCE

HEALTH & ENVIRONMENTAL PROTECTION

SPECIAL EVENTS, CULTURAL AFFAIRS & RECREATION

ZONING, LANDMARKS & BUILDING STANDARDS

CITY HALL, ROOM 300  
121 NORTH LA SALLE STREET  
CHICAGO, ILLINOIS 60602  
TELEPHONE (312) 744-3083  
FAX: (312) 744-2870

June 1, 2017

David L. Reifman  
Commissioner  
Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, Room 1000  
Chicago, IL 60602

Dear Commissioner Reifman:

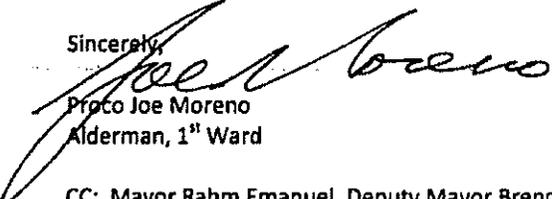
I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and health care for unmet needs in the community. These are critical investments across the City of Chicago and are described below:

- The new Center for Cancer and Specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods will provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person
- One neighborhood medical home in Calumet Heights will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities, while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

  
Proco Joe Moreno  
Alderman, 1<sup>st</sup> Ward

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly



**BRIAN HOPKINS**  
ALDERMAN, 2ND WARD  
1400 N ASHLAND AVE.  
CHICAGO, ILLINOIS 60622  
TELEPHONE 312-643-2299  
FAX 773-270-4682

## CITY COUNCIL

### CITY OF CHICAGO COUNCIL CHAMBER

CITY HALL - ROOM 200  
121 NORTH LASALLE STREET  
CHICAGO, ILLINOIS 60602  
TELEPHONE 312-744-6825  
FAX 312-744-6836

### COMMITTEE MEMBERSHIPS

BUDGET AND GOVERNMENT OPERATIONS  
HEALTH AND ENVIRONMENTAL PROTECTION  
HUMAN RELATIONS  
PEDESTRIAN AND TRAFFIC SAFETY  
RULES AND ETHICS  
SPECIAL EVENTS, CULTURAL AFFAIRS AND RECREATION

March 31, 2017

David L. Reifman  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The new Center for Cancer and Specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center in the 2<sup>nd</sup> Ward fills a void in cancer treatment services for my communities and will allow residents to receive state-of-the-art care close to home. This investment is leveraged with an additional three medical homes described below.

- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

Brian Hopkins  
Alderman, 2nd Ward  
City of Chicago

CC: Mayor Rahm Emanuel, Vice Mayor Brendan Reilly



## COUNCIL CHAMBER

CITY HALL-ROOM 200  
121 NORTH LA SALLE STREET  
CHICAGO ILLINOIS 60602  
TELEPHONE 312-744-0870

**RODERICK T. SAWYER**

## CITY OF CHICAGO COUNCIL CHAMBER

ALDERMAN, 6TH WARD  
700 EAST 78TH STREET  
CHICAGO, ILLINOIS 60619  
TELEPHONE (773)-835-0005  
FAX (773)-891-5879  
RODERICK.SAWYER@CITYOFCHICAGO.ORG

June 2, 2017

**COMMITTEE MEMBERSHIPS**  
SPECIAL EVENTS, CULTURAL AFFAIRS & RECREATION  
(VICE - CHAIRMAN)  
BUDGET AND GOVERNMENT OPERATIONS  
EDUCATION AND CHILD DEVELOPMENT  
HUMAN RELATIONS  
LICENSE AND CONSUMER PROTECTION  
PEDESTRIAN AND TRAFFIC SAFETY  
RULES AND ETHICS  
FINANCE

David Reifman  
Commissioner  
Department of Planning and Development  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. These are critical investments across the City of Chicago and are described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

The Honorable Roderick T. Sawyer  
Alderman, 6<sup>th</sup> Ward

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly



**MICHELLE A. HARRIS**  
ALDERMAN-8<sup>TH</sup> WARD

Public Service Office  
8539 South Cottage Avenue, Suite A  
Chicago, Illinois 60619  
Telephone: 773 874-3300  
Fax: 773 224 2425

**COMMITTEE MEMBERSHIPS**

COMMITTEES, RULES & ETHICS  
(CHAIRMAN)

BUDGET AND GOVERNMENT  
OPERATIONS

FINANCE

PUBLIC SAFETY

WORKFORCE DEVELOPMENT AND AID

ZONING, LANDMARKS AND  
BUILDING STANDARDS

**MICHELLE A. HARRIS**

CITY HALL, ROOM 200  
121 NORTH LA SALLE STREET  
CHICAGO, ILLINOIS 60602  
TELEPHONE 312-744-3075

November 7, 2017

Mr. David L. Reifman  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, Room1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The Calumet Heights Medical Home, one of the health care facilities included in this approach, will provide access to my constituents and help care for unmet needs in the community. The other projects include similar medical homes and a Cancer Center as described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two additional neighborhood medical homes – the one I mentioned in my community in Calumet Heights - as well as a similar investment in the Avondale and Belmont-Cragin neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

Michelle Harris  
Alderman 8<sup>th</sup> Ward



**DAVID MOORE**

ALDERMAN, 17<sup>TH</sup> WARD  
1344 W 79<sup>TH</sup> STREET  
CHICAGO, ILLINOIS 60620  
TELEPHONE (773) 783-3672  
FAX (773) 783-3678

**CITY COUNCIL  
CITY OF CHICAGO  
COUNCIL CHAMBER**

CITY HALL—SUITE 300-360 FLOOR  
121 NORTH LA SALLE STREET  
CHICAGO, ILLINOIS 60602  
TELEPHONE 312 744 3435

**COMMITTEE MEMBERSHIPS**

ECONOMIC, CAPITAL AND TECHNOLOGY DEVELOPMENT  
HOUSING AND REAL ESTATE  
HUMAN RELATIONS  
LICENSE AND CONSUMER PROTECTION  
RULES & ETHICS  
ZONING, LANDMARKS AND BUILDING STANDARDS

August 15, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for Linked Development Tax Increment Financing Concept for Healthcare**

Dear Commissioner Reifman:

As the Alderman of the 17<sup>th</sup> Ward, I am always seeking innovative solutions to reduce health disparities and improve the health outcomes of Chicagoans. The Linked Development Tax Increment Financing (TIF) Concept for Healthcare provides opportunities for healthcare systems to construct medical homes and specialty care centers to target the hardest to reach patients by addressing the obstacles that keep them away from health care. This concept offers a comprehensive, coordinated system of care that includes access to essential and state-of-the-art care close to patients' homes.

I welcome the opportunity to partner with healthcare systems to promote the construction of medical homes and specialty care centers in the 17<sup>th</sup> Ward to deliver essential health care and improve the lives of residents.

I am pleased to support your efforts to bring comprehensive, coordinated systems of care to Chicagoans dealing with chronic illnesses and barriers to access care via the Linked Development TIF Concept.

Sincerely,

David Moore  
Alderman, 17<sup>th</sup> Ward



**COUNCIL CHAMBER**  
CITY HALL, ROOM 300  
121 NORTH LA SALLE STREET  
CHICAGO, ILLINOIS 60602  
TELEPHONE (312) 744-9401

## **RICARDO MUÑOZ**

**ALDERMAN - 22ND WARD  
PUBLIC SERVICE OFFICE**

2500 SOUTH ST. LOUIS AVENUE  
CHICAGO, ILLINOIS 60623  
TELEPHONE (773) 762-1771  
FAX (773) 762-1825

**CITY COUNCIL  
COMMITTEE MEMBERSHIPS**  
RULES AND ETHICS  
EDUCATION  
PARKS AND RECREATION  
HUMAN RELATIONS  
BUDGET AND GOVERNMENT RELATIONS

August 3, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. These are critical investments across the City of Chicago and are described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

  
Alderman Ricardo Muñoz, 22<sup>nd</sup> Ward  
City of Chicago

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly



## CITY COUNCIL

CITY OF CHICAGO

COUNCIL CHAMBER  
CITY HALL - ROOM 300  
121 NORTH LA SALLE STREET  
CHICAGO, ILLINOIS 60602

### COMMITTEE MEMBERSHIPS

COMMITTEE ON WORKFORCE DEVELOPMENT AND ACCESS  
(Vice-Chairman)

COMMITTEE ON ASSAULT

COMMITTEE ON COMMITTEES, RULES AND ETHICS

COMMITTEE ON EDUCATION AND CHILD DEVELOPMENT

COMMITTEE ON FINANCE

COMMITTEE ON LICENSING AND CONSUMER PROTECTION

### ROBERTO MALDONADO

ALDERMAN, 26<sup>TH</sup> WARD  
2513 West Division Street  
CHICAGO, ILLINOIS 60622  
TELEPHONE: (773) 395-0143

E-MAIL: ROBERTO.MALDONADO@CITYOFCHICAGO.ORG

June 5, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N. LaSalle Street, Room 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. These are critical investments across the City of Chicago and are described below.

- The new Center for Cancer and Specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.

- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

A handwritten signature in black ink, appearing to read "Roberto Maldonado". The signature is fluid and cursive, with the first name "Roberto" being more prominent than the last name "Maldonado".

Roberto Maldonado  
Alderman, 26<sup>th</sup> Ward



**WALTER BURNETT, JR.**

ALDERMAN, 27TH WARD  
4 N. WESTERN AVENUE, 1C  
CHICAGO, ILLINOIS 60612  
TELEPHONE: 312-432-1995  
FAX: 312-432-1049  
E-MAIL: [wburnett@cityofchicago.org](mailto:wburnett@cityofchicago.org)

**CITY COUNCIL  
CITY OF CHICAGO  
COUNCIL CHAMBER**

CITY HALL, ROOM 300  
121 NORTH LA SALLE STREET  
CHICAGO, ILLINOIS 60602  
TELEPHONE: 312-744-6124  
FAX: 312-742-8489

COMMITTEE MEMBERSHIPS  
PEDESTRIAN AND TRAFFIC SAFETY  
(CHAIRMAN)  
CHOOSE CHICAGO  
BUDGET AND GOVERNMENT OPERATIONS  
COMMITTEES, RULES AND ETHICS  
EDUCATION AND CHILD DEVELOPMENT  
FINANCE  
HEALTH AND GOVERNMENT PROTECTION  
HOUSING AND REAL ESTATE  
PUBLIC SAFETY  
SPECIAL EVENTS, CULTURAL AFFAIRS  
AND RECREATION  
ZONING, LANDMARKS AND BUILDING STANDARD

June 29, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

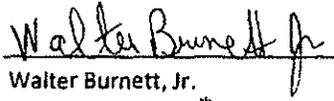
The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. These are critical investments across the City of Chicago and are described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

If you need further assistance please feel free to contact my office at, 312-432-1995.

Sincerely,

A handwritten signature in cursive script that reads "Walter Burnett, Jr." is written over a horizontal line.

Walter Burnett, Jr.  
Alderman of the 27<sup>th</sup> Ward

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly



**CHRISTOPHER TALIAFERRO**  
**ALDERMAN, 29<sup>TH</sup> WARD**

COMMITTEE MEMBERSHIPS

6272 N. NORTH AVENUE, SUITE A  
CHICAGO, ILLINOIS 60630  
TELEPHONE: (773) 237-6460  
FAX: (773) 237-6418

City Clerk, City of Chicago  
City Hall, Suite 400, 131 N. LaSalle  
131 North LaSalle Street  
Chicago, IL 60602  
Telephone: (773) 754-8900

July 5, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. These are critical investments across the City of Chicago and are described below:

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

Alderman Chris Taliaferro, 29<sup>th</sup> Ward

City of Chicago  
CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly



2521 NORTH PULASKI ROAD  
CHICAGO ILLINOIS 60639  
TELEPHONE 773 278-0031  
FAX 773 278 4391  
EMAIL WARD31@CITYOFCHICAGO.ORG

**CITY COUNCIL**  
CITY OF CHICAGO

**COUNCIL CHAMBER**

THIRD FLOOR - CITY HALL - ROOM 300  
121 NORTH LASALLE STREET  
CHICAGO ILLINOIS 60602  
TELEPHONE 312-744-6102

**MILLY SANTIAGO**  
ALDERMAN 31ST WARD

**COMMITTEE MEMBERSHIPS**

BUDGET AND GOVERNMENT OPERATIONS  
COMMITTEES, RULES AND ETHICS  
ECONOMIC, CAPITAL AND TECHNOLOGY DEVELOPMENT  
HUMAN RELATIONS  
SPECIAL EVENTS, CULTURAL AFFAIRS AND RECREATION  
TRANSPORTATION AND PUBLIC WAY

11 May, 2017

Mr. David L. Reifman  
Commissioner, Department of Planning and Development  
City of Chicago  
121 North LaSalle Street, Room 1000  
Chicago, IL 60602

Commissioner Reifman,

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

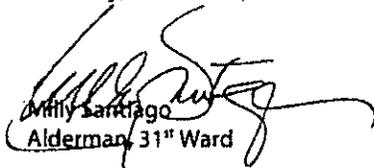
The Belmont-Cragin, one of the health care facilities included in this approach, will provide access to my constituents and help care for unmet needs in the community. The other projects include similar medical homes and a Cancer Center as described below.

The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.

Two neighborhood medical homes – the one I mentioned in my community in Belmont-Cragin as well as a similar investment in the Avondale neighborhood to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Please feel free to contact my Chief of Staff, Kevin Lamm directly at 773-278-0031 should you have any concerns or questions regarding this matter.

Sincerely,

  
Milly Santiago  
Alderman, 31<sup>st</sup> Ward



**COUNCIL CHAMBER**

CITY HALL ROOM 209  
121 NORTH LASALLE STREET  
CHICAGO, ILLINOIS 60602  
TELEPHONE 312 744 6835

**CARLOS RAMIREZ-ROSA**

ALDERMAN - 35TH WARD  
WARD OFFICE

2710 NORTH SAWYER  
CHICAGO, IL 60647  
TELEPHONE 773 887 3772  
WWW.ALDERMANCARLOSROSA.ORG

July 31, 2017

David L. Reifman  
Commissioner  
Department of Planning and Development  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I write to express my support for the Presence Health Linked Development Tax Increment Financing (TIF) proposal. As you know I have consistently advocated for the use of TIF dollars to address community needs, not corporate greed, and this TIF funding proposal is a model for how a downtown TIF can benefit distressed neighborhoods and the health needs of Chicago's working families.

The TIF will be invested in three non-profit medical homes that will serve working families in their neighborhoods, and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. These are critical investments across the City of Chicago and are described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods will provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE HERE contract.

Non-profit Presence Health is demonstrating how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

Carlos Ramirez-Rosa  
Alderman, 35th Ward

cc: Mayor Rahm Emanuel



## CITY COUNCIL

CITY OF CHICAGO

\*\*\*\*\*

### COUNCIL CHAMBER

CITY HALL - 2ND FLOOR  
121 NORTH LASALLE STREET  
CHICAGO, ILLINOIS 60602

### COMMITTEE MEMBERSHIPS

ECONOMIC, CAPITAL AND TECHNOLOGY DEVELOPMENT  
.....  
HEALTH AND ENVIRONMENTAL PROTECTION  
.....  
TRANSPORTATION AND PUBLIC WAY  
.....  
PEDESTRIAN AND TRAFFIC SAFETY  
.....  
RULES AND ETHICS  
.....  
AVIATION

### GILBERT VILLEGAS

ALDERMAN, 36TH WARD  
6934 W. DIVERSEY AVENUE  
CHICAGO, ILLINOIS 60707  
TELEPHONE: (773) 745-4636  
FAX: (773) 745-4638

November 6<sup>th</sup>, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

RE: Statement of Support for the Presence Health Linked Development Approach

Dear Commissioner Reifman:

I, Alderman Gilbert Villegas, support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding proposal is a model for how downtown investments like the Presence Health headquarters can promote the construction of health care facilities in distressed neighborhoods.

This TIF proposal is transparent and will be invested in three identified medical homes and benefit the new Center for Cancer and Specialty Care to provide access and help care for unmet needs in our community.

These are critical investments across the City of Chicago and specifically benefit our community. The two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods will provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person. This is especially important in the 36th Ward where a shockingly low number of people receive any healthcare, much less high quality primary care or behavioral health.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. Please join us me in supporting the Presence Health Linked Development TIF.

Sincerely,

Gilbert Villegas  
Alderman, 36th Ward

Cc: Mayor Rahm Emanuel



## CITY COUNCIL

CITY OF CHICAGO  
\*\*\*\*\*  
COUNCIL CHAMBER  
CITY HALL - 2ND FLOOR  
121 NORTH LA SALLE STREET  
CHICAGO, ILLINOIS 60602

COMMITTEE MEMBERSHIPS  
ECONOMIC, CAPITAL AND TECHNOLOGY DEVELOPMENT  
.....  
HEALTH AND ENVIRONMENTAL PROTECTION  
.....  
TRANSPORTATION AND PUBLIC WAY  
.....  
PEDESTRIAN AND TRAFFIC SAFETY  
.....  
RULES AND ETHICS  
.....  
AVIATION

**GILBERT VILLEGAS**  
ALDERMAN, 36TH WARD  
6934 W. DIVERSEY AVE.  
CHICAGO, IL 60707  
TEL: (773) 745-4638  
FAX: (773) 745-4638

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

June 30, 2017

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The Belmont-Cragin, one of the health care facilities included in this approach, will provide access to my constituents and help care for unmet needs in the community. The other projects include similar medical homes and a Cancer Center as described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes – the one I mentioned in my community in Belmont-Cragin as well as a similar investment in the Avondale neighborhood to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- The third neighborhood medical home is in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

Gilbert Villegas  
Alderman of the 36<sup>th</sup> Ward

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly

[WWW.36THWARD.ORG](http://WWW.36THWARD.ORG)



**CITY COUNCIL**  
**CITY OF CHICAGO**

**COUNCIL CHAMBER**  
CITY HALL-ROOM 300, SUITE 45  
121 NORTH LA SALLE STREET  
CHICAGO, ILLINOIS 60602  
TELEPHONE: (312) 744-3180  
FAX: 312-744-1508

**COMMITTEE MEMBERSHIPS**  
LICENSE & CONSUMER PROTECTION  
(CHAIRMAN)  
AVIATION  
BUDGET AND GOVERNMENT OPERATIONS  
COMMITTEE ON COMMITTEES, RULES AND ETHICS  
ECONOMIC, CAPITAL AND TECHNOLOGY DEVELOPMENT  
FINANCE  
HEALTH AND ENVIRONMENTAL PROTECTION  
PEDESTRIAN AND TRAFFIC SAFETY  
PUBLIC SAFETY  
WORKFORCE DEVELOPMENT AND AUDIT

**EMMA M. MITTS**

**ALDERMAN, 37TH WARD**  
4824 West Chicago Avenue  
CHICAGO, ILLINOIS 60651  
TELEPHONE: (773) 379-0960  
FAX: (773) 379-0966  
E-MAIL: [emitts@cityofchicago.org](mailto:emitts@cityofchicago.org)

June 28, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

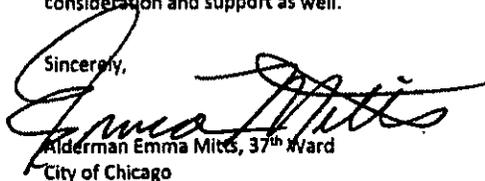
I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. These are critical investments across the City of Chicago and are described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,



Alderman Emma Mitts, 37<sup>th</sup> Ward  
City of Chicago

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly



**MICHELLE A. HARRIS**  
**ALDERMAN 8<sup>TH</sup> WARD**

PUBLIC SERVICE OFFICE  
8500 SOUTH COTTAGE AVENUE, SUITE A  
CHICAGO ILLINOIS 60618  
TELEPHONE 773 874 3300  
FAX 773 224 2425

**COMMITTEE MEMBERSHIPS**

COMMITTEE, RULES & ETHICS  
(CHAIRMAN)

BUDGET AND GOVERNMENT  
OPERATIONS

FINANCE

PUBLIC SAFETY

WORKFORCE DEVELOPMENT AND ADULT

ZONING, LANDMARKS AND  
BUILDING STANDARDS

**MICHELLE A. HARRIS**

CITY HALL, ROOM 200  
121 NORTH LA SALLE STREET  
CHICAGO ILLINOIS 60602  
TELEPHONE 312-744-3075

June 1, 2017

Mr. David L. Reifman  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The Calumet Heights Medical Home, one of the health care facilities included in this approach, will provide access to my constituents and help care for unmet needs in the community. The other projects include similar medical homes and a Cancer Center as described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two additional neighborhood medical homes – the one I mentioned in my community in Calumet Heights - as well as a similar investment in the Avondale and Belmont-Cragin neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

Michelle A. Harris  
Alderman 8<sup>th</sup> Ward



September 12, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

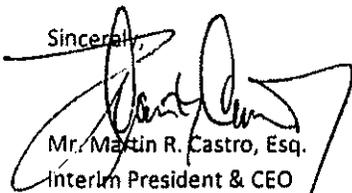
Dear Commissioner Reifman:

As a Chicago social service agency with a 63-year history, Casa Central has proven to be a major force in improving the quality of life in the Chicago community. Established in 1954, Casa Central assisted a growing population of Hispanics and other migrants adjusting to life in Chicago's inner city. Today, our agency continues to fulfill its mission to *transform lives and strengthen communities, with a special focus on Hispanics*. Our network of social services propels a diverse population of all ages towards *self-sufficiency and a higher quality of life*. Therefore, Casa Central supports the Presence Health Linked Development Tax Increment Financing (TIF) proposal.

We believe this TIF funding proposal is a model for how downtown investments like the Presence Health headquarters can promote the construction of health care facilities in distressed neighborhoods. This TIF proposal will support three identified medical homes and benefit the new Center for Cancer and Specialty Care, in order to provide access and help care for unmet needs in our community. These are critical investments, which will specifically benefit our community.

This endeavor will provide much needed care and access to the high-quality, compassionate services that Presence Health is known for and it would improve the lives of all Chicagoans by delivering essential health care across the City. Please join us in supporting the Presence Health Linked Development TIF.

Sincerely,



Mr. Martin R. Castro, Esq.  
Interim President & CEO  
Casa Central  
1343 N California Avenue  
Chicago, Illinois 60622  
mcastro@casacentral.org  
773-645-2330



**Main Office**  
10420 S. Halsted  
Chicago, IL 60628  
(773) 445-544 - Phone  
(773) 445-9818 - Fax  
[www.southsidehelp.org](http://www.southsidehelp.org)

September 14, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

The South Side Help Center is purposed to help people of all ages embrace a lifestyle of prevention against mental, physical, and social ills by providing positive healthy alternatives so that community residents can lead productive lives. In fulfilling our mission, we fully appreciate the need for expanded healthcare and related facilities within the city. We therefore support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. The proposed TIF serves as an excellent example of how downtown investments, such as the Presence Health headquarters, can explicitly translate into the construction and enhancement of healthcare facilities in distressed neighborhoods.

This TIF proposal is transparent and will be invested in three identified medical homes and benefit the new Center for Cancer and Specialty Care to provide access, and help care for unmet needs in our community.

These are important and necessary investments across the City of Chicago that directly benefit our community. The neighborhood medical home in Calumet Heights has served the community for decades. This site provides much needed care and access to high-quality, compassionate services that Presence Health is known to provide. As a result of this investment, individuals in our community will receive additional assistance in managing chronic diseases; cardiology care and infectious disease treatment for high-risk patients will be greatly expanded; and we will establish a medical home for UNITE HERE members living on Chicago's south side.

Connecting investments downtown to investments, growth and expanded services in underserved communities is an effective model to ensure the whole city benefits. We encourage support of the Presence Health Linked Development TIF.

Sincerely,



**Charles E. Nelson II**  
**MSM Project Director / CBA Specialist**  
**South Side Help Center**  
**10420 S. Halsted Street**  
**Chicago IL. 60628-2324**  
**Office # (773) 701-4246**  
**Email: [cnelson@southsidehelp.org](mailto:cnelson@southsidehelp.org)**  
**Web site: [www.southsidehelp.org](http://www.southsidehelp.org)**

**Cc: Mayor Rahm Emanuel**



**Not-for-profit Organization**

**501 N. Central Ave.  
Chicago IL 60644**

**D (773) 895-9420**

**www.westsidecoalition.org  
westsidecoalition@gmail.com**

***Executive Board***

**Dr. Phalese Binion  
Chairman of the Board  
& President**

**Evangelist Loretta Turner  
Secretary**

**Pastor Norma Tyson  
Treasurer**

**Sam Long  
Director**

***Committees:***

Clergy  
Education  
Economic Empowerment  
Grants  
Health  
Housing  
Public Safety  
Workforce Development  
Youth

August 4, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development by the Westside Ministers Coalition**

Dear Commissioner Reifman:

I support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding proposal is a model for how downtown investments like the Presence Health headquarters can promote the construction of health care facilities in distressed neighborhoods.

The Westside Ministers Coalition of Chicago is an organization whose mission is to provide services that initiate self-help efforts to improve the quality of life on the Westside of Chicago as well as other Chicago communities. Our primary areas of concern are health, housing, public safety, clergy involvement, education, community and youth. We are an organization of hundreds of clergy and community organizations.

This TIF proposal is transparent and will be invested in three identified medical homes and benefit the new Center for Cancer and Specialty Care to provide access and help care for unmet needs in our community.

These are critical investments across the City of Chicago and specifically benefit our community. Presence's new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center fills a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home. The TIF will also result in the operation of two medical homes in nearby Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. Please join us in supporting the Presence Health Linked Development TIF.

Sincerely,  
  
Dr. Phalese Binion  
President  
Westside Ministers Coalition

Cc: Mayor Rahm Emanuel



2739-41 W Division Street • Chicago, IL 60622 • 773-394-4935

July 27, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

The Puerto Rican Cultural Center supports the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding proposal is a model for how downtown investments like the Presence Health headquarters can promote the construction of health care facilities in distressed neighborhoods.

Our organization provides services to predominantly Latino residents of West Town and Humboldt Park such as education, health, nutrition, LGBT Housing and other assistance. Populations served range from day care children and families to youth and adults. Furthermore we have working relationships with partners among them CPS schools, local hospitals including a positive partnership with Presence Health to address the diabetic epidemic in the West Town community.

This TIF proposal is transparent and will be invested in three identified medical homes and benefit the new Center for Cancer and Specialty Care to provide access and help care for unmet needs in our community.

These are critical investments across the City of Chicago and specifically benefit our community. The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center fills a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home would provide much needed care and access to high-quality, compassionate services that Presence Health is known to provide.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. Please join us in supporting the Presence Health Linked Development TIF.

Sincerely,

José E. López, Executive Director  
Cc: Mayo Rahm Emanuel



Puerto Rican High School

2739-41 West Division Street, Chicago, Illinois 60622  
tel 773.342.8022 • fax 773.342.6609

7-27-2017

David L. Reifman, Esq. Commissioner,  
Department of Planning and Development City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding proposal is a model for how downtown investments like the Presence Health headquarters can promote the construction of health care facilities in distressed neighborhoods.

Dr. Pedro Albizu Campos High School (PACHS) partners with Presence Health to provide at risk youth with sports programming in their gym. In addition PACHS students that are interested in a health career are provided internship opportunities. This TIF proposal is transparent and will be invested in three identified medical homes and benefit the new Center for Cancer and Specialty Care to provide access and help care for unmet needs in our community.

These are critical investments across the City of Chicago, which specifically benefit our community. The proposed programming would provide much needed access to high-quality services that Presence Health is known to provide. The community will be able to access the Cancer Center or medical homes in Avondale and Belmont-Cragin, and receive state-of-the-art care close to home.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. Please join us in supporting the Presence Health Linked Development TIF.

Sincerely,

Marvin Garcia, Executive Director, Dr. Pedro Albizu Campos High School

Cc: Mayor Rahm Emanuel

**PRIMECARE**  
Community Health



Administrative Offices 2232 N Clyburn Ave • 3<sup>rd</sup> Floor • Chicago, Illinois 60614 • Tel: 312.633.5841 • Fax: 312.491.5465 • www.primecarech.org

September 11, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

PrimeCare Community Health supports the Presence Health Linked Development Tax Increment Financing (TIF) proposal. We believe this TIF funding proposal is a model for how downtown investments like the Presence Health headquarters can promote the construction of health care facilities in distressed neighborhoods.

Over our 25-year history, PrimeCare has built a community-inspired, nationally recognized health care system that provides comprehensive family medical care to over 18,000 patients each year. Our mission is to promote wellness and provide accessible, compassionate, and culturally respectful health care in partnership with our patients and the communities we serve. PrimeCare and Presence Health work together to treat the significant health issues that patients in our communities face. Both organizations share a mission to provide services to underserved and vulnerable populations and work together to improve the health of those communities. PrimeCare and Presence Health collaborate on outreach and enrollment efforts and on a broad array of initiatives to improve care and reduce disparities.

This TIF proposal is transparent and will be invested in three identified medical homes and benefit the new Center for Cancer and Specialty Care to provide access and help care for unmet needs in our community. These are critical investments across the City of Chicago and specifically benefit our community. The new Center for Cancer and Specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center fills a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home. The two medical homes in the Belmont-Cragin and Avondale neighborhoods provide much needed care and access to high-quality, compassionate services that Presence Health is known to provide. These medical homes help reduce health disparities and centralize specialists necessary to treat the whole person. Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. Please join us in supporting the Presence Health Linked Development TIF.

Sincerely,

Stephen Stabile, MD, MPH  
Chief Executive Officer

Cc: Mayor Rahm Emanuel



September 14, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

The UBUNTU Center of Chicago supports the Presence Health Linked Development Tax Increment Financing (TIF) proposal. We believe this TIF funding proposal is a model for how downtown investments like the Presence Health headquarters can promote the construction of health care facilities in underserved communities.

UBUNTU provides services and advocacy for the same gender loving (SGL) and lesbian, gay, bisexual and transgender (LGBT) communities. Our focus includes providing information to the general public and policy makers about the unique challenges facing SGL-LGBT HIV-positive older adults; connecting interested families and individuals to Court Appointed Special Advocates (CASA) and foster care training, for LGBT youth in the foster care system; prevention of LGBT bullying in schools; and assisting victims of LGBT violence.

Our support for Presence Health is based on the overwhelming need for additional health services on Chicago's south side. This TIF proposal is transparent and will be invested in three identified medical homes and benefit the new Center for Cancer and Specialty Care to provide access and help care for unmet needs in our community.

These are critical investments across the City of Chicago and specifically benefit our community. The neighborhood medical home in Calumet Heights has served this community for decades. This site provides much needed care and access to high-quality, compassionate services that Presence Health is known to provide.

This investment will help individuals in our community manage chronic diseases. It will also greatly expand cardiology care and infectious disease treatment for high-risk patients and serves as a medical home for UNITE HERE members who live on the south side of Chicago.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. Please join us in supporting the Presence Health Linked Development TIF.



Sincerely,

A handwritten signature in black ink that reads "Charles E. Nelson II".

**Charles E. Nelson II**  
Executive Director / CEO  
UBUNTU Center of Chicago  
4601 S. Cottage Grove, BOX 5333  
Chicago Illinois 60653  
**773-599-0051**  
**773-701-4296 (fax)**  
Email: [charles@ubuntuchicago.org](mailto:charles@ubuntuchicago.org)  
Email: [Ubuntuchicago@gmail.com](mailto:Ubuntuchicago@gmail.com)

Cc: Mayor Rahm Emanuel



September 28, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. These are critical investments across the City of Chicago and are described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for Presence Health's exclusive UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

Monsignor Michael M. Boland, Administrator  
President and CEO  
Catholic Charities of the Archdiocese of Chicago

September 12, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

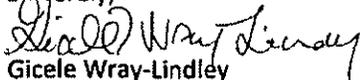
This letter is in support of the Presence Health Linked Development Tax Increment Financing (TIF) proposal. The proposal effectively connects investments made by Presence through its downtown headquarters to additional investments in communities of need. As a result, community residents on the south side of Chicago could directly benefit— receiving expanded access to healthcare and improved quality of care.

Shining Star Youth and Family Services provides quality early learning experiences, health, education, and family support services to at-risk children and their families. Our programs and services are designed to draw children and families closer to excellence, develop them into society's service, and encourage them to experience the freedom that comes with education empowerment. That said, in as much as we are successful in our mission, we believe it takes a village to ensure the safety, growth, and development of our children and families.

This TIF proposal will be invested in three identified medical homes and benefit the new Center for Cancer and Specialty Care to provide access and help care for unmet needs in our community. The neighborhood medical home in Calumet Heights has served this community for decades. This site provides much needed care and access to high-quality, compassionate services that Presence Health is known to provide. These investments will help individuals in our community manage chronic diseases; greatly expand cardiology care and infectious disease treatment for high-risk patients; and serve as a medical home for UNITE HERE members who live on the south side of Chicago.

We believe these are critical investments across the City of Chicago that specifically benefit our community. We commend Presence Health for connecting investments downtown to investments and benefits in the community, and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal.

Sincerely,

  
Gicele Wray-Lindley

CEO/Founder of Shining Star Youth & Community Services

Cc: Mayor Rahm Emanuel



**EXECUTIVE COMMITTEE**

**ROSE JOSHUA**  
PRESIDENT

**BRENDA SHERIFF**  
1ST VICE PRESIDENT

**PAMELA SAJNDON**  
2ND VICE PRESIDENT

**JIMO KASALI**  
3RD VICE PRESIDENT

**MARCEL COLEMAN**  
SECRETARY

**MYRA PENNY**  
ASSISTANT SECRETARY

**LINDA GILLIE-BATCHELOR**  
TREASURER

**EDGAR JACKSON**  
ASSISTANT TREASURER

**MEMBERS-AT-LARGE**

Suzanne Armstrong  
Barbara Norman  
Thelma Faulkner  
Ora Mae Elder  
Josephine Fulton  
Bryan H. Hudson  
Dorothy Lucas  
Janice Jones  
Albert Thomas

October 25, 2017

Dept. of Planning and Development  
Attn: Comr. David L. Reifman, Esq.  
121 North LaSalle, Suite 1000  
Chicago, Illinois 60602

**RE: Statement of Support for the  
Presence Health Linked  
Development Approach**

Dear Commissioner Reifman:

The National Association for the Advancement of Colored People (NAACP) Chicago Southside supports the Presence Health Linked Development Tax Increment Financing (TIF) proposal. The TIF funding proposal is a model for how downtown investments like the Presence Health headquarters can promote the construction and enhancement of health care facilities in communities of need.

Presence Health community investments will include three identified medical homes, and benefit the new Center for Cancer and Specialty Care to provide access and help care for unmet needs in our community. These are critical investments across the City of Chicago and specifically benefit our community. The neighborhood medical home in Calumet Heights has served this community for decades. This site provides much needed care and access to high-quality, compassionate services that Presence Health is known to provide.

This investment will help individuals in our community manage chronic diseases. It will also greatly expand cardiology care and infectious disease treatment for high-risk patients and serves as a medical home for UNITE HERE members who live on the south side of Chicago.

Presence Health is demonstrating through this approach how we can improve the lives of all Chicagoans by delivering essential health care across the City. Please join us in supporting the Presence Health Linked Development TIF.

Sincerely,

Rose E. Joshua, Esq., President  
NAACP Chicago Southside

cc: Mayor Rahm Emanuel



5233 W. Diversey Avenue | Chicago, IL 60639  
p 773/283-3888 | f 773/283-8821  
www.nwshc.org

September 15<sup>th</sup>, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

We here at the Northwest Side Housing Center (NWSHC) support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding proposal is a model for how downtown investments like the Presence Health headquarters can promote the construction of health care facilities in distressed, underserved neighborhoods.

The reason we support this project is simple. Like many neighborhoods in Chicago, Belmont-Cragin is in desperate need of additional medical services.

This TIF proposal is transparent and will be invested in three identified medical homes and benefit the new Center for Cancer and Specialty Care to provide access and help care for unmet needs in our community.

These are critical investments across the City of Chicago and specifically benefit our community. The two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods will provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. Please join us in supporting the Presence Health Linked Development TIF.

Sincerely,

A handwritten signature in cursive script that reads "James W. Rudyk, Jr.".

James Rudyk, Jr.  
Executive Director, Northwest Side Housing Center

Cc: Mayor Rahm Emanuel

ILLINOIS HOUSE OF REPRESENTATIVES

SPRINGFIELD OFFICE:  
231 - E STRATTON BLDG.  
SPRINGFIELD, IL 62706  
217/782-8117



DISTRICT OFFICE:  
3657 NORTH KEDZIE  
CHICAGO, IL 60618  
773/267-2880

September 13, 2017

**JAIME M. ANDRADE, JR.**

STATE REPRESENTATIVE  
40<sup>TH</sup> DISTRICT

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

RE: Statement of Support for the Presence Health Linked Development Approach

Dear Commissioner Reifman:

As State Representative for the 40<sup>th</sup> District, I represent Presence Health's Avondale Medical Home as well as over 200 Presence Health employees who live in my district. Presence Health has been a great partner for the City of Chicago, providing vital primary health care services and jobs in communities of need.

I strongly support Presence Health's Linked Development Tax Increment Financing (TIF) proposal. Their proposal not only protects health care services and jobs in my district; it is also a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The Avondale Medical Home, the facility in my district, provides greater access to health care for my constituents and provides a number of services in one convenient location. The other projects include similar medical homes and a Cancer Center as described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes – the one I mentioned in my community in Avondale as well as a similar investment in the Belmont-Cragin neighborhood to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- The third neighborhood medical home is in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

A handwritten signature in black ink that reads "Jaime M. Andrade Jr." in a cursive script.

Representative Jaime Andrade  
40<sup>th</sup> District

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly

DISTRICT OFFICE  
503 WEST FULLERTON AVE  
CHICAGO, ILLINOIS 60609  
PHONE 773.637.2000  
FAX 773.637.2002



SPRINGFIELD ADDRESS:  
109 STATE HOUSE  
SPRINGFIELD, ILLINOIS 62706  
PHONE 217.782.0400

**LUIS ARROYO**  
ASSISTANT MAJORITY LEADER

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

September 14, 2017

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods

The Belmont-Cragin, one of the health care facilities included in this approach, will provide access to my constituents and help care for unmet needs in the community. The other projects include similar medical homes and a Cancer Center as described below.

The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.

Two neighborhood medical homes – the one I mentioned in my community in Belmont-Cragin as well as a similar investment in the Avondale neighborhood to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.

The third neighborhood medical home is in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all

(CONTINUED)

DISTRICT OFFICE  
500 WEST FULTON AVE  
CHICAGO, ILLINOIS 60607  
PHONE 312-632-2000  
FAX 312-632-2002



SPRINGFIELD ADDRESS:  
109 STATE HOUSE  
SPRINGFIELD, ILLINOIS 62706  
PHONE 217-762-0000

**LUIS ARROYO**  
ASSISTANT MAJORITY LEADER

(PAGE TWO)

Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

A handwritten signature in black ink, appearing to read "Luis Arroyo".

Luis Arroyo  
Assistant Majority Leader  
State Representative - 3<sup>rd</sup> District

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly

# ILLINOIS HOUSE OF REPRESENTATIVES

## CAPITOL OFFICE

288-S Stratton Building  
Springfield, Illinois 62706  
(217) 782-0150 (Office)  
(217) 557-7210 (Fax)

## DISTRICT OFFICE:

2511 W. Division  
Chicago, Illinois 60622  
(773) 252-0402 (Office)  
(773) 342-3860 (Fax)



**CYNTHIA SOTO**  
STATE REPRESENTATIVE  
4<sup>th</sup> DISTRICT

## COMMITTEES:

- Health Care Licenses – Chairperson
- Appropriations Higher Education  
Vice Chairperson
- Appropriations Elementary &  
Secondary Education
- Human Services

September 7, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

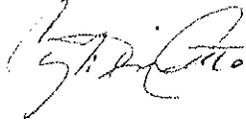
The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. These are critical investments across the City of Chicago and are described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

## ILLINOIS HOUSE OF REPRESENTATIVES

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,



Representative Cynthia Soto  
4<sup>th</sup> District

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly

**DISTRICT OFFICE:**  
1016 W. JACKSON BLVD  
CHICAGO, IL 60607  
(312) 888-9191

**CAPITOL OFFICE:**  
218A CAPITOL BUILDING  
SPRINGFIELD, IL 62706  
(217) 782-6252



**COMMITTEES:**

PUBLIC HEALTH, CHAIR  
COMMERCE & ECONOMIC  
DEVELOPMENT  
CRIMINAL LAW  
ENERGY  
GAMING  
STATE GOVERNMENT

STATE SENATOR  
**PATRICIA VAN PELT**  
5<sup>TH</sup> LEGISLATIVE DISTRICT OF ILLINOIS

September 11, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 North LaSalle Street, Room 1000  
Chicago, IL 60602

RE: Letter of Support for the Presence Health Linked Development Approach

This letter of support is written on behalf of Presence Health, a growing organization partnering with the City of Chicago.

Presence Health's Linked Development Tax Increment Financing (TIF) proposal will protect 200 jobs brought to my district through efforts promoting resident sustainability and economic security. Presence Health is a model of how to promote the construction of health care facilities in distressed neighborhoods.

It is the proposal of Presence Health to invest TIF funds into three medical homes and a new Center for Cancer and Specialty Care. The goal is to provide access to care for the community, both a critical and much needed service.

Presence Health is demonstrating, through this approach, ways to improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give full consideration and support as well.

Sincerely,

A handwritten signature in black ink, appearing to read "P. Van Pelt".

State Senator Patricia Van Pelt  
5<sup>th</sup> Legislative District

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly

**CAPITOL OFFICE:**  
M120 STATE CAPITOL  
SPRINGFIELD, ILLINOIS 62706  
PHONE: 217/782-8682  
FAX: 217/782-2115

**DISTRICT OFFICES:**  
PHONE: 773/292-0202  
FAX: 773/292-1903



**COMMITTEES:**

- APPROPRIATIONS I
- APPROPRIATIONS II
- EDUCATION
- HUMAN SERVICES
- LABOR
- LICENSED ACTIVITIES & PENSIONS
- TELECOMMUNICATIONS & INFORMATION TECHNOLOGY, VC

**ILLINOIS STATE SENATE**  
**OMAR AQUINO**  
STATE SENATOR - 2ND DISTRICT

September 7, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. These are critical investments across the City of Chicago and are described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

A handwritten signature in black ink, appearing to read "Omar Aquino".

Senator Omar Aquino  
2<sup>nd</sup> District

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly

**CAPITOL OFFICE:**

6271 CAPITOL BUILDING  
SPRINGFIELD, ILLINOIS 62706  
217/782-3201  
FAX: 217/782-8201

**DISTRICT OFFICES:**

8658 S. COTTAGE GROVE AVE.  
SUITE 404-A  
CHICAGO, ILLINOIS 60619  
773/933-7715  
FAX: 773/933-5498

STATE OF ILLINOIS



**DONNE E. TROTTER**  
ASSISTANT MAJORITY LEADER  
STATE SENATOR - 17TH DISTRICT

**COMMITTEES:**

APPROPRIATIONS I  
APPROPRIATIONS II  
ENERGY  
EXECUTIVE

**COMMISSIONS:**

COMMITTEE ON  
GOVERNMENT FORECASTING  
AND ACCOUNTABILITY

September 12, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 North LaSalle Street, Room 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

As State Senator for the 17<sup>th</sup> District, I represent Presence Health's Calumet Heights Medical Home as well as over 200 Presence Health employees who live in my district. Presence Health has been a great partner for the City of Chicago, providing vital primary health care services in areas where other health systems are closing facilities.

I strongly support Presence Health's Linked Development Tax Increment Financing (TIF) proposal. Their proposal not only protects health care services and jobs in my district; it is also a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The Calumet Heights Medical Home, one of the health care facilities included in this proposal, will provide access to my constituents and help care for unmet needs in the community. The other projects include similar medical homes and a Cancer Center as described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two additional neighborhood medical homes – the one I mentioned in my community in Calumet Heights - as well as a similar investment in the Avondale and Belmont-Cragin neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

A handwritten signature in black ink that reads "Donne E. Trotter".

Senator Donne E. Trotter - 17<sup>th</sup> District

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly



## Anthony Napolitano

Alderman, 41<sup>st</sup> Ward

City Council  
City of Chicago

41<sup>st</sup> Ward Office  
7442 N. Harlem  
Chicago, IL 60631  
Tel. 773-631-2241

City Hall Office  
121 N. LaSalle Street  
Room 200  
Chicago, Illinois 60602  
Tel. 312-744-3942

### Committee Memberships

Aviation  
Committees, Rules and Ethics  
Human Relations  
Pedestrian and Traffic Safety  
Public Safety  
Transportation and Public Way

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

[www.chicago11.com](http://www.chicago11.com)

July 18, 2017

### RE: Statement of Support for the Presence Health Linked Development Approach

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. These are critical investments across the City of Chicago and are described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for Presence Health's exclusive UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,



**THOMAS M. TUNNEY**

ALDERMAN, 44TH WARD  
3223 NORTH SHEPHERD AVENUE  
CHICAGO, ILLINOIS 60657-3326  
TELEPHONE: 773-525-6034  
FAX: 773-525-6058  
E-MAIL: TTUNNEY@CITYOFCHICAGO.ORG  
WEBSITE: 44THWARD.ORG

**CITY COUNCIL**  
CITY OF CHICAGO

**COUNCIL CHAMBER**

City Hall - 1000 Floor  
121 NORTH LaSALLE STREET  
CHICAGO, ILLINOIS 60602  
TELEPHONE: 312-744-1073  
FAX: 312-744-1380

**COMMITTEE MEMBERSHIPS**

SPECIAL EVENTS, CULTURAL AFFAIRS AND RECREATION  
BUDGET AND GOVERNMENT OPERATIONS  
COMMITTEES, RULES AND ETHICS  
ECONOMIC, CAPITAL AND TECHNOLOGY DEVELOPMENT  
FINANCE  
HEALTH AND ENVIRONMENTAL PROTECTION  
LICENSE AND CONSUMER PROTECTION  
WORKFORCE DEVELOPMENT AND ADULT  
ZONING, LANDMARKS AND BUILDING STANDARDS

August 2, 2017

David L. Reifman, Commissioner  
Department of Planning and Development  
121 N LaSalle Street, Room 1000  
Chicago, IL 60602

**RE: Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. I believe this TIF funding is a model for how a downtown headquarters like Presence Health can promote the construction of health care facilities in distressed neighborhoods.

The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. Patients who use the neighborhood medical home in Calumet Heights also have access, when necessary, to premier outpatient and inpatient care on the campus of Presence Saint Joseph Hospital in my ward. This includes care at the Presence Center for Advanced Care which largely focuses on treating those with cancer. These critical links help provide compassionate, high quality care across Chicago.

The additional investments across the City of Chicago include:

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for communities on the west side and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

Thomas Tunney  
44<sup>th</sup> Ward Alderman



**JAMES CAPPLEMAN  
ALDERMAN, 46TH WARD**

**COMMITTEE MEMBERSHIPS**

- BUDGET AND GOVERNMENT OPERATIONS
- COMMITTEE RULES AND ETHICS
- HEALTH AND ENVIRONMENTAL PROTECTION
- HOUSING AND REAL ESTATE
- LICENSE AND CONSUMER PROTECTION
- PEDESTRIAN AND TRAFFIC SAFETY
- ZONING, LANDMARKS AND BUILDING STANDARDS

June 27, 2017

David L. Reifman, Esq.  
Commissioner, Department of Planning and Development  
City of Chicago  
121 N LaSalle Street, 1000  
Chicago, IL 60602

**RE: Statement of Support for the Presence Health Linked Development Approach**

Dear Commissioner Reifman:

I have reviewed and support the Presence Health Linked Development Tax Increment Financing (TIF) proposal. The TIF will be invested in three medical homes and a new Center for Cancer and Specialty Care to provide access and help care for unmet needs in the community. These are critical investments across the City of Chicago and are described below.

- The new Center for Cancer and specialty Care on the campus of Presence Saints Mary and Elizabeth Medical Center will fill a void in cancer treatment services for our communities and will allow residents to receive state-of-the-art care close to home.
- Two neighborhood medical homes in the Belmont-Cragin and Avondale neighborhoods to provide primary care, screenings, vaccinations and behavioral health support to help reduce health disparities and centralize specialists necessary to treat the whole person.
- One neighborhood medical home in Calumet Heights and will expand cardiology care and infectious disease treatment for high-risk patients in Chicago's south side communities while serving as a primary site of care for our UNITE Here contract.

Presence Health is demonstrating, through this approach, how we can improve the lives of all Chicagoans by delivering essential health care across the City. I am pleased to support the Presence Health Linked Development TIF and ask that you give it your full consideration and support as well.

Sincerely,

Alderman James Cappleman  
46<sup>th</sup> Ward

CC: Mayor Rahm Emanuel, Deputy Mayor Brendan Reilly

4544 NORTH BROADWAY CHICAGO, ILLINOIS 60640 TELEPHONE: 773-878-4846 FAX: 773-878-4920  
INFO@JAMES46.ORG

**COMMUNITY DEVELOPMENT COMMISSION  
OF THE  
CITY OF CHICAGO**

**RESOLUTION NO. \_\_ - CDC -**

**AUTHORIZATION TO NEGOTIATE A  
REDEVELOPMENT AGREEMENT WITH PRESENCE HEALTH NETWORK  
AND  
RECOMMENDATION TO  
THE CITY COUNCIL OF THE CITY OF CHICAGO  
FOR THE DESIGNATION OF PRESENCE HEALTH NETWORK  
AS DEVELOPER**

**WHEREAS**, the Community Development Commission (the "Commission") of the City of Chicago (the "City") has heretofore been appointed by the Mayor of the City with the approval of its City Council (the City Council referred to herein collectively with the Mayor as the "Corporate Authorities") as codified in Section 2-124 of the City's Municipal Code; and

**WHEREAS**, the Commission is empowered by the Corporate Authorities to exercise certain powers enumerated in Section 5/11-74.4-4(k) of the Illinois Tax Increment Allocation Redevelopment Act, as amended (65 ILCS 5/11-74.4-1 et seq.), (as amended from time to time, the "Act"); and

**WHEREAS**, the City Council, upon the Commission's recommendation pursuant to Resolution 06-CDC-60 and pursuant to the Act, enacted three ordinances on November 15, 2006 pursuant to which the City approved and adopted a certain redevelopment plan and project (the "Plan") for the LaSalle/Central TIF Redevelopment Project Area (the "Area"), designated the Area as a redevelopment project area and adopted tax increment allocation financing for the Area. The street boundaries of the Area are described on Exhibit A hereto; and

**WHEREAS**, Presence Health Network (the "Developer"), has presented to the City's Department of Planning and Development ("DPD") a proposal to build or redevelop four neighborhood medical properties; Presence Saints Mary and Elizabeth Medical Center, Center for Cancer and Specialty Care, Avondale Presence Neighborhood Medical Home, Calumet Heights Unite Here Presence Medical Home, Belmont-Cragin Presence Medical Home; and to locate its new headquarters in Chicago (the "Project"); and

**WHEREAS**, DPD requests that the Commission recommend to City Council that the Developer be designated as the developer for the Project and that DPD be authorized to negotiate, execute and deliver a redevelopment agreement with the Developer for the Project; now, therefore,

**BE IT RESOLVED BY THE COMMUNITY DEVELOPMENT COMMISSION OF THE CITY OF CHICAGO:**

- Section 1. The above recitals are incorporated herein and made a part hereof.
- Section 2. The Commission hereby recommends to City Council that the Developer be designated as the developer for the Project and that DPD be authorized to negotiate, execute and deliver on the City's behalf a redevelopment agreement with the Developer for the Project.
- Section 3. If any provision of this resolution shall be held to be invalid or unenforceable for any reason, the invalidity or unenforceability of such provision shall not affect any of the remaining provisions of this resolution.
- Section 4. All resolutions, motions or orders in conflict with this resolution are hereby repealed to the extent of such conflict.
- Section 5. This resolution shall be effective as of the date of its adoption.
- Section 6. A certified copy of this resolution shall be transmitted to the City Council.

ADOPTED: \_\_\_\_\_, 2017

Attachment: Exhibit A, Street Boundary Description

**EXHIBIT A**

Street Boundary Description of the  
LaSalle/Central Tax Increment Financing  
Redevelopment Project Area

The Area is generally bounded by Dearborn Street on the east, Van Buren Street on the south, the Chicago River and Canal Street on the west, and portions of the Chicago River, Lake, Randolph and Washington streets on the north.