FULLERTON/NORMANDY

REDEVELOPMENT PROJECT AREA

TAX INCREMENT ALLOCATION FINANCE PROGRAM

REDEVELOPMENT PLAN AND PROJECT

June, 1993

CITY OF CHICAGO

Richard M. Daley
Mayor
REDEVELOPMENT PLAN AND PROJECT FOR
FULLERTON 'NORMANDY AREA REDEVELOPMENT PROJECT AREA
TAX INCREMENT FINANCING PROGRAM

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INTRODUCTION

The Fullerton/Normandy Redevelopment Project Area is located in the City of Chicago, Illinois. The Redevelopment Project Area contains approximately 16.88 acres. The Redevelopment Project Area is bounded on the west by North Normandy Avenue and the south by West Fullerton Avenue. Fullerton, Grand, Narragansett and Harlem Avenues provide the major access to the Redevelopment Project Area. The Redevelopment Project Area is located in an area of the City of Chicago that has good transportation access especially to nearby suburban communities. The location and boundaries of the Redevelopment Project Area are shown on Map 1, Project Boundary.

The Redevelopment Project Area is located within the Galewood/Montclare community and was originally settled in the late 1880's but did not grow substantially until the 1920's, when the community became one of the first areas of residential development.

The Galewood community shares borders on the south with Oak Park and Elmwood Park on the west. Harlem Avenue has historically served as a commercial area. Within the last 20 years a commercial area has developed along Narragansett Avenue, between Diversey and Fullerton Avenues. This area is the site of the largest enclosed regional shopping mall within the City of Chicago, the Brickyard Mall. Also other retail centers exist throughout this area and include Brickyard Square.

The Redevelopment Area contains industrial buildings that were constructed in the early 1940's. These buildings were originally used for the manufacturing of radar equipment. The large highway ramp type structure along the Fullerton Avenue side of the parcel was used for calibrating the radar units. This plant operated as a radar manufacturing facility until after the Korean Conflict. In the mid 1950's after the radar production had ceased, the property was purchased for use as a printing facility by W. F. Hall. This facility closed in the mid 1980's and the buildings have been vacant ever since then. Only a portion of the unpaved parking area has been utilized since that time.
The Fullerton/Normandy Redevelopment Project Area is located within an area which is primarily of retail and residential orientation. The Redevelopment Project Area is under-utilized and vacant. The current buildings are 100% vacant. In order to redevelop this site numerous and costly improvements will be necessary: including environmental remediation, site improvements, infrastructure, demolition, etc.

The purpose of the Redevelopment Plan is to create a mechanism to allow for the redevelopment of the existing building. The redevelopment of this building is expected to encourage economic revitalization within the community and surrounding area.

**Tax Increment Allocation Redevelopment Act.**

An analysis of conditions within this area indicates that it is appropriate for designation as a redevelopment project, utilizing the State of Illinois tax increment financing legislation. The area is characterized by conditions which warrant the designation as a "blighted area" within the definitions set forth in the Tax Increment Allocation Redevelopment Act (hereafter referred to as the "Act"). The Act is found in 65 ILCS 5/11-74-1 et seq., as amended.

The Act provides a means for municipalities, after the approval of a "Redevelopment Plan and Project" to redevelop blighted areas by pledging the increase in tax revenues generated by public and private redevelopment in order to pay for the up front public costs which are required to stimulate such private investment in new redevelopment and rehabilitation. Municipalities may issue obligations to be repaid from the stream of real property tax increments that occur within the tax increment financing district.

The property tax increment revenue is calculated by determining the difference between the initial equalized assessed value (the Certified EAV Base) for all real estate located within the district and the current year EAV. Any increase in EAV is then multiplied by the current tax rate, which determines the incremental real property tax.
The Fullerton/Normandy Redevelopment Area Project and Plan (hereafter referred to as the "Redevelopment Plan") has been formulated in accordance with the provisions of the Act. It is a guide to all proposed public and private action in the Redevelopment Project Area. In addition to describing the objectives of redevelopment, the Redevelopment Plan sets forth the overall program to be undertaken to accomplish these objectives. This program is the "Redevelopment Project".

This Redevelopment Plan also specifically describes the Fullerton/Normandy Tax Increment Redevelopment Project Area (hereafter referred to as the "Redevelopment Project Area"). This area meets the eligibility requirement of the Act. The Redevelopment Project Area boundaries are described in Section II of the Redevelopment Plan and shown in Map 1, Boundary Map.

After its approval of the Redevelopment Plan, the City Council then formally designates the Redevelopment Project Area.

The purpose of this Redevelopment Plan is to ensure that new development occurs:

1. On a coordinated rather than a piecemeal basis to ensure that the land-use, vehicular access, parking, service and urban design systems will meet modern-day principles and standards.

2. On a reasonable, comprehensive and integrated basis to ensure that blighting factors are eliminated.

3. Within a reasonable and defined time period.

Revitalization of the Redevelopment Project Area is a large and complex undertaking and presents challenges and opportunities commensurate to its scale. The success of this effort will depend to a large extent on the cooperation between the private sector and agencies of local government. The adoption of the Redevelopment Plan makes possible the implementation of a logical program to stimulate redevelopment in the Redevelopment Project Area, an area which cannot reasonably be anticipated to be developed without the adoption of this Redevelopment Plan. Public investments will create the appropriate environment to attract the investment required for the rebuilding of the area.
Successful implementation of the Redevelopment Plan and Project requires that the City of Chicago take full advantage of the real estate tax increments attributed to the Redevelopment Project as provided in accordance with the Act. The Redevelopment Project Area would not be reasonably developed without the use of such incremental revenues.
REDEVELOPMENT PROJECT AREA AND LEGAL DESCRIPTION

The Fullerton/Normandy Redevelopment Project Area is located approximately 10 miles west of Chicago's Central Business District. The Redevelopment Project Area contains approximately 16.88 acres. The Redevelopment Project Area is generally bounded by West Fullerton Avenue on the south, and North Normandy Avenue on the west. The main arterial streets, which provide major access to the Redevelopment Project Area include West Fullerton Avenue, West Grand Avenue, North Harlem Avenue and North Narragansett Avenue.

The legal description of the Fullerton/Normandy Redevelopment Project Area is as follows:

REDEVELOPMENT PROJECT AREA GOALS AND OBJECTIVES

General Goals:

* Improve the quality of life in the City of Chicago by eliminating the influence of, as well as the manifestations of, both physical and economic blight in the Redevelopment Project Area.

* Provide sound economic development in the Redevelopment Project Area.

* Revitalize the Redevelopment Project Area to make it an important center contributing to the revitalization of the Redevelopment Area.

* Create an environment within the Redevelopment Project Area which will contribute to the health, safety and general welfare of the City, and preserve or enhance the value of properties in the Redevelopment Project Area.

* Create a suitable location for commercial activity.

* Create job opportunities.

* Create new retail centers and the accompanying job opportunities.

Redevelopment Objectives:

* Reduce or eliminate those conditions which qualify the Redevelopment Project Area as a Blighted Area. Section IV of this document, Blighted Area Conditions Existing in the Redevelopment Project Area, describes the blighting conditions.

* Enhance the tax base of the City of Chicago and of the other taxing districts which extend into the Redevelopment Project Area by encouraging private investment in new commercial development.

* Strengthen the economic well-being of the Redevelopment Project Area and the City by increasing business activity, taxable values, and job opportunities.

* Encourage the assembly of land into parcels that are functionally adaptable with respect to shape and size for redevelopment needs and standards.

* Provide needed incentives to encourage improvements for new development efforts.

* Provide needed incentives to encourage a broad range of improvements in both new development and rehabilitation efforts.

* Encourage the participation of minorities and women in the development of the Redevelopment Project Area.
Development and Design Objectives

* Establish a pattern of land use activities arranged in compact, compatible groupings to increase efficiency of operation and economic relationships.

* Encourage coordinated development of parcels and structures in order to achieve efficient building design.

* Achieve development which is integrated both functionally and aesthetically with nearby existing development.

* Ensure safe and adequate circulation pattern, adequate ingress and egress and capacity in the project area.

* Encourage a high-quality appearance of buildings, rights-of-way and open spaces, and encourage high standards of design.
BLIGHTED AREA CONDITIONS EXISTING IN THE REDEVELOPMENT PROJECT AREA

Based upon surveys, inspections, research and analysis of the area by Louik/Schneider & Associates, Inc. the Redevelopment Project Area qualifies as a "blighted area" as defined by the Act. A separate report entitled Fullerton/Normandy Study Area Tax Increment Financing District Eligibility Report, dated June, 1993 describes in detail the surveys and analysis undertaken and the basis for the finding that the Redevelopment Project Area qualifies as a "blighted area" as defined by the Act. Summarized below are the findings of the Eligibility Report: The area is characterized by the presence of seven of the blighting factors as listed in the Act, impairing the sound growth of the taxing districts in this area of the City. Specifically:

* Of the fourteen factors set forth in the law, seven are present in the Redevelopment Project Area.
* The blighting factors which are present are reasonably distributed throughout the Redevelopment Project Area.
* All areas within the Redevelopment Project Area show the presence of blighting factors.

The following factors are present within the improved area:

1. **Age**
   Age as a factor is present in three of the four parcels of the Redevelopment Project Area. Of the two primary buildings in the Redevelopment Project Area, all (100 percent) are 35 years of age or older. In addition, the former radar testing structure is also more than 35 years of age. Therefore, all structures in the Redevelopment Project Area are 35 years of age or older.

2. **Dilapidation**
   Dilapidation is not present in any buildings and/or parcels in the Redevelopment Project Area.
3. **Obsolescence**
Obsolescence as a factor is present in the largest industrial building and the former radar testing facility. The condition contributing to this factor is an obsolete building that is not functional for contemporary industrial utilization due to its layout, height, and column spacing. The former radar testing structure has no functional use today. Two parcels are impacted by obsolete plating. Obsolescence is present in three of the four parcels in the Redevelopment Project Area.

4. **Deterioration**
Deterioration as a factor is present in all four of the parcels and in all of the buildings within the Redevelopment Project Area. Conditions contributing to this factor include deteriorating structures, deteriorating off-street parking and storage areas and site surface areas, and deteriorating road pavement, curbs, gutters and sidewalks. The former radar testing structure is also deteriorating.

5. **Illegal use of individual structures**
There were no structures which contained illegal uses as defined by municipal ordinance.

6. **Structures Below Minimum Code Standards**
There were no structures which found to be below minimum code standards as defined by municipal ordinance.

7. **Excessive Vacancies**
Excessive vacancies as a factor is present in the Redevelopment Project Area. All three of the buildings containing a total of approximately 420,000 square feet are vacant. In addition a majority of the open area, primarily an unpaved parking area is not being utilized. The buildings in the Redevelopment Project Area have been vacant for in excess of six years. Excessive vacancies are present in all four of the parcels in the Redevelopment Project Area.

8. **Overcrowding of structures and community facilities**
There was no evidence of overcrowding of structures in the Redevelopment Project Area.
9. **Lack of Ventilation, Light or Sanitary Facilities**
   There was no evidence of lack of ventilation, light or sanitary facilities in the Redevelopment Project Area.

10. **Inadequate Utilities**
    There was no evidence of inadequate utilities in the Redevelopment Project Area.

11. **Excessive land coverage**
    There was no evidence of excessive land coverage in the Redevelopment Project Area.

12. **Deleterious Land-Use or Layout**
    Deleterious land-use or layout is present in the Redevelopment Project Area and is represented by the excessive vacancy of the building, and vacant land. All four parcels in the Redevelopment Project Area are impacted by deleterious land-use or layout.

13. **Depreciation of Physical Maintenance**
    Depreciation of physical maintenance is present in the Redevelopment Project Area. Conditions contributing to this factor include deferred maintenance and lack of maintenance of buildings, parking and storage areas and site improvements. Depreciation of physical maintenance impacts all four parcels in the Redevelopment Project Area.

14. **Lack of Community Planning**
    Lack of community planning is present throughout the Redevelopment Project Area. The primary components of lack of community planning include inadequate street planning and un-buffered industrial uses adjacent to residential uses. The Redevelopment Project Area lacks an overall plan for coordinated development on a parcel by parcel basis.

The analysis above was based upon data assembled by the Louik/Schneider & Associates, Inc. The surveys, research and analysis conducted include:

1. Exterior surveys of the condition and use of the Redevelopment Project Area;
2. Field surveys of environmental conditions covering streets, sidewalks, curbs and gutters, lighting, traffic, parking facilities, landscaping, fences and walls, and general property maintenance;

3. Analysis of existing and previous uses and their relationships;

4. Comparison of current land use to current zoning ordinance and the current zoning maps;

5. Historical analysis of site uses and users;

6. Analysis of original and current platting and building size layout;

7. Analysis of tax delinquency; and

8. Review of previously prepared plans, studies and data.

Based upon the findings of the Eligibility Study for the Fullerton/Normandy Area, the Redevelopment Project Area on the whole has not been subject to growth and development through investment by private enterprise and would not reasonably be anticipated to be developed without the adoption of this Redevelopment Plan.
FULLERTON/NORMANDY REDEVELOPMENT PROJECT

A. REDEVELOPMENT PROJECT AREA GOAL AND OBJECTIVES

The City proposes to realize its goals and objectives of redevelopment through public finance techniques, including but not limited to tax increment financing, and by undertaking some or all of the following actions:

1. Assemblage of Sites. To achieve the renewal of the Redevelopment Project Area, property identified in Map 3, Development Activities, attached hereto and made a part hereof, may be acquired by the City of Chicago and cleared of all improvements if any and either (a) sold or leased for private redevelopment, or (b) sold, leased or dedicated for construction of public improvements or facilities. The City may determine that to meet the renewal objectives of this Redevelopment Plan, other properties in the Redevelopment Project Area not scheduled for acquisition should be acquired or certain property currently listed for acquisition should not be acquired. Acquisition of land for public rights-of-way will also be necessary for the portions of said rights-of-way that the City does not own (see Map 3).

As a necessary part of the redevelopment process, the City may hold and secure property which it has acquired and place it in temporary uses until such property is scheduled for disposition and redevelopment. Such uses may include, but are not limited to, project office facilities, parking or other uses the City may deem appropriate.

2. Provision of Public Improvements and Facilities. Adequate public improvements and facilities will be provided to service the entire Redevelopment Project Area. Public improvements and facilities may include, but are not limited to:

   a. Reconstruction of interior streets

   b. Provision of utilities necessary to serve the redevelopment.

3. Provision for Soil and Site Improvements. Funds may be made available for improvements to properties for the purpose of making land suitable for development.

   a. Entering into a redevelopment agreement for necessary site improvements in the Redevelopment Project Area.

   b. Environmental remediation necessary for redevelopment of the Redevelopment Project Area.
4. Redevelopment Agreements. Land assemblage shall be conducted for (a) sale, lease, or conveyance to private developers, or (b) sale, lease, conveyance or dedication for the construction of public improvements or facilities. Terms of conveyance shall be incorporated in appropriate disposition agreements which may contain more specific controls than those stated in the Redevelopment Plan. Requirements for site improvement and public improvements may also be included in the Redevelopment Agreements.

In the event that the City determines that construction of certain improvements is not financially feasible, the City may reduce the scope of the proposed improvements.

B. REDEVELOPMENT PLAN

The Redevelopment Plan proposes the redevelopment of the major facility in the Fullerton/Normandy Area, to stimulate or stabilize not only the Redevelopment Project Area but also the properties within the surrounding area. The present industrial buildings in their current configuration and condition are not properly designed to take advantage of the present industrial users. In order to accomplish the City of Chicago’s objective of stimulating retail activity and redevelopment of unused properties, this Redevelopment Plan will also make approximately 15.3 acres of land available for a new retail facility development and will allow for the economic and functional redevelopment of the existing building.

The Plan proposes the redevelopment of the existing property into a modern retail store, which will be developed as a home improvement retail center. Additional future outlet retail development is also anticipated. When completed the Redevelopment Project Area will allow for the development of approximately 200,000 square feet of new retail facilities employing approximately 375 persons and in excess of 125 construction jobs.

The proposed Fullerton/Normandy Redevelopment Project Area will require planning and programming of improvements. The redevelopment agreement will generally provide for the City to provide funding for activities permitted by the Illinois Compiled Statutes. The funds for said improvements will come directly from the incremental increase in tax revenues generated from the entire Redevelopment Project Area or the City’s issuance of bonds to be repaid from the
incremental increase in tax revenues to be generated from the entire Redevelopment Project Area. A developer or user will undertake the responsibility for the required soil and site improvements, a portion of which may be paid for from the issuance of bonds, and will further be required to build any agreed to improvements and necessary ancillary improvements required for the project.

The estimated redevelopment project costs are shown in Table 1. To the extent that municipal obligations have been issued to pay for such redevelopment project costs incurred prior to, but in anticipation of, the adoption of tax increment financing, the City shall be reimbursed for such redevelopment project costs. The total redevelopment project costs provide an upper limit on expenditures (exclusive of capitalized interest, issuance costs, interest and other financing costs).

C. GENERAL LAND-USE PLAN

The Redevelopment Plan and the proposed projects described herein conform to the land uses and development policies for the City as a whole as currently provided by the City of Chicago Zoning Ordinances.

The proposed land use will be changed from industrial to commercial/retail. As a result of the proposed plan a Highest and Best Use & Real Estate Impact Study was conducted of the Redevelopment Area. Based upon the factors stated in that Study, it was determined that the proposed commercial development is consistent with the definition of the highest and best use and meets the Chicago Zoning Ordinance for the establishment of a Business Planned Development.

D. ESTIMATED REDEVELOPMENT PROJECT COSTS

Redevelopment project costs mean the sum total of all reasonable or necessary costs incurred or estimated to be incurred, and any such costs incidental to this Redevelopment Plan and
Redevelopment Project pursuant to the State of Illinois Tax Increment Allocation Redevelopment Act. Such costs may include, without limitation, the following:

1. Costs of studies, surveys, development of plans, and specifications, implementation and administration of the redevelopment plan, including but not limited to staff and professional service costs for architectural, engineering, legal, marketing, financial, planning or other services, provided, however, that no charges for professional services may be based on a percentage of the tax increment collected;

2. Property assembly costs, including but not limited to acquisition of land and other property, real or personal, or rights or interests therein, demolition of buildings, and the clearing and grading of land;

3. Costs of rehabilitation, reconstruction or repair or remodeling of existing public or private buildings and fixtures;

4. Costs of the construction of public works or improvements;

5. Costs of job training and retraining projects;

6. Financing costs, including but not limited to all necessary and incidental expenses related to the issuance of obligations and which may include payment of interest on any obligations issued hereunder accruing during the estimated period of construction of any redevelopment project for which such obligations are issued and for not exceeding 36 months thereafter and including reasonable reserves related thereto;

7. All or a portion of a taxing district's capital costs resulting from the redevelopment project necessarily incurred or to be incurred in furtherance of the objectives of the redevelopment plan and project, to the extent the municipality by written agreement accepts and approves such costs;

8. Relocation costs to the extent that a municipality determines that relocation costs shall be paid or is required to make payment of relocation costs by federal or state law;

9. Payment in lieu of taxes;

10. Costs of job training, advanced vocational education or career education, including but not limited to courses in occupational, semi-technical or technical fields leading directly to employment, incurred by one or more taxing districts, provided that such costs (i) are related to the establishment and maintenance of additional job training, advanced vocational education or career education programs for persons employed or to be employed by employers located in a redevelopment project area; and (ii) when incurred by a taxing district or taxing districts other than the municipality, are set forth in a written agreement by or among the municipality and the taxing district or taxing districts, which agreement describes the program to be undertaken, including but not limited to the number of employees to be trained, a description of the training and services to be provided, the number and type of positions available or to be available, itemized costs of the program and sources of funds to pay for the same, and the term of the agreement. Such costs include, specifically, the payment by community college districts of costs pursuant to Sections 3-37, 3-38, 3-40 and 3-40.1 of the
Public Community College Act and by school districts of costs pursuant to Sections 10-22.20a and 10-23.3a of The School Code;

11. Interest costs incurred by a redeveloper related to the construction, renovation or rehabilitation of a redevelopment project provided that:
   a. such costs are to be paid directly from the special tax allocation fund established pursuant to this Act;
   b. such payments in any one year may not exceed 30 percent of the annual interest costs incurred by the redeveloper with regard to the redevelopment project during that year;
   c. if there are not sufficient funds available in the special tax allocation fund to make the payment pursuant to this paragraph (11) then the amount so due shall accrue and be payable when sufficient funds are available in the special tax allocation fund; and
   d. the total of such interest payments paid pursuant to this Act may not exceed 30 percent of the total of (i) costs paid or incurred by the redeveloper for the redevelopment project plus (ii) redevelopment project costs excluding any property assembly costs and any relocation costs incurred by a municipality pursuant to this Act.

12. Unless explicitly stated in the Act, the cost of construction of new privately-owned buildings shall not be an eligible redevelopment project cost.

The estimated redevelopment project costs are shown in Table 1. To the extent that municipal obligations have been issued to pay for such redevelopment project costs incurred prior to, but in anticipation of, the adoption of tax increment financing, the City shall be reimbursed for such redevelopment project costs. The total redevelopment project costs provide an upper limit on expenditures (exclusive of capitalized interest, issuance costs, interest and other financing costs). Within this limit, adjustments may be made in line items without amendment to this Redevelopment Plan.
TABLE 1

ESTIMATED REDEVELOPMENT PROJECT COSTS

Program Action/Improvements

Demolition 1,500,000
Environmental Remediation 1,000,000
Site Preparation 300,000
Public Improvements 150,000
Planning, legal, studies, etc. 150,000

TOTAL PROJECT COST* $ 3,100,000

*Exclusive of capitalized interest, issuance costs and other financing costs

E. SOURCES OF FUNDS TO PAY REDEVELOPMENT PROJECT COSTS

Funds necessary to pay for redevelopment project costs and/or municipal obligations which have been issued or incurred to pay for such costs are to be derived principally from tax increment revenues and/or proceeds from municipal obligations which have as their revenue source tax increment revenue. To secure the issuance of these obligations, the City may permit the utilization of guarantees, deposits and other forms of security made available by private sector developers.

The tax increment revenue which will be used to fund tax increment obligations and eligible redevelopment project costs shall be the incremental real property tax revenues. Incremental real property tax revenue is attributable to the increase in the current equalized assessed value of each taxable lot, block, tract or parcel of real property in the Redevelopment Project Area over and above the initial equalized assessed value of each such property in the Redevelopment
Project Area. Other sources of funds which may be used to pay for redevelopment costs and obligations issued or incurred, the proceeds of which are used to pay for such costs, are land disposition proceeds, state and federal grants, investment income, and such other sources of funds and revenues as the municipality may from time to time deem appropriate such as municipal sales taxes, municipal amusement taxes, generated from the district. Without the use of such tax incremental revenues, the Redevelopment Project Area would not reasonably be developed. All incremental revenues utilized by the City of Chicago will be utilized exclusively for the development of the Redevelopment Project Area.

**Issuance of Obligations**

To finance redevelopment costs a municipality may issue obligations secured by the anticipated tax increment revenue generated within the TIF redevelopment area. In addition, a municipality may pledge towards payment of such obligations any part or any combination of the following: (a) net revenues of all or part of any redevelopment project; (b) taxes levied and collected on any or all property in the municipality; (c) the full faith and credit of the municipality; (d) a mortgage on part or all of the redevelopment project; or (e) any other taxes or anticipated receipts that the municipality may lawfully pledge.

All obligations issued by the City pursuant to this Redevelopment Plan and the Act shall be retired within twenty-three (23) years from the adoption of the ordinance approving the Redevelopment Project Area. Also, the final maturity date of any such obligations which are issued may not be later than twenty (20) years from their respective dates of issue. One or more series of obligations may be sold at one or more times in order to implement this Redevelopment Plan. The amounts payable in any year as principal and interest on all obligations issued by the City pursuant to the Redevelopment Plan and the Act shall not exceed the amounts available, or projected to be available, from tax increment revenues and from such bond sinking funds or other sources of funds (including ad valorem taxes) as may be provided by ordinance. Obligations may be of a parity or senior/junior lien natures. Obligations issued may be serial or term maturities, and may or may not be subject to mandatory, sinking fund, or optional redemptions.
Revenues shall be used for the scheduled and/or early retirement of obligations, and for reserves, bond sinking funds and redevelopment project costs, and, to the extent that real property tax increment is not used for such purposes, shall be declared surplus and shall then become available for distribution annually to taxing districts in the Redevelopment Project Area in the manner provided by the Act.

**Most Recent Equalized Assessed Valuation of Properties in the Redevelopment Project Area**

The total 1991 equalized assessed valuation for the entire Redevelopment Project Area is $2,262,324. This equalized assessed valuation is subject to final verification by Cook County. After verification, the County Clerk of Cook County, Illinois will certify the amount, and this amount will serve as the "Initial Equalized Assessed Valuation."

**Anticipated Equalized Assessed Valuation**

By the year 1996, when it is estimated that all the anticipated private development will be completed and fully assessed, the estimated equalized assessed valuation of real property within the Redevelopment Project Area is estimated at between $6,000,000 and $9,000,000. These estimates are based on several key assumptions, including: 1) all commercial re-development will be completed in 1995; 2) the market value of the anticipated developments will increase following completion of the redevelopment activities described in the Redevelopment Project and Plan; 3) the most recent State Multiplier of 2.0523 as applied to 1991 assessed values will remain unchanged and 4) for the duration of the project the tax rate for the entire Redevelopment Project Area is assumed to be the same and will remain unchanged from the 1991 level.
PROVISION FOR AMENDING ACTION PLAN

The Fullerton/Normandy Redevelopment Project Area Tax Increment Redevelopment Plan and Project may be amended pursuant to the provisions of the Act.
AFFIRMATIVE ACTION PLAN

The City is committed to and will affirmatively implement the following principles with respect to the Fullerton/Normandy Redevelopment Project Area.

A. The assurance of equal opportunity in all personnel and employment actions with respect to the Plan and Project, including but not limited to: hiring, training, transfer, promotion, discipline, fringe benefits, salary, employment working conditions, termination, etc., without regard to race, color, religion, sex, age, handicapped status, national origin, creed, or ancestry.

B. This commitment to affirmative action will ensure that all members of the protected groups are sought out to compete for all job openings and promotional opportunities.
LEGAL DESCRIPTION

**TABLE 1**

**ESTIMATED REDEVELOPMENT PROJECT COSTS**

<table>
<thead>
<tr>
<th>Program Action/Improvements</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Demolition</td>
<td>1,500,000</td>
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<tr>
<td>Environmental Remediation</td>
<td>1,000,000</td>
</tr>
<tr>
<td>Site Preparation</td>
<td>300,000</td>
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<tr>
<td>Public Improvements</td>
<td>150,000</td>
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<tr>
<td>Planning, legal, studies, etc.</td>
<td>150,000</td>
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**TOTAL PROJECT COST**  
$3,100,000

*Exclusive of capitalized interest, issuance costs and other financing costs*
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<thead>
<tr>
<th>PERM. INDEX NO.</th>
<th>1991 EAV</th>
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<td><strong>TOTAL EAV</strong></td>
<td><strong>$ 2,262,324</strong></td>
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MAPS

Map 1  Redevelopment Project Boundaries

Map 2  Existing Land-Use

Map 3  Redevelopment Plan / Proposed Land-Use
MAP 2
EXISTING LAND USE