CITY OF CHICAGO

WEST GRAND REDEVELOPMENT PROJECT AREA

TAX INCREMENT FINANCE PROGRAM

REDEVELOPMENT PLAN AND PROJECT

City of Chicago
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Mayor

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INTRODUCTION

The West Grand Redevelopment Project Area (hereafter referred to as the "Redevelopment Project Area") is located near the western boundary of the City of Chicago, Illinois on West Grand Avenue. The Redevelopment Project Area contains two parcels with improvements and is approximately 2.98 acres. The Redevelopment Project Area is generally bounded by West Grand/West Fullerton on the north, a public alley and private roadway easement on the south, the Chicago Milwaukee and St. Paul Railroad on the east, and Normandy Avenue on the west. The boundaries of the Redevelopment Project Area are shown on Map 1, Boundary Map, and the existing land uses are shown on Map 2.

The Redevelopment Project Area is adjacent to and abuts the Fullerton/Normandy TIF District along West Grand/West Fullerton Avenue. The Redevelopment Project Area shares many of the characteristics of the Fullerton/Normandy TIF District. The Fullerton/Normandy TIF District, for example, had industrial property which had been vacant for almost a decade; the Redevelopment Project Area is also characterized by vacant industrial property which is likely to remain vacant due to the evolution of the area as an emerging commercial/retail corridor.

Vacant industrial structures such as those present in the Redevelopment Project Area and the Fullerton/Normandy TIF District are in general characterized by certain conditions such as insufficient lot size, lack of ceiling height and an internal construction configuration which contribute to the structures' inefficiency for contemporary manufacturing standards. Redevelopment of this vacant industrial property for commercial use, however, requires extraordinary expenditures for demolition, environmental remediation and site preparation; these extraordinary costs result in a higher development cost per square foot and decrease the rate of return required to encourage a developer to move ahead with a proposed project.

The Redevelopment Project Area is located on the far west side of the City of Chicago and has good transportation access, particularly to nearby suburban communities. The major access to the Redevelopment Project Area is provided by Fullerton Avenue, Grand Avenue and Harlem Avenue. The Redevelopment Project Area is located within an area of the City of Chicago which now contains primarily retail and residential uses.

The Redevelopment Project Area is located within the Galewood/Montclare community which was originally settled in the late 1880s but did not grow substantially until the 1920s when the community became one of the first areas to be developed for residential use. The Galewood/Montclare community shares its southern border with Oak Park; Elmwood Park borders the community to the west.
The major north-south street, Harlem Avenue, has historically served as a commercial area. Within the last 20 years, a commercial area has also developed along Narragansett Avenue between Diversey and Fullerton Avenues. This area is the site of the largest enclosed regional shopping mall within the City of Chicago, the Brickyard Mall. Other retail centers exist throughout this area and include Brickyard Square and the newly constructed Home Depot store.

The Redevelopment Project Area contains two industrial/commercial buildings that were constructed in the 1920s. One large industrial building, owned by Paul Krone Die Cast Company and hereafter referred to as the Krone parcel, has been vacant for almost three years. Originally part of the Davies Supply Company located directly to the south, this die casting facility ceased manufacturing in January 1993 and was vacated in July 1993. The other property, a single story structure owned by Pride Car and Truck Rental and hereafter referred to as the Pride parcel, is currently used for a vehicle rental operation. Both parcels contain little, if any, paved parking areas or delivery access.

The purpose of the Redevelopment Plan is to create a mechanism to allow for the redevelopment of the existing buildings/parcels with new commercial/retail facilities. This redevelopment is expected to encourage economic revitalization within the community and surrounding area.

This Redevelopment Plan is solely the responsibility of Louik/Schneider and Associates, Inc. and does not necessarily reflect the views and opinions of potential developers or the City of Chicago. However, the City of Chicago is entitled to rely on the findings and conclusions of this plan and report in designating the Redevelopment Project Area as a redevelopment project area under the Act.

**Tax Increment Allocation Redevelopment Act**

An analysis of conditions within this area indicates that it is appropriate for designation as a Redevelopment Project Area under the State of Illinois tax increment financing legislation. The Redevelopment Project Area is characterized by conditions which warrant its designation as a "Conservation Area" within the definition set forth in the Tax Increment Allocation Redevelopment Act (hereafter referred to as the "Act"). The Act is found in 65 ILCS 5/11-74.4-1 et seq., as amended.

The Act provides a means for municipalities, after the approval of a "Redevelopment Plan and Project," to redevelop blighted and conservation areas by pledging the increase in tax revenues generated by public and private redevelopment. This increase in tax revenues is used to pay for up-front costs which are required to stimulate the private investment in new redevelopment

Louik/Schneider & Associates, Inc.
and rehabilitation. Municipalities may issue obligations to be repaid from the stream of real property tax increments that occur within the tax increment financing district.

The property tax increment revenue is calculated by determining the difference between the initial equalized assessed value (EAV) or the Certified EAV Base for all real estate located within the district and the current year EAV. The EAV is the assessed value of the property multiplied by the state multiplier. Any increase in EAV is then multiplied by the current tax rate, which determines the incremental real property tax.

The West Grand Redevelopment Project Area Tax Increment Finance Program Redevelopment Plan and Project (the “Redevelopment Plan”) has been formulated in accordance with the provisions of the Act. It is a guide to all proposed public and private action in the Redevelopment Project Area. In addition to describing the objectives of redevelopment, the Redevelopment Plan sets forth the overall program to be undertaken to accomplish these objectives. This program is the Redevelopment Plan and Project.

This Redevelopment Plan also specifically describes the Redevelopment Project Area. This area meets the eligibility requirements of the Act (see West Grand Area Tax Increment Finance Program - Eligibility Study). The Redevelopment Project Area boundaries are described in Introduction of the Redevelopment Plan and shown in Map 1, Boundary Map.

After approval of the Redevelopment Plan, the City Council will then formally designate the Redevelopment Project Area.

The purpose of this Redevelopment Plan is to ensure that new development occurs:

1. On a coordinated rather than a piecemeal basis to ensure that the land-use, vehicular access, parking, service and urban design systems will meet modern-day principles and standards;

2. On a reasonable, comprehensive and integrated basis to ensure that blighting factors are eliminated; and

3. Within a reasonable and defined time period.

Revitalization of the Redevelopment Project Area is a large and complex undertaking and presents challenges and opportunities commensurate to its scale. The success of this effort will depend to a large extent on the cooperation between the private sector and agencies of local government.
There has been no major investment in the Redevelopment Project Area for at least the last five years. The adoption of the Redevelopment Plan will make possible the implementation of a logical program to stimulate redevelopment in the Redevelopment Project Area, an area which cannot reasonably be anticipated to be developed without the adoption of this Redevelopment Plan. Public investments will create the appropriate environment to attract the investment required for the rebuilding of the area. But for the financial assistance provided by the City, the proposed developments would not be financially feasible and would not go forward.

Successful implementation of the Redevelopment Plan and Project requires that the City of Chicago take full advantage of the real estate tax increments attributed to the Redevelopment Project Area as provided in accordance with the Act.
REDEVELOPMENT PROJECT AREA AND LEGAL DESCRIPTION

The Redevelopment Project Area is located near the western boundary of the City of Chicago, Illinois on West Grand Avenue. The Redevelopment Project Area contains approximately 2.98 acres. The Redevelopment Project Area is generally bounded by West Grand/West Fullerton Avenue on the north, a public alley and private roadway easement on the south, the Chicago Milwaukee and St. Paul Railroad on the east, and Normandy Avenue on the west. The boundaries of the Redevelopment Project Area are shown on Map 1, Boundary Map; the current land uses are shown on Map 2, Existing Land Uses. The Redevelopment Project Area includes only those contiguous parcels of real property that are expected to be substantially benefited by the Redevelopment Plan.

The legal description of the Redevelopment Project Area is attached to this plan as Exhibit A.
REDEVELOPMENT PROJECT AREA GOALS AND OBJECTIVES

General Goals:

* Improve the quality of life in Chicago by improving the economic vitality of the Redevelopment Project Area.

* Provide sound economic development in the Redevelopment Project Area.

* Revitalize the Redevelopment Project Area to promote additional retail development to enhance the emerging commercial/retail redevelopment of the surrounding area and the City.

* Create an environment within the Redevelopment Project Area which will contribute to the health, safety and general welfare of the City, and preserve or enhance the value of properties in the area.

* Create a suitable location for commercial/retail activity and accompanying job opportunities that will bring new dollars to the City from surrounding suburban locations.

* Achieve desirable changes of land use, through a coordinated public/private effort.

Redevelopment Objectives:

* Reduce or eliminate those conditions which qualify the Redevelopment Project Area as a Conservation Area.

* Enhance the tax base of the City of Chicago and of the other taxing districts which extend into the Redevelopment Project Area by encouraging private investment in new commercial/retail development.

* Strengthen the economic well-being of the Redevelopment Project Area and the City by increasing business activity, real estate values and job opportunities.

* Provide needed incentives to encourage improvements and new development.
Encourage the participation of minorities and women in the development of the Redevelopment Project Area.

Development and Design Objectives:

* Establish a pattern of land use activities arranged in compact, compatible groupings to increase efficiency of operation and economic relationships.

* Encourage coordinated development of parcels and structures in order to achieve attractive and efficient building design, off-street parking, adequate truck and service facilities, and appropriate access to nearby arterial streets.

* Achieve development which is integrated both functionally and aesthetically with nearby existing development.

* Ensure a safe and adequate circulation pattern, adequate ingress and egress and capacity in the Redevelopment Project Area.

* Encourage a high-quality appearance of buildings, rights-of-way and encourage high standards of design.

* Encourage development of usable commercial/retail space.
CONSERVATION AREA CONDITIONS EXISTING IN THE REDEVELOPMENT PROJECT AREA

Based upon surveys, site inspections, research and analysis by Louik/Schneider & Associates, Inc., the Redevelopment Project Area qualifies as a Conservation Area as defined by the Act. A separate report, entitled “City of Chicago West Grand Area Tax Increment Financing Program Eligibility Study” and dated March 21, 1996, describes in detail the surveys and analyses undertaken and the basis for the finding that the Redevelopment Project Area qualifies as a Conservation Area as defined by the Act. The entire Redevelopment Project Area is characterized by the presence of structures more than 35 years of age and the presence of six factors listed in the Act for a Conservation Area. Summarized below are the findings of the Eligibility Report.

Summary of Factors
In addition to the age requirement, six criteria are present in varying degrees throughout the Redevelopment Project Area. The criteria have been identified as follows:

Major extent
- obsolescence
- excessive vacancies
- excessive land coverage
- deleterious land-use or layout
- depreciation of physical maintenance

Minor extent
- deterioration

The conclusions of each of the six factors are summarized below.

1. Obsolescence
Obsolescence, both functional and economic, is present in both parcels of the Redevelopment Project Area. The vacant industrial building is inappropriately configured on the Krone parcel and the Pride building and parcel, with its very small size, is also obsolete. Additionally, there is little or no parking available on either site, further contributing to their inability to be efficiently or economically reused according to contemporary standards.
2. Deterioration
Deterioration is present in the vacant industrial building on the Krone parcel which was found to have physical deficiencies requiring major treatment or repair. Several defects are present in both the primary and secondary building components.

3. Excessive Vacancies
Excessive vacancy was found to be present in 87% of the structural square footage in the Redevelopment Project Area. The industrial building on the Krone parcel has been vacant since July 1993 and is likely to remain vacant due to the evolution of the area as an emerging commercial/retail corridor.

4. Excessive Land Coverage
Excessive land coverage, manifested by the crowding of buildings and accessory facilities onto a site, is present throughout the Redevelopment Project Area. The factor is exhibited in both the Krone parcel, which is built lot line to lot line, and the Pride parcel, which has inadequate space for off-street loading and little off-street parking.

5. Deleterious Land-Use or Lay Out
Deleterious lay out includes parcels of inadequate size for contemporary development standards and poor lay out of buildings on parcels and in relation to other buildings. This factor was found to be present in both parcels in the Redevelopment Project Area.

6. Depreciation of Physical Maintenance
Depreciation of physical maintenance, manifested by substantial deferred maintenance and lack of maintenance of buildings, parking areas and streets, is present to a major extent in both parcels in the Redevelopment Project Area.

CONCLUSION
The conclusion of the consultant team engaged to conduct the study is that the number, degree and distribution of factors as documented in this report warrant the designation of all of the Redevelopment Project Area as a Conservation Area within the definition set forth in the Act. Specifically:

- The buildings and improvements meet the statutory criterion that requires 50 percent or more of the structures to be 35 years of age or older.
Of the 14 factors for a Conservation Area set forth in the law, six are present in the Redevelopment Project Area and only three are necessary for designation as a Conservation Area.

The conservation area factors which are present are reasonably distributed throughout the Redevelopment Project Area.

All areas within the Redevelopment Project Area show the presence of conservation area factors.

Both buildings and parcels in the Redevelopment Project Area evidence the presence of some eligibility factors. The eligibility findings indicate that, without revitalization, the Redevelopment Project Area may become blighted and that designation as a redevelopment project area will contribute to the long-term well being of the City.

All factors indicate that the area on the whole has not been subject to growth and development through investments by private enterprise, and will not be developed without action by the City. No building permit requests were filed in the Redevelopment Project Area for the last 13 years and the equalized assessed value (EAV) of the Redevelopment Project Area has declined 46% from $862,026 in 1992 to $465,129 in 1994. It is clear from these indicators that the Area has experienced not only a lack of growth and investment, but a decline in values as well.

The analysis above was based upon data assembled by Louik/Schneider & Associates, Inc. The surveys, research and analysis conducted include:

1. Exterior surveys of the condition and use of the Redevelopment Project Area;
2. Field surveys of environmental conditions covering streets, sidewalks, curbs and gutters, lighting, traffic, parking facilities, landscaping, fences and walls, and general property maintenance;
3. Comparison of current land use to current zoning ordinance and the current zoning maps;
4. Historical analysis of site uses and users;
5. Analysis of original and current platting and building size layout;
6. Review of previously prepared plans, studies and data; and
7. Analysis of the level of equalized assessed values (EAV) and building permits filed with the City of Chicago from 1991 to the present time in the Study Area.

Based upon the findings of the Eligibility Study for the West Grand Study Area, the Redevelopment Project Area on the whole has not been subject to growth and development through investment by private enterprise and would not reasonably be anticipated to be developed without the adoption of this Redevelopment Plan. But for the financial assistance provided by the City, the proposed developments would not be financially feasible and would not go forward.
WEST GRAND REDEVELOPMENT PLAN AND PROJECT

A. REDEVELOPMENT PROJECT AREA GOALS AND OBJECTIVES
The City proposes to realize its goals and objectives of redevelopment through public finance techniques, including but not limited to tax increment financing, and by undertaking some or all of the following actions:

1. Assemblage of Sites. To achieve the renewal of the Redevelopment Project Area, property identified in Map 4, Property Which May Be Acquired, attached hereto and made a part hereof, may be acquired by the City of Chicago and cleared of all improvements, if any, and either (a) sold, leased or conveyed for private redevelopment, or (b) sold, leased or dedicated for construction of public improvements or facilities. The City may pay for a private developer's cost of land acquisition and other property, real or personal, or rights or interests therein, demolition of buildings, and the clearing and grading of land. The City may determine that to meet the renewal objectives of this Redevelopment Plan, certain property currently listed for acquisition should not be acquired. Acquisition of land for public rights-of-way may also be necessary for the portions of said rights-of-way that the City does not own.

As a necessary part of the redevelopment process, the City may hold and secure property which it has acquired and place it in temporary use until such property is scheduled for disposition and redevelopment. Such uses may include, but are not limited to, project office facilities, parking or other uses the City may deem appropriate.

2. Provision of Public Improvements and Facilities. Adequate public improvements and facilities may be provided to service the entire Redevelopment Project Area. Public improvements and facilities may include, but are not limited to:
3. **Provision for Soil and Site Improvements.** Funds may be made available for improvements to properties for the purpose of making land suitable for development. These improvements may include, but are not limited to:

   a. Environmental remediation necessary for redevelopment of the Redevelopment Project Area;
   b. Site Preparation - Utilities; and
   c. Demolition.

4. **Analysis, Administration, Studies, Legal, et al.** Funds may be provided for activities including the long-term management of the Redevelopment Plan and Project as well as the costs of establishing the program and designing its components. Costs of studies, surveys, development of plans, and specifications, implementation and administration of the redevelopment plan, including but not limited to staff and professional service costs for architectural, engineering, legal, marketing, financial, planning or other services, provided, however, that no charges for professional services may be based on a percentage of the tax increment collected.

5. **Redevelopment Agreements.** The City may enter into Redevelopment Agreements with private developers which may include, but not be limited to, terms of sale, lease or conveyance of land, requirements for site
improvements, public improvements, job training and interest subsidies.

In the event that the City determines that construction of certain improvements is not financially feasible, the City may reduce the scope of the proposed improvements.

B. REDEVELOPMENT PLAN
The Redevelopment Plan proposes the redevelopment of the Redevelopment Project Area to stimulate or stabilize the properties within the Redevelopment Project Area. The existing industrial building (Krone) and smaller commercial building (Pride), in their current configuration and condition, are not properly designed to take advantage of redevelopment opportunities; this is evidenced, for example, by the vacancy of the Krone building since July 1993. In order to accomplish the City of Chicago's objective of stimulating economic activity and redevelopment of unused or underutilized properties, this Redevelopment Plan will also make approximately 2.1 acres of land available for a new retail facility development and will allow for the economic and functional redevelopment of the parcels.

The Plan proposes the redevelopment of the existing property into a modern retail store. This location, with its proximity to other retail destinations and particularly to surrounding suburban communities with residents that shop in this Chicago neighborhood, is very appropriate for this type of use.

When completed, the Redevelopment Project Area will allow for the development of approximately 26,000 square feet of new retail facilities with the potential to create up to 50 full-time equivalent jobs and in excess of 25 temporary construction jobs. Additionally, the retail facility will have approximately 110 parking spaces on site to meet modern development standards and to alleviate any requirement for off-site parking.

The proposed Redevelopment Project Area may require the planning and programming of certain public improvements. The redevelopment agreement to be entered into with the proposed developer will generally provide for the City to provide funding for activities permitted by the Act. The funds for these improvements will come directly from the incremental increase in tax revenues generated from the entire Redevelopment Project Area or the City's issuance
of bonds to be repaid from the incremental increase in tax revenues to be generated from the entire Redevelopment Project Area. A developer or user will undertake the responsibility for the required demolition and soil and site improvements, a portion of which may be paid for from the incremental increase in tax revenues or from the issuance of bonds, and will further be required to build any agreed upon improvements and necessary ancillary improvements required for the project.

C. GENERAL LAND-USE PLAN
This Redevelopment Plan and the proposed projects described herein will be approved by the Chicago Plan Commission prior to the adoption of the Plan.

The Land-Use Plan, Map 3, identifies proposed land-uses and public rights-of-way to be in effect upon adoption of this Redevelopment Plan. The major land-use category for the West Grand Redevelopment Project Area will be commercial/retail. The location of all major thoroughfares and major street rights-of-way are subject to change and modification.

D. ESTIMATED REDEVELOPMENT PROJECT COSTS
Redevelopment Project costs mean the sum total of all reasonable or necessary costs that may be reimbursed from tax increment revenues and which are incurred or estimated to be incurred, and any such costs incidental to this Redevelopment Plan pursuant to the Act. Such costs may include, without limitation, the following:

1. Costs of studies, surveys, development of plans and specifications, implementation and administration of the redevelopment plan, including but not limited to staff and professional service costs for architectural, engineering, legal, marketing, financial, planning or other services, provided, however, that no charges for professional services may be based on a percentage of the tax increment collected;
2. Property assembly costs, including but not limited to acquisition of land and other property, real or personal, or rights or interests therein, demolition of buildings, and the clearing and grading of land;

3. Costs of rehabilitation, reconstruction or repair or remodeling of existing public or private buildings and fixtures;

4. Costs of the construction of public works or improvements;

5. Costs of job training and retraining projects;

6. Financing costs, including but not limited to all necessary and incidental expenses related to the issuance of obligations and which may include payment of interest on any obligations issued hereunder accruing during the estimated period of construction of any redevelopment project for which such obligations are issued and for not exceeding 36 months thereafter and including reasonable reserves related thereto;

7. All or a portion of a taxing district's capital costs resulting from the redevelopment project necessarily incurred or to be incurred in furtherance of the objectives of the redevelopment plan and project, to the extent the municipality by written agreement accepts and approves such costs;

8. Relocation costs to the extent that a municipality determines that relocation costs shall be paid or is required to make payment of relocation costs by federal or state law;

9. Payment in lieu of taxes;

10. Costs of job training, advanced vocational education or career education, including but not limited to courses in occupational, semi-technical or technical fields leading directly to employment, incurred by one or more
taxing districts, provided that such costs (i) are related to the establishment and maintenance of additional job training, advanced vocational education or career education programs for persons employed or to be employed by employers located in a redevelopment project area; and (ii) when incurred by a taxing district or taxing districts other than the municipality, are set forth in a written agreement by or among the municipality and the taxing district or taxing districts, which agreement describes the program to be undertaken, including but not limited to the number of employees to be trained, a description of the training and services to be provided, the number and type of positions available or to be available, itemized costs of the program and sources of funds to pay for the same, and the term of the agreement. Such costs include, specifically, the payment by community college districts of costs pursuant to Sections 3-37, 3-38, 3-40 and 3-40.1 of the Public Community College Act and by school districts of costs pursuant to Sections 10-22.20a and 10-23.3a of The School Code;

11. Interest costs incurred by a redeveloper related to the construction, renovation or rehabilitation of a redevelopment project provided that:

a. such costs are to be paid directly from the special tax allocation fund established pursuant to the Act;

b. such payments in any one year may not exceed 30 percent of the annual interest costs incurred by the redeveloper with regard to the redevelopment project during that year;

c. if there are not sufficient funds available in the special tax allocation fund to make the payment pursuant to this paragraph (11) then the amount so due shall accrue and be payable when sufficient funds are available in the special tax allocation fund; and
d. the total of such interest payments paid pursuant to the Act may not exceed 30 percent of the total of (i) costs paid or incurred by the redeveloper for the redevelopment project plus (ii) redevelopment project costs excluding any property assembly costs and any relocation costs incurred by a municipality pursuant to the Act.

12. Unless explicitly stated in the Act, the cost of construction of new privately-owned buildings shall not be an eligible redevelopment project cost.

The estimated Redevelopment Project costs are shown in Table 1. The total Redevelopment Project costs provide an upper limit on expenditures. Within this limit, adjustments may be made in line items, including provision for capitalized interest and other cost of financing associated with the issuance of obligations, without amendment of this Redevelopment Plan.
### TABLE 1

**ESTIMATED REDEVELOPMENT PROJECT COSTS**

<table>
<thead>
<tr>
<th>Program Action/Improvements</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land Acquisition</td>
<td>$100,000</td>
</tr>
<tr>
<td>Site Preparation/Environmental Remediation/Demolition</td>
<td>$650,000</td>
</tr>
<tr>
<td>Public Improvements</td>
<td>$750,000</td>
</tr>
<tr>
<td>Planning, Legal, Professional</td>
<td>$50,000</td>
</tr>
</tbody>
</table>

**TOTAL REDEVELOPMENT PROJECT COSTS**

$1,550,000

*Exclusive of capitalized interest, issuance costs and other financing costs*
E. SOURCES OF FUNDS TO PAY REDEVELOPMENT PROJECT COSTS

Funds necessary to pay for Redevelopment Project costs are to be derived principally from tax increment revenues and proceeds of municipal obligations which are secured principally by tax increment revenues and/or tax increment revenues from adjacent Tax Increment Financing Districts should the redevelopment plans of such adjacent Tax Increment Financing Districts so provide. There may be other sources of funds which the City may elect to use to pay for Redevelopment Project costs or the repayment of obligations issued, the proceeds of which will be used to pay for such costs, including but not limited to state and federal grants and land disposition proceeds generated from the district.

The primary revenue which may be used to secure municipal obligations or pay for eligible Redevelopment Project costs shall be the incremental real property tax revenues. Incremental real property tax revenue is attributable to the increase in the current equalized assessed value of each taxable lot, block, tract or parcel of real property in the Redevelopment Project Area over and above the initial equalized assessed value of each such property in the Redevelopment Project Area. Without the use of such tax incremental revenues, the Redevelopment Project Area would not reasonably be anticipated to be developed. All incremental revenues utilized by the City of Chicago will be utilized exclusively for the development of the Redevelopment Project Area.

Issuance of Obligations

To finance Redevelopment Project costs a municipality may issue general obligation bonds or obligations secured by the anticipated tax increment revenue generated within the Redevelopment Project Area or the City may permit the utilization of guarantees, deposits and other forms of security made available by private sector developers to secure such obligations. In addition, a municipality may pledge toward payment of such obligations any part or any combination of the following: (a) net revenues of all or part of any redevelopment project; (b) taxes levied and collected on any or all property in the municipality; (c) the full faith and credit of the municipality; (d) a mortgage on part or all of the Redevelopment Project Area; or (e) any other taxes or anticipated receipts that the municipality may lawfully pledge.

All obligations issued by the City pursuant to this Redevelopment Plan and the Act shall be retired within 23 years (by the year 2019) from the adoption of the ordinance approving the
Redevelopment Project Area. Also, the final maturity date of any such obligations which are issued may not be later than 20 years from their respective dates of issue. One or more series of obligations may be sold at one or more times in order to implement this Redevelopment Plan. The amounts payable in any year as principal and interest on all obligations issued by the City pursuant to the Redevelopment Plan and the Act shall not exceed the amounts available, or projected to be available, from tax increment revenues and from such bond sinking funds or other sources of funds (including ad valorem taxes) as may be provided by ordinance. Obligations may be of a parity or senior/junior lien nature. Obligations issued may be serial or term maturities, and may or may not be subject to mandatory, sinking fund, or optional redemptions.

Tax increment revenues may be used for the scheduled and/or early retirement of obligations, and for reserves, bond sinking funds and Redevelopment Project costs, and, to the extent that real property tax increment is not used for such purposes, shall be declared surplus and shall then become available for distribution annually to taxing districts in the Redevelopment Project Area in the manner provided by the Act.

**Most Recent Equalized Assessed Valuation of Properties in the Redevelopment Project Area**

The total 1994 equalized assessed valuation for the entire Redevelopment Project Area is $465,129. After verification by the County Clerk of Cook County, this amount will serve as the "Initial Equalized Assessed Valuation."

**Anticipated Equalized Assessed Valuation**

By the year 1999 when it is estimated that commercial development will be completed and fully assessed, the estimated equalized assessed valuation of real property within the Redevelopment Project Area is estimated to be between $1,100,000 and $1,300,000. This estimate is based on several key assumptions, including: 1) all commercial redevelopment will be completed in 1999; 2) the market value of the anticipated developments will increase following completion of the redevelopment activities described in the Redevelopment Plan; 3) the most recent State Multiplier of 2.1135 as applied to 1994 assessed values will remain unchanged; and 4) for the duration of the project, the tax rate for the entire Redevelopment Project Area is assumed to be the same and will remain unchanged from the 1994 level.
F. LACK OF GROWTH AND DEVELOPMENT THROUGH INVESTMENT BY PRIVATE ENTERPRISE

As described in the Conservation Area Conditions Section of this Redevelopment Plan, the Redevelopment Project Area as a whole is adversely impacted by the presence of a number of factors, and these factors are reasonably distributed throughout the Redevelopment Project Area. The Redevelopment Project Area on the whole has not been subject to growth and development through investment by private enterprise. The lack of private investment is evidenced by continued existence of the factors referenced above and the lack of new development projects initiated or completed within the Redevelopment Project Area. For example, no building permit requests were filed in the Redevelopment Project Area since 1983 and the Krone building was fully vacated in 1993 and is likely to remain vacant due to the evolution of the area as an emerging commercial/retail corridor.

Vacant industrial structures such as the building on the Krone parcel are in general characterized by certain conditions such as insufficient lot size, lack of ceiling height and an internal construction configuration which contribute to the structures’ inefficiency for contemporary manufacturing standards. Redevelopment of such vacant industrial property for commercial use, however, requires extraordinary expenditures for demolition, environmental remediation and site preparation; these extraordinary costs result in a higher development cost per square foot and decrease the rate of return required to encourage a developer to move ahead with a proposed project.

The lack of growth and investment by the private sector is also supported by the trend in the equalized assessed valuation ("EAV") of all the property in the Redevelopment Project Area during the period from 1992 to 1994. In the Redevelopment Area, both of the parcels in a tri-annual assessment decreased in terms of equalized assessed valuation. The 1994 EAV represents a 46% decrease in EAV from $862,026 in 1992 to $465,129 in 1994, and a 9% decrease from $509,598 in 1993 to $465,129 in 1994, which is well below the City's 5.0% rate of increase for this period.

It is clear from the study of this area that private investment in revitalization and redevelopment has not occurred to overcome the Conservation Area conditions that currently exist. The
Redevelopment Project Area is not reasonably expected to be developed without the efforts and leadership of the City, including the adoption of this Redevelopment Plan.

**G. FINANCIAL IMPACT OF THE REDEVELOPMENT PROJECT**

Without the adoption of this Redevelopment Plan and tax increment financing, the Redevelopment Project Area is not reasonably expected to be redeveloped by private enterprise. There is a real prospect that the Conservation Area conditions will continue and the surrounding area will become less attractive for the maintenance and improvement of existing buildings and sites. The possibility of the erosion of the assessed value of property which would result from the lack of a concerted effort by the City to stimulate revitalization and redevelopment could lead to a reduction of real estate tax revenue to all taxing districts.

Sections A, B, & C of this Redevelopment Plan describe the comprehensive redevelopment program proposed to be undertaken by the City to create an environment in which private investment can occur. If the Redevelopment Project is successful, it will alleviate the Conservation Area conditions, which caused the Redevelopment Project Area to qualify as a Conservation Area under the Act, creating new jobs and promoting development in the Redevelopment Project Area.

The Redevelopment Plan is expected to have short and long term financial impacts on the taxing districts affected by the Redevelopment Plan. During the period when tax increment financing is utilized, real estate tax increment revenues (from the increases in Equal Assessed Valuation [EAV] over and above the certified initial EAV established at the time of adoption of this Plan and Project) will be used to pay eligible redevelopment project costs for the Tax Increment Financing District. Incremental revenues will not be available to these taxing districts during this period. At the end of the time period when tax increment financing is utilized, the real estate tax revenues will be distributed to all taxing districts levying taxes against property located in the Redevelopment Project Area.

If successful, the implementation of the Redevelopment Project may enhance the values of properties within and adjacent to the Redevelopment Project Area.
H. DEMAND ON TAXING DISTRICT SERVICES

The following major taxing districts presently levy taxes on properties located within the Redevelopment Project Area: City of Chicago; Chicago Board of Education; Chicago School Finance Authority; Chicago Park District; Chicago Community College District; Metropolitan Water Reclamation District of Greater Chicago; County of Cook; and Cook County Forest Preserve District.

The proposed Redevelopment Plan involves the acquisition of underutilized land and new construction of commercial/retail buildings. Therefore, the financial burden of the Redevelopment Plan on taxing districts is expected to be negligible.

Non-residential development, such as retail, commercial and industrial uses, should not cause increased demand for services or capital improvements on any of the taxing districts named above except for the Metropolitan Water Reclamation District and the City of Chicago. Replacement of underutilized land with active and more intensive uses will result in additional demands on services and facilities provided by the Metropolitan Water Reclamation District. However, it is expected that any increase in demand for treatment of sanitary and storm sewage associated with the Redevelopment Project Area can be adequately handled by existing treatment facilities maintained and operated by the Metropolitan Water Reclamation District. Additionally, any additional cost to the City of Chicago for police, fire protection and sanitation services will be minimal since the commercial/retail and industrial developments will privately pay for the majority of the costs of these services (i.e., sanitation services).

I. PROGRAM TO ADDRESS FINANCIAL AND SERVICE IMPACTS

As described in detail in prior sections of this report, the complete scale and amount of development in the Redevelopment Project Area cannot be predicted with complete certainty at this time and the demand for services provided by those taxing districts cannot be quantified at this time.

As indicated in Section D, Estimated Redevelopment Project Costs of the Redevelopment Plan and Project, the City may provide public improvements and facilities to service the Redevelopment Project Area. It is likely that any potential improvements may mitigate some of...
the additional service and capital demands placed on taxing districts as a result of the implementation of this Redevelopment Plan.
PROVISION FOR AMENDING ACTION PLAN

The Redevelopment Project Area Tax Increment Redevelopment Plan and Project may be amended pursuant to the provisions of the Act.
AFFIRMATIVE ACTION PLAN

The City is committed to and will affirmatively implement the following principles with respect to the Redevelopment Project Area.

A. The assurance of equal opportunity in all personnel and employment actions with respect to the Redevelopment Plan, including but not limited to hiring, training, transfer, promotion, discipline, fringe benefits, salary, employment working conditions, termination, etc., without regard to race, color, religion, sex, age, handicapped status, national origin, creed or ancestry.

B. Every developer will meet City of Chicago standards for participation of Minority Business Enterprise and Woman Business Enterprises as required in Redevelopment Agreements.

C. This commitment to affirmative action and non-discrimination will ensure that all members of the protected groups are sought out to compete for all job openings and promotional opportunities.
SCHEDULING OF REDEVELOPMENT

The implementation of the Redevelopment Project will begin with the demolition of the improvements within the Redevelopment Project Area with construction to follow as soon thereafter as is practical. City expenditures for Redevelopment Project costs will be made on a proportional reimbursement basis to coincide with expenditures for redevelopment by private developers. The estimated date for completion of the Redevelopment Project shall be no later than 23 years from the adoption of the ordinance of the City Council of the City approving the Redevelopment Project Area.
EXHIBIT A
LEGAL DESCRIPTION

LOT 1 IN ROBERT VOLK'S SUBDIVISION ACCORDING TO THE PLAT THEREOF RECORDED NOVEMBER 9, 1927 AS DOCUMENT NO. 9836413 TOGETHER WITH PART OF LOT 1 IN OWNERS DIVISION ACCORDING TO THE PLAT THEREOF RECORDED MARCH 16, 1926 AS DOCUMENT NO. 9208703 TOGETHER WITH ADJOINING STREETS AND ALLEYS ALL IN THE WEST HALF OF THE NORTHEAST QUARTER OF SECTION 31 TOWNSHIP 40 NORTH RANGE 13 EAST OF THE THIRD PRINCIPAL MERIDIAN IN COOK COUNTY, ILLINOIS DESCRIBED AS FOLLOWS:

BEGINNING AT THE NORTHEAST CORNER OF LOT 24 IN ROBERT VOLK'S SUBDIVISION AFORESAID; THENCE ON AN ASSUMED AZIMUTH OF 359 DEGREES 18 MINUTES 07 SECONDS ALONG THE EAST LINE OF LOT 23 AND ITS NORTHERLY EXTENSION 174.01 FEET TO THE CENTERLINE OF FULLERTON AVENUE; THENCE ON AN AZIMUTH OF 90 DEGREES 00 MINUTES 31 SECONDS ALONG SAID CENTERLINE OF FULLERTON AVENUE 545.56 FEET TO THE WEST LINE OF THE EAST 50 FEET OF THE WEST HALF OF THE NORTHEAST QUARTER OF SECTION 31 AFORESAID; THENCE ON AN AZIMUTH OF 179 DEGREES 18 MINUTES 04 SECONDS ALONG SAID WEST LINE 270.09 FEET TO A LINE DRAWN 10 FEET SOUTH OF AND PARALLEL WITH THE SOUTH FACE OF THE BRICK WALL OF A ONE STORY BRICK BUILDING ON LOT 1 IN OWNERS SUBDIVISION AFORESAID; THENCE ON AN AZIMUTH OF 270 DEGREES 00 MINUTES 18 SECONDS ALONG SAID LINE 366.00 FEET TO THE WEST LINE OF THE EAST 416 FEET OF THE NORTHWEST QUARTER OF SECTION 31 AFORESAID; THENCE ON AN AZIMUTH OF 359 DEGREES 18 MINUTES 07 SECONDS ALONG SAID WEST LINE 96.10 FEET TO THE NORTHEAST CORNER OF LOT 2 IN ROBERT VOLK'S SUBDIVISION AFORESAID; THENCE ON AN AZIMUTH OF 270 DEGREES 00 MINUTES 31 SECONDS ALONG SAID NORTH LINE AND ITS WESTERNLY EXTENSION 179.56 FEET TO THE POINT OF BEGINNING, CONTAINING 2.986 ACRES OF LAND.
TABLE 1

ESTIMATED REDEVELOPMENT PROJECT COSTS

<table>
<thead>
<tr>
<th>Program Action/Improvements</th>
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<tbody>
<tr>
<td>Land Acquisition</td>
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</tr>
<tr>
<td>Site Preparation/Environmental Remediation/Demolition</td>
<td>650,000</td>
</tr>
<tr>
<td>Public Improvements</td>
<td>750,000</td>
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<tr>
<td>Planning, Legal, Professional</td>
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</tbody>
</table>

TOTAL REDEVELOPMENT PROJECT COSTS* $ 1,550,000

*Exclusive of capitalized interest, issuance costs and other financing costs
### TABLE 2

**1994 EQUALIZED ASSESSED VALUATION**

<table>
<thead>
<tr>
<th>Perm Index</th>
<th>EAV</th>
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<tbody>
<tr>
<td>13-31-204-001</td>
<td>$210,321</td>
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<td>13-31-205-032</td>
<td>$254,808</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$465,129</strong></td>
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MAPS

Map 1  Redevelopment Project Boundary
Map 2  Existing Land Use
Map 3  Proposed Land Use
Map 4  Property Which May Be Acquired
MAP 2
EXISTING LAND USE
W. NORMANDY AVE. AND W. FULLERTON AVE.
MAP 3
PROPOSED LAND USE
W. NORMANDY AVE. AND
W. FULLERTON AVE.
MAP 4
PROPERTY WHICH MAY BE ACQUIRED
V. NORMANDY AVE. AND V. FULLERTON AVE.
West Grand

Consultant/Firm: Louik\Schneider & Associates

Ward(s)/Alderman: 36^{th}, William Banks

Community area(s): 18, Montclare

Location: The redevelopment area includes land bounded by Grand/Fullerton on the north, a public alley and private roadway easement on the south, the Chicago, Milwaukee & St. Paul Railroad on the east, and Normandy Avenue on the west.

Proposed Land Uses: Commercial/retail development

Acreage and/or Number of Pins: 2.98 acres


Anticipated EAV of TIF District: $1,200,000

Estimated Budget:

<table>
<thead>
<tr>
<th>Item</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land acquisition</td>
<td>$100,000</td>
</tr>
<tr>
<td>Planning, Legal, analysis, etc</td>
<td>$50,000</td>
</tr>
<tr>
<td>Public Improvements</td>
<td>$750,000</td>
</tr>
<tr>
<td>Site Preparation</td>
<td>$650,000</td>
</tr>
<tr>
<td><strong>Total Cost</strong></td>
<td><strong>$1,500,000</strong></td>
</tr>
</tbody>
</table>

TIF Legislative Dates

TIF expiration date: 3/11/2021
City Council Approval: 3/11/98
CDCP Hearing: 5/14/96
Portability:

Adjacencies: Fullerton/Normandy

Expiration of adjacencies: 10/7/2016

Prior Land Uses: The area consists of vacant industrial property.