



DEPARTMENT OF AVIATION  
CITY OF CHICAGO

**MEMORANDUM**

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** November 2, 2020

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-01 Mobility at the Airports

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The attached information is in response to question posed at our Department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman Hairston asked for report on what CDA is doing for people with mobility issues at the airports.

CDA is committed to providing the highest level of customer service to meet the needs of all passengers traveling through Chicago's airports. In recent years, great progress has been made to ensure all public facilities at O'Hare and Midway either meet or exceed the rules set forth in the Americans with Disabilities Act (ADA).

In February 2019, CDA in conjunction with MOPD launched the Airport Accessibility Committee. The Committee is comprised of accessibility advocacy leaders from around the City and state, along with relevant government officials. The Committee is tasked with advising CDA on best practices for making our airports accessible to all. The Committee anchors its work by evaluating how CDA can remove physical barriers, communications barriers, create additional wayfinding signage, as well as the need for

increased staff training. The Committee also reviews ADA and Title VI codes, regulations set forth for airport facilities across the country, and how Chicago can continue to improve ease for travelers with disabilities.

The Committee is chaired by CDA's Commissioner Rhee and MOPD's Commissioner Rachel Arfa. The two departments already work closely to ensure accessibility throughout all aspects of the airports, with MOPD playing a key role in reviewing all building permits for O'Hare and Midway. The Committee's work to advise on best practices will accelerate new reforms and Chicago's record on accessibility for the 100 million passengers served last year, as the airports grow and modernize. The delivery of new features and passenger amenities throughout CDA's airport construction projects will enhance the user experience for all travelers at the airports, regardless of their ability.

Ongoing projects and accomplishments include:

- Service Animal Relief Areas (SARA) in terminal buildings and the Multi Model Facility
- CDA staff assisting in the design of additional SARAs at other city locations
- Updating accessibility information on the [www.FlyChicago.com](http://www.FlyChicago.com) website
- Coordinating with MOPD and the disability community on emergency response plans at both airports.
- Installing and maintaining a state-of-the-art Changing Places Facility which includes showers, adult changing table and other features for passengers with disabilities while traveling.
- CDA staff has participated in trainings with Open Doors, an organization dedicated to improving ease of travel for people with disabilities
- Include our airline partners such as Southwest, American and United in committee meetings to learn more about their services to passengers with disabilities and provide feedback to the airlines
- Review new technology-based applications to assist in travel (Loud steps, ARIA, Infinitec, etc.) to determine which could assist passengers of Chicago's airports.
- The CDA provided a tour of our facilities to the committee in 2019. Based on feedback from this tour, changes and improvements to some of our facilities were made



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**MEMORANDUM**

**To:** The Honorable Pat Dowell  
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**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** November 2, 2020

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-02 List of 0140 Contracts

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The attached information is in response to question posed at our Department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman Hairston requested a list of the .0140 contracts for Midway and O'Hare with demographic break-down.

Fund: 0610 - MIDWAY OPERATING & MAINTANENCE				
Acct / Section	2020 Budget	2021 Budget	Vendor	Ethnicity
<b>0140 Professional And Technical Services</b>				
PLAN - AERIAL PHOTOGRAPHY	0	\$30,000	TO BE DETERMINED	N/A
NOIS - AIRPORT NOISE MANAGEMENT SYSTEM OPERATION	\$78,400	\$78,400	LANDRUM & BROWN INC	Caucasian
CONC - AIRPORT PLANNING	0	0	N/A	N/A

FIN7 - BANK FEES & SERVICES	\$80,000	\$80,000	VARIOUS	Various
CPD - CANINE TRAINING, SUPPLIES, GROOMING & FEEDING.	\$30,000	\$30,000	VARIOUS	Various
NOIS - COMPLIANCE AND PLANNING - NOISE	\$131,000	\$131,000	LANDRUM & BROWN INC	Caucasian
REMT - COMPLIANCE/AUDIT	0	0	N/A	N/A
ARSV - CONSULTING/MARKETING	\$1,280,000	\$1,280,000	RICONDO & ASSOCIATES INC	Hispanic American
MKTG - CUSTOMER SURVEYS	\$25,000	\$25,000	TO BE DETERMINED	N/A
ENVR - DISPOSAL AND RECYCLING OF REGULATED WASTE	\$8,000	0	N/A	N/A
ENVR - ENERGY MANAGEMENT	\$36,000	\$36,000	APTIM GOVERNMENT SOLUTIONS, LLC	Caucasian
PLAN - FACILITY & OPS PLANNING SUPPORT	\$260,000	\$260,000	VARIOUS	Various
AD01 - FACILITY & OPS SUPPORT	\$100,000	\$100,000	VARIOUS	Various
FIN1 - FINANCIAL MANAGEMENT PLANNING	\$30,000	\$30,000	RICONDO & ASSOCIATES INC	Hispanic American
SEC5 - FINGERPRINT - SERVICES	\$174,400	\$174,400	TELOS IDENTITY MANAGEMENT SOLUTIONS LLC	Caucasian
AD01 - GATE CONTROL SYSTEM	\$150,000	\$150,000	LANDRUM & BROWN INC	Caucasian
DVMT - GENERAL FACILITIES CONSULTANT	\$271,200	\$271,200	CARE PLUS LLC	Caucasian
ENVR - LAND AND WASTE COMPLIANCE CONSULTING	\$62,400	\$62,400	SET ENVIRONMENTAL INC	Caucasian
LS05 - LANDSCAPE CONSULTANT	\$20,000	\$20,000	TO BE DETERMINED	N/A
REMT - LEASE/FILE MAINTENANCE	\$45,300	\$45,300	RICONDO & ASSOCIATES INC	Hispanic American
NOIS - MDW NOISE COMPATIBILITY COMMISSION	\$5,000	\$5,000	VARIOUS	Various
PLAN - MIDWAY STRATEGIC STUDIES	0	\$1,000,000	TO BE DETERMINED	N/A
PK01 - MONEY PICK-UP SERVICE	\$185,000	\$185,000	VARIOUS	Various
NOIS - NEW NOISE CONTOUR	\$170,000	\$170,000	LANDRUM & BROWN INC	Caucasian
PK01 - PARKING MANAGEMENT CONTRACT	\$12,140,700	\$11,000,000	STANDARD PARKING MIDWAY JV	Caucasian
OP01 - PROFESSIONAL WEATHER SERVICE (FROM: 0157 - 425)	\$75,000	\$75,000	DBT TRANSPORTATION SERVICES LLC	Caucasian
SEC4 - PSYCHIATRIC/PSYCHOLOGICAL EVALUATION	\$17,500	\$17,500	LAW ENFORCEMENT PSYCHOLOGICAL SERVICES, INC	Caucasian
CONC - RETAIL MANAGEMENT	\$437,200	\$437,200	UNISON CONSULTING INC	African American
CONC - RFP CONSULTANT	\$20,000	\$20,000	TO BE DETERMINED	N/A

SC04 - SECURITY CONSULTING (FROM: 0138 - 5784)	\$921,700	\$921,700	IFPC WORLD WIDE, INC	Caucasian
SC01 - SECURITY CONSULTING - OPERATIONS	\$174,900	\$174,900	ICF INCORPORATED LLC	Caucasian
REMT - SPACE RECONCILIATION	\$50,000	\$50,000	LANDRUM & BROWN INC	Caucasian
ENVR - STORAGE TANK COMPLIANCE CONSULTING	\$15,600	\$15,600	SET ENVIRONMENTAL INC	Caucasian
ENVR - SUSTAINABILITY INITIATIVES	\$120,000	\$120,000	APTIM GOVERNMENT SOLUTIONS, LLC	Caucasian
ST08 - TECHNICAL SERVICES	\$10,000	\$10,000	DYNATEST NORTH AMERICA INC	Caucasian
FIN4 - TRACKING, REPORTING AND ESTABLISHING AN AFFIRMATIVE ACTION PROGRAM	\$10,000	\$10,000	TO BE DETERMINED	N/A
CSR V - TRANSLATION SERVICES	\$5,000	\$5,000	TO BE DETERMINED	N/A
SC01 - UNARMED SECURITY SERVICES (FROM: 0157 - 590)	\$2,205,700	\$2,205,700	UNIVERSAL SECURITY INC	Caucasian
OP01 - WILDLIFE SPECIALIST	\$185,000	\$185,000	USDA-APHIS-WS	N/A
<b>0140 Prof And Technical Services</b>	<b>\$19,530,000</b>	<b>\$19,411,300</b>		

**Fund: 0740 - O'HARE OPERATION & MAINTENANCE**

Acct / Section	2020 Budget	2021 Budget	Vendor	Ethnicity
<b>0140 Prof And Technical Services</b>				
ENVR - ASBESTOS, LEAD, AND MOLD ABATEMENT OVERSIGHT CONSULTING	\$100,000	\$100,000	SET ENVIRONMENTAL INC	Caucasian
FIN3 - ACTIVITY REPORTING	\$5,000	\$5,000	TO BE DETERMINED	N/A
SFT-1 - AED TECHNICAL SUPPORT	\$500,000	\$499,200	TURNKEY TRAINING	Caucasian
PLAN - AERIAL PHOTOGRAPHY	0	\$75,000	TO BE DETERMINED	N/A
OPS1 - AERONAUTICAL OBSTRUCTION SURVEY	\$75,000	\$60,000	LANDRUM & BROWN INC	Caucasian
ENVR - AIR QUALITY COMPLIANCE CONSULTING	\$124,800	\$124,800	RICONDO & ASSOCIATES INC	Hispanic American
NOIS - AIRPORT NOISE MANAGEMENT SYSTEM OPERATION	\$306,600	\$341,300	LANDRUM & BROWN INC	Caucasian
SEC9 - AIRPORT OPERATIONAL CENTER	0	\$40,000	TO BE DETERMINED	N/A

CONC - AIRPORT PLANNING	\$416,000	\$416,000	UNISON CONSULTING INC	African American
REMT - AIRPORT PROPERTY DEVELOPMENT	\$750,000	\$450,000	VARIOUS	Various
OPS1 - AIRSIDE OPERATIONS PLANNING SUPPORT	\$469,000	\$300,000	RICONDO & ASSOCIATES INC	Hispanic American
LSO3 - ARMORED CAR SERVICES (FROM: 0157 - 1670)	\$400,000	\$400,000	FIFTH THIRD BANK	Caucasian
PLAN - AVIATION ACTIVITY FORECASTING AND CAPITAL PLANNING	0	\$225,000	TO BE DETERMINED	N/A
FIN7 - BANK FEES AND SERVICES	\$115,000	\$115,000	VARIOUS	Various
CPD - CANINE - GROOMING & FEEDING	\$99,000	\$99,000	VARIOUS	Various
FIN1 - CAPITAL FINANCE SUPPORT	\$15,000	\$15,000	TO BE DETERMINED	N/A
REMT - CARGO DEVELOPMENT	\$250,000	\$150,000	JEFFERY A. BURGER, ATTORNEY AT LAW	Caucasian
REMT - COMMERCIAL LEASE WORK	\$5,000	\$5,000	VARIOUS	Various
ARSV - COMPETITION PLAN UPDATE	\$25,000	\$25,000	TO BE DETERMINED	N/A
REMT - COMPLIANCE	0	0	N/A	N/A
NOIS - COMPLIANCE AND PLANNING - NOISE	\$600,000	\$600,000	LANDRUM & BROWN INC	Caucasian
DVMT - COMPOSITE UTILITY BOOK UPDATE	\$1,000,000	\$1,000,000	VARIOUS	Various
OPS3 - COMPUTER BASED TRAINING	\$44,500	\$44,500	TO BE DETERMINED	N/A
LSO1 - CONSULTING SERVICES	\$100,000	\$50,000	TO BE DETERMINED	N/A
TSO1 - CUSTODIAN CONTRACT	\$27,521,700	\$32,010,900	UNITED MAINTENANCE CO., INC.	Caucasian
CSRV - CUSTOMER SERVICE TRAINING PROGRAM	\$20,000	\$20,000	TO BE DETERMINED	N/A
MKTG - CUSTOMER SURVEYS	0	\$110,000	TO BE DETERMINED	N/A
DVMT - DEVELOPMENT PLANNING SERVICE	\$600,000	\$600,000	VARIOUS	Various
ENVR - DISPOSAL AND RECYCLING OF REGULATED WASTE	\$70,000	0	N/A	N/A
DVMT - DVMT ON-CALL ENGINEERING	\$50,000	\$50,000	TO BE DETERMINED	N/A
ENVR - ENERGY MANAGEMENT	\$108,000	\$108,000	APTIM GOVERNMENT SOLUTIONS, LLC	Caucasian
ENVR - ENVIRONMENTAL PERMIT FEES	\$10,000	\$9,000	ILLINOIS ENVIRONMENTAL PROTECTION AGENCY	Caucasian

OPS1 - FAA TECHNICAL SUPPORT	\$500,000	\$500,000	LANDRUM & BROWN INC	Caucasian
PER1 - FAA TITLE VI COMPLIANCE	\$50,000	\$50,000	TO BE DETERMINED	N/A
FIN1 - FINANCIAL ANALYSIS	\$120,000	\$120,000	RICONDO & ASSOCIATES INC	Hispanic American
FIN1 - FINANCIAL MANAGEMENT PLANNING	\$120,000	\$120,000	RICONDO & ASSOCIATES INC	Hispanic American
SEC5 - FINGERPRINT - SERVICE	\$612,500	\$612,200	TELOS IDENTITY MANAGEMENT SOLUTIONS LLC	Caucasian
NOIS - FLY QUIET PROGRAM ENHANCEMENTS	\$250,000	\$200,000	LANDRUM & BROWN INC	Caucasian
PLAN - GENERAL CONSULTING SVCS FOR AVIATION PLANNING	\$585,000	\$700,000	VARIOUS	Various
DVMT - GENERAL FACILITIES CONSULTANT	\$880,400	\$880,400	CARE PLUS LLC	Caucasian
CSRV - GRAPHIC DESIGN SERVICE	\$20,000	\$10,000	TO BE DETERMINED	N/A
LSO2 - GROUND TRANSPORTATION MANAGEMNT	\$9,290,400	\$9,290,400	SP PLUS CORPORATION	Caucasian
CSRV - INTERIOR SIGNAGE DESIGN	\$10,000	\$10,000	TO BE DETERMINED	N/A
ARSV - INT'L SERVICE CONSULTING/MARKETING	\$5,120,000	\$5,120,000	RICONDO & ASSOCIATES INC	Hispanic American
ENVR - LAND AND WASTE COMPLIANCE CONSULTING	\$124,800	\$93,600	VARIOUS	Various
PLAN - LAND USE PLANNING	0	\$200,000	TO BE DETERMINED	N/A
REMT - LEASE/FILE MAINTENANCE	\$550,000	\$300,000	RICONDO & ASSOCIATES INC	Hispanic American
OPS3 - METEOROLOGICAL SERVICE	\$34,000	\$34,000	DTN, LLC	Caucasian
MKTG - MOBILE APPLICATIONS AND PHOTO LIBRARY	\$50,000	\$50,000	TO BE DETERMINED	N/A
ENVR - NEPA COMPLIANCE CONSULTING	\$240,000	\$240,000	RICONDO & ASSOCIATES INC	Hispanic American
MEDR - NEWS CLIPPING SERVICES (FROM: 0169 - 3130)	\$2,500	\$2,500	TO BE DETERMINED	N/A
CONC - O'HARE MARKETING FUND	\$950,000	\$625,000	UNISON CONSULTING INC	African American
FC29 - OPERATIONS SYSTEM SUPPORT	0	0	N/A	N/A
NOIS - ORD NOISE COMPATIBILITY COMMISSION	\$256,000	\$256,000	O'HARE NOISE COMPATIBILITY COM	Caucasian
PLAN - OTHER COLLATERAL DEVELOPMENT	\$300,000	0	N/A	N/A
LSO3 - PARKING MANAGEMENT CONTRACT	\$30,857,600	\$30,357,600	SP PLUS CORPORATION	Caucasian

FC29 - PM PROGRAM	\$225,000	\$225,000	LANDRUM & BROWN INC	Caucasian
FC01 - PRIMARY EQMNT MAINT STUDY	\$375,000	\$375,000	ROOT BROS MFG & SUPPLY CO	Caucasian
SFT-1 - PROFESSIONAL WEATHER SERVICE	\$20,000	\$15,000	MURRAY & TRETTEL INC	Caucasian
OPS3 - PROFESSIONAL WEATHER SERVICES	\$17,200	\$12,700	MURRAY & TRETTEL INC	Caucasian
MKTG - PROMOTIONAL VIDEOS	\$75,000	\$75,000	TO BE DETERMINED	N/A
SEC4 - PSYCHIATRIC/PSYCHOLOGICAL EVALUATION	\$61,200	\$61,200	VARIOUS	Various
FIN6 - RECORDS MANAGEMENT	\$40,000	\$43,000	R-4 SERVICES, LLC.	Caucasian
CONC - RETAIL MANAGEMENT CONSULTANT	\$2,436,000	\$3,099,700	UNISON CONSULTING INC	African American
CONC - RFP CONSULTANT	\$300,000	\$300,000	UNISON CONSULTING INC	African American
OPS3 - SCAN/SSI	\$51,000	\$51,000	DBT TRANSPORTATION SERVICES LLC	Caucasian
SEC1 - SECURITY CONSULTING (FROM: 0138 - 7604)	\$1,700,000	\$1,752,400	IFPC WORLD WIDE, INC	Caucasian
SEC4 - SECURITY CONSULTING - OPERATIONS	\$888,000	\$888,100	VARIOUS	Various
REMT - SPACE RECONCILIATION	\$600,000	\$600,000	LANDRUM & BROWN INC	Caucasian
NOIS - STATE OF ILLINOIS NOISE CONTOURS	\$110,000	\$110,000	LANDRUM & BROWN INC	Caucasian
ENVR - STORAGE TANK COMPLIANCE CONSULTING	\$31,200	\$31,200	CARE PLUS LLC	Caucasian
FDEP - STR. PLN AIRPT SYSTEM	\$1,000,000	\$1,000,000	RICONDO & ASSOCIATES INC	Hispanic American
SFT-1 - SUPPORT SERVICES FOR THE ORD SAFETY MANAGEMENT SYSTEM (SMS)	\$300,000	\$300,000	TO BE DETERMINED	N/A
ENVR - SURFACE WATER AND DOMESTIC WATER DISTRIBUTION PLANNING	0	\$200,000	TO BE DETERMINED	N/A
ENVR - SUSTAINABILITY INITIATIVES	\$724,000	\$500,000	VARIOUS	Various
FC02 - THIRD PARTY ANNUAL INSPECTION	\$50,000	\$50,000	ELEVATOR INSPECTION SERVICES INC	Caucasian
FIN4 - TRACKING, REPORTING AND AFFIRMATIVE ACTION	\$40,000	\$24,000	TO BE DETERMINED	N/A
CSRV - TRANSLATION SERVICES	\$10,000	\$10,000	TO BE DETERMINED	N/A
CSRV - TRAVELER'S & IMMIGRATION AID	\$1,100,000	\$1,200,000	HEARTLAND HUMAN CARE SERVICES INC	Caucasian
SEC4 - UNARMED SECURITY SERVICES (FROM 0157 - 2021)	\$12,142,000	\$12,141,600	UNIVERSAL SECURITY INC	Caucasian



ENVR - WATER QUALITY COMPLIANCE CONSULTING	\$312,000	\$312,000	VARIOUS	Various
FC10 - WATER TRMT ENV. CONSULTANT	\$196,500	\$181,000	FEHR SOLUTIONS LLC	Caucasian
OPS3 - WILDLIFE CONTROL	\$492,000	\$492,000	USDA-APHIS-WS	N/A
<b>0140 Prof And Technical Services</b>	<b>\$107,998,900</b>	<b>\$111,869,300</b>		



DEPARTMENT OF AVIATION  
CITY OF CHICAGO

**MEMORANDUM**

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** November 2, 2020

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-03 List of Accounting and Audit firms

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The below information is in response to a question posed at our department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman Hairston requested CDA's list of accounting and auditing firms they use with demographic break-down.

CDA has one accounting firm: Unison, African American.



CITY OF CHICAGO

CHICAGO DEPARTMENT OF AVIATION

## MEMORANDUM

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor’s Office of Intergovernmental Affairs

**Date:** November 6, 2020

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-04 CMAR and CDA virtual events overview and attendance

The following information is provided in response to questions posed at our Department’s hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman Hairston asked for information on the attendance of all the webinars; topics that the webinars cover and if the audience is diverse.

### CMR/CDA Events

Date	Hosted By	Event	Location	TPAP	APP	AHC	Attendees
1/16/2020	CDA	CDA Industry Day, UIC Forum	UIC Forum	Yes	Yes	Yes	500
1/23/2020	FWC	FWC Monthly Meeting (all three JVs)		Yes	Yes	Yes	71
2/12/2020	NAWC	Nat. Assoc. of Women in Construction Annual Dinner	Weber Grill, Lombard	No	Yes	No	Not Available
2/14/2020	HACIA	HACIA’s Annual Banquet (5:00 p.m. – 8:00 p.m.)	East Bank Club	Yes	Yes	Yes	750
2/19/2020	DPS	2020 Construction Summit	Malcolm X College	Yes	Yes	Yes	1000
2/20/2020	Austin Power Partners	Meet the Primes		No	Yes	Yes	110
2/26/2020	WCOE	(WCOE) Monthly Meeting	Tuscany on Taylor	Yes	Yes	Yes	22

CMR/CDA Events

Date	Hosted By	Event	Location	TPAP	APP	AHC	Attendees
2/27/2020	CDA	CDA Career Fair (Olive Harvey)	Olive-Harvey College	Yes	Yes	Yes	496
2/28/2020	FH Paschen/TPAP	Opportunity Days	The Plant	Yes	Yes	Yes	75
3/4/2020	AHCB	Career Information Resource Fair	IBEW Local 134	Yes	Yes	Yes	180
3/5/2020	Alderman Burnett	Jesse White/Walter Burnett Career Fair	Malcolm X College	No	Yes	Yes	Not Available
3/6/2020	FH Paschen/TPAP	Career Pathway Days	Paschen Office	Yes	No	No	50
3/11/2020	HACIA	HACIA (Evening)	East Bank Club	Yes	Yes	Yes	111
3/11/2020	AACA	ACCA Annual Awards Dinner		Yes	Yes	Yes	Not available
5/19/2020	CDA/CMR	CDA Construction Manager At Risk COVID-19 Update 3:00 p.m. – 4:00 p.m.	Virtual	Yes	Yes	Yes	382
6/24/2020	FhPaschen/TPAP	Apprenticeship and Training Opportunities During the COVID19 Pandemic	Virtual	Yes	Yes	Yes	148
6/26/2020	CMRs	Workforce with CMRs at ORD21	Virtual	Yes	Yes	Yes	Cancel
7/10/2020	FH Paschen/TPAP	Workforce with Hire 360	Virtual	Yes	No	No	25
7/14/2020	CDA	Mentoring You Workshop	Virtual	No	No	No	92
8/13/2020	TPAP	Community Hiring Event	Virtual	Yes	Yes	Yes	13
8/20/2020	CDA/CMRs Event	First Time Prime Contractors 2:00 p.m. - 3:00 p.m.	Virtual	Yes	Yes	Yes	102
8/26/2020	CDA	Aviation Learning Series Session 1 Understanding the Prequalification Process 4:00 p.m. - 5:30 p.m.	Virtual	Yes	Yes	Yes	93
9/2/2020	CDA	Aviation Learning Series Session 2 Understanding the Bidding Process 4:00 p.m. - 5:30 p.m.	Virtual Workshop	Yes	Yes	Yes	33
9/4/2020	FH Paschen/TPAP	Career Pathway Days	Virtual	Yes	No	No	20
9/9/2020	CDA/TPAP	Aviation Learning Series Session 3 You've Been Awarded a Contract Next Steps 4:00 p.m. - 5:30 p.m.	Virtual Workshop	Yes	Yes	Yes	101
9/16/2020	CDA	Aviation Learning Series Session 4 Starting Construction: It's Go Time 4:00 p.m. - 5:30 p.m.	Virtual Workshop	Yes	Yes	Yes	105
9/17/2020	FWC	FWC (Lunch)	East Bank Club	Yes	Yes	Yes	Cancel
10/6/2020	CDA	Apprenticeship Program Workshop	Virtual	No	No	No	107
10/20/2020	CDA/CMRs	Prequalification Workshop	Virtual	Yes	Yes	Yes	190
10/28/2020	CMRs Event	APP Safety	Virtual	Yes	Yes	Yes	35
10/15/2020	BCOE	Monthly Meeting via Zoom 2:00pm	Virtual	Yes	Yes	Yes	

CMR/CDA Events

Date	Hosted By	Event	Location	TPAP	APP	AHC	Attendees
11/12/2020	USMCA	29th Anniversary Millennium Builders Awards Gala		Yes	Yes	Yes	
11/19/2020	BCOE	Monthly Meeting via Zoom 2:00 p.m.	Virtual	Yes	Yes	Yes	
12/9/2020	HACIA	HACIA (Evening)	East Bank Club			Yes	
12/17/2020	BCOE	Monthly Meeting via Zoom 2:00 p.m.	Virtual	Yes	Yes	Yes	
12/17/2020	FWC	FWC (Lunch)	East Bank Club			Yes	
<b>Key</b> AACA: African American Contractors Association BACP: Business Affairs and Consumer Protection BCU: Black Contractors United BCOE: Black Construction Owners and Executives CBA: Chatham Business Association FWC: Federation of Women Contractors HACIA: Hispanic American Construction Industry Association USMCA: United States Minority Contractors Association WCOE: Women Construction Owners and Executives TPAP: Turner Paschen Aviation Partner APP: Austin Power Partners AHCB: AECOM/HUNT/CLAYCO/BOWA							

As always, please let me know if you have any further questions.



CITY OF CHICAGO



CHICAGO DEPARTMENT OF AVIATION

## MEMORANDUM

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** **November 2, 2020**

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-05 CLAY CO.

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The following information is provided in response to questions posed at our department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman Moore asked for Clay Co Contract - dollar amount; spend to date broken down by ethnicity.

See attachment.

**2020 Program Update**  
**CMRs, Lead TAP Designers, and Program Management Team**

**ORD21 PROGRAM TOTAL (PROGRAM MANAGER, TAP LEAD DESIGNERS, AND CMRs)**

Classification Summary		*Committed / Paid	% *Committed / Paid
	MBE	\$ 174,521,653	30%
	WBE	\$ 42,597,003	7%
	Non M/WBE	\$ 361,264,377	62%
	<b>Total</b>	<b>\$ 578,383,033</b>	<b>100%</b>

Ethnicity Summary		*Committed / Paid	% *Committed / Paid
	African American	\$ 69,018,910	12%
	Hispanic	\$ 97,648,376	17%
	Asian	\$ 29,010,248	5%
	Women (Non-Minority)	\$ 24,617,381	4%
	Non-Minority	\$ 358,088,118	62%
	<b>Total</b>	<b>\$ 578,383,033</b>	<b>100%</b>

**PROGRAM MANAGEMENT TEAM AND TAP LEAD DESIGNERS**

Classification Summary		Amount Paid	% of Paid Amount
	MBE	\$ 21,031,643	32%
	WBE	\$ 10,041,807	15%
	Non M/WBE	\$ 34,137,712	52%
	<b>TOTAL</b>	<b>\$ 65,211,163</b>	<b>100%</b>

Ethnicity Summary		Amount Paid	% of Paid Amount
	African American	\$ 14,531,719	22%
	Hispanic	\$ 6,055,436	9%
	Asian	\$ 2,432,745	4%
	Women (Non-Minority)	\$ 8,478,879	13%
	Non-Minority	\$ 33,712,384	52%
	<b>TOTAL</b>	<b>\$ 65,211,163</b>	<b>100%</b>

**CONSTRUCTION MANAGER AT RISK (3 CMRs)**

Classification Summary		*Committed (\$)	*Committed (\$)
	MBE	\$ 153,490,010	30%
	WBE	\$ 32,555,196	6%
	Non M/WBE	\$ 327,126,665	64%
	<b>Total</b>	<b>\$ 513,171,870</b>	<b>100%</b>

Ethnicity Summary		*Committed (\$)	*Committed (\$)
	African American	\$ 54,487,191	11%
	Hispanic	\$ 91,592,940	18%
	Asian	\$ 26,577,503	5%
	Women (Non-Minority)	\$ 16,138,502	3%
	Non-Minority	\$ 324,375,735	63%
	<b>Total</b>	<b>\$ 513,171,870</b>	<b>100%</b>

Note: Due to the early stage in the CMRs bidding, contracting, and construction work efforts the CMR values are presented in contracted to date dollars

\* Bid and awarded / contracted

**2020 Program Update  
CMRs, Lead TAP Designers, and Program Management Team**

**PROGRAM MANAGEMENT AND LEAD DESIGNERS**

**PROGRAM MANAGER: CONNECT CHICAGO ALLIANCE JV**

Classification Summary	Amount Paid	% of Paid Amount
MBE	\$ 14,781,795	38%
WBE	\$ 6,307,042	16%
Non M/WBE	\$ 17,483,037	45%
<b>Total</b>	<b>\$ 38,571,873</b>	<b>100%</b>

Ethnicity Summary	Amount Paid	% of Paid Amount
African American	\$ 11,133,244	29%
Hispanic	\$ 3,012,651	8%
Asian	\$ 2,206,317	6%
Women (Non-Minority)	\$ 5,161,953	13%
Non-Minority	\$ 17,057,709	44%
<b>Total</b>	<b>\$ 38,571,873</b>	<b>100%</b>

**LEAD DESIGNER 1: STUDIO ORD**

Classification Summary	Amount Paid	% of Paid Amount
MBE	\$ 4,691,523	24%
WBE	\$ 2,996,482	16%
Non M/WBE	\$ 11,602,205	60%
<b>TOTAL</b>	<b>\$ 19,290,210</b>	<b>100%</b>

Ethnicity Summary	Amount Paid	% of Paid Amount
African American	\$ 2,722,813	14%
Hispanic	\$ 1,992,506	10%
Asian	\$ 31,921	0%
Women (Non-Minority)	\$ 2,940,766	15%
Non-Minority	\$ 11,602,205	60%
<b>TOTAL</b>	<b>\$ 19,290,210</b>	<b>100%</b>

**LEAD DESIGNER 2: SOM**

Classification Summary	Amount Paid	% of Paid Amount
MBE	\$ 692,928	16%
WBE	\$ 364,059	9%
Non M/WBE	\$ 3,223,422	75%
<b>Total</b>	<b>\$ 4,280,408</b>	<b>100%</b>

Ethnicity Summary	Amount Paid	% of Paid Amount
African American	\$ 75,582	2%
Hispanic	\$ 511,792	12%
Asian	\$ 105,555	2%
Women (Non-Minority)	\$ 364,059	9%
Non-Minority	\$ 3,223,422	75%
<b>Total</b>	<b>\$ 4,280,408</b>	<b>100%</b>

**LEAD DESIGNER 3: HNTB**

Classification Summary	Amount Paid	% of Paid Amount
MBE	\$ 865,398	28%
WBE	\$ 374,225	12%
Non M/WBE	\$ 1,829,048	60%
<b>Total</b>	<b>\$ 3,068,671</b>	<b>100%</b>

Ethnicity Summary	Amount Paid	% of Paid Amount
African American	\$ 600,081	20%
Hispanic	\$ 538,488	18%
Asian	\$ 88,953	3%
Women (Non-Minority)	\$ 12,101	0%
Non-Minority	\$ 1,829,048	60%
<b>Total</b>	<b>\$ 3,068,671</b>	<b>100%</b>



**2020 Program Update**  
**CMRs, Lead TAP Designers, and Program Management Team**

**CONSTRUCTION MANAGER AT RISK**

**CMR 1: Austin Power Partners (APP)**

Classification Summary		*Committed (\$)	*Committed (%)
	MBE	\$ 115,759,560	30%
	WBE	\$ 20,948,974	5%
	Non M/WBE	\$ 246,890,672	64%
	<b>Total</b>	<b>\$ 383,599,205</b>	<b>100%</b>

Ethnicity Summary		*Committed (\$)	*Committed (%)
	African American	\$ 49,695,104	13%
	Hispanic	\$ 67,503,611	18%
	Asian	\$ 13,842,786	4%
	Women (Non-Minority)	\$ 11,347,405	3%
	Non-Minority	\$ 241,210,299	63%
	<b>Total</b>	<b>\$ 383,599,205</b>	<b>100%</b>

**CMR 2: Turner Paschen Partners (TPAP)**

Classification Summary		*Committed (\$)	*Committed (%)
	MBE	\$ 26,972,616	29%
	WBE	\$ 7,873,729	9%
	Non M/WBE	\$ 56,805,985	62%
	<b>TOTAL</b>	<b>\$ 91,652,330</b>	<b>100%</b>

Ethnicity Summary		*Committed (\$)	*Committed (%)
	African American	\$ 1,540,687	2%
	Hispanic	\$ 17,466,581	19%
	Asian	\$ 8,240,143	9%
	Women (Non-Minority)	\$ 4,008,798	4%
	Non-Minority	\$ 60,396,121	66%
	<b>TOTAL</b>	<b>\$ 91,652,330</b>	<b>100%</b>

**CMR 3: Aecom Hunt Clayco Bowa (AHC B)**

Classification Summary		*Committed (\$)	*Committed (%)
	MBE	\$ 10,757,834	28%
	WBE	\$ 3,732,493	10%
	Non M/WBE	\$ 23,430,008	62%
	<b>Total</b>	<b>\$ 37,920,335</b>	<b>100%</b>

Ethnicity Summary		*Committed (\$)	*Committed (%)
	African American	\$ 3,251,400	9%
	Hispanic	\$ 6,622,748	17%
	Asian	\$ 4,494,574	12%
	Women (Non-Minority)	\$ 782,299	2%
	Non-Minority	\$ 22,769,314	60%
	<b>Total</b>	<b>\$ 37,920,335</b>	<b>100%</b>

Note: Due to the early stage in the CMRs bidding, contracting, and construction work efforts the CMR values are presented in contracted to date dollars

APP Contracted to date (11/3/20)

TPAP Contracted to date (10/8/20)

AHC B Contracted to date (10/14/20)

\* Bid and awarded / contracted



CITY OF CHICAGO

CHICAGO DEPARTMENT OF AVIATION

## MEMORANDUM

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** **November 11, 2020**

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-06 Windows

---

The following information is provided in response to questions posed at our department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman Tabares asked for the number of people that have called to request testing for windows by ward; and how many tests have done so far.

The CDA does not track telephone inquiries regarding windows testing by ward. The CDA does, however, track telephone inquiries regarding odorous windows by airport. Those totals include 1,269 inquiries for Midway and 225 inquiries for O'Hare, for a grand total of 1,494 inquiries. These inquiries typically include requests for an odor inspection in the home, which are different than testing of windows in a laboratory or testing of windows in a home for indoor air quality ("IAQ").

The CDA has conducted five (5) rounds of odorous window tests as follows:

- 2017 – laboratory testing for odor source from existing windows in one home near Midway;
- 2017 – IAQ testing in nine homes near Midway;
- 2018 – IAQ testing in four homes near Midway;
- 2019 – laboratory testing of new windows for volatile organic compounds (VOCs) from new windows; and

- 2019 – laboratory testing of new windows for component odors from new windows

Please note that the 2021 rounds of testing are still to come. These are the IAQ testing in homes that are required under the state law and will resume once the State advisory committee has provided direction and funding and contracts are in place to resume window replacements.

As always, please let me know if you have any further questions.



DEPARTMENT OF AVIATION  
CITY OF CHICAGO

**MEMORANDUM**

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** November 5, 2020

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-07 Windows Public Meetings

---

The information below is in response to a question posed at our Department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman Tabares asked for details on the past window meetings and whether the meetings are open to the public.

Under state law at 65 ILCS 5/11-101-3, the replacement of odorous windows is now overseen by the Residential Sound Insulation Program Advisory Committee ("RSIPAC"). The RSIPAC has held three public meetings using Zoom, which were held recently on September 1<sup>st</sup>, September 23<sup>rd</sup>, and October 21<sup>st</sup>. Meeting agenda items included discussion of the RSIPAC responsibilities, statistics regarding odorous windows homes to date, funding for the replacement windows, sequencing of the affected homes, and public participation at the RSIPAC meetings. All RSIPAC meetings are subject to the Open Meetings Act. Due to the COVID-19 pandemic, the RSIPAC meetings have been virtual meetings using Zoom. The public can attend the virtual meetings by telephone, by Internet, or both. To review the meeting agendas, minutes, and video recordings, please visit the CDA website here:

<https://www.flychicago.com/community/MDWnoise/SoundInsulation/OW/Pages/Advisory-Committee.aspx>



CITY OF CHICAGO

CHICAGO DEPARTMENT OF AVIATION

## MEMORANDUM

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** November 6, 2020

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-08 Concession

---

The following information is provided in response to questions posed at our department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman Thompson asked for concession sales revenues at Midway and O'Hare YTD.

CDA has sales numbers for its concessionaires through August.

**ORD:**

2020 actual sales to date (through August): \$124,600,000

2020 projected sales through December: \$173,660,000

2019 sales through August: \$355,940,000

2019 sales through December: \$530,879,000

**MDW:**

2020 actual sales to date (through August): \$ 30,954,000

2020 projected sales through December: \$ 43,054,000

2019 sales through August: \$ 76,612,000

2019 sales through December: \$117,137,000

As always, please let me know if you have any further questions.



DEPARTMENT OF AVIATION  
CITY OF CHICAGO

**MEMORANDUM**

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** November 5, 2020

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-09 Concessionaires

---

The information below is in response to a question posed at our Department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman Thompson asked if concessionaires received PPP to save jobs; how many have been laid off; and are they at capacity.

While many of our concessions employees have been laid off, furloughed, or terminated due to the pandemic, the good news is that the number of these employees are increasing as concessions continue to re-open. In addition, in order to receive the financial relief, CDA is giving concessionaires from our CARES Act funds, CDA is requiring concessionaires to prove that they are re-hiring staff in proportion to the increases in their sales as the travel industry recovers.

**ORD:**

- Out of about 50 direct concessionaires (entities with which CDA holds a lease), 26 have indicated to CDA that they have received some assistance under the Payroll Protection Program.

- Out of the approximately 3,150 concessions employees that were employed in January 2020 (i.e., pre-pandemic), on June 1<sup>st</sup>, our concessionaires reported that about 2,510 had been laid-off, furloughed, or terminated due to the pandemic.
  - However, many concessions have reopened since June 1<sup>st</sup>. On that date, only 30% of the available locations were in operation, whereas today 56% are operating.
  - Many of these 2,510 employees have been re-hired or taken off furlough.

**MDW:**

- CDA's master concessionaire Midway Partnership reports that all of its small-business subtenants have received PPP assistance.
- Out of the approximately 900 concessions employees that were employed in January 2020 (i.e., pre-pandemic), approximately 600 have been laid-off, furloughed, or terminated due to the pandemic.





DEPARTMENT OF AVIATION  
CITY OF CHICAGO

**MEMORANDUM**

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** November 5, 2020

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-10 Cargo

---

The below is in response to a question posed at the Department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman Thompson requested information regarding cargo volume 2019 and YTD 2020.

Air cargo volumes at O'Hare, which consists of freight, express cargo, and mail, totaled 1.788 million metric tonnes in 2019. O'Hare has accommodated 1.239 million metric tonnes of air cargo through August 2020, an increase of 5.8 percent vs. the same period in 2019. Air cargo statistics are posted on a monthly basis at the Chicago Department of Aviation's website at:

<https://www.flychicago.com/business/CDA/factsfigures/Pages/airtraffic.aspx>



CITY OF CHICAGO



CHICAGO DEPARTMENT OF AVIATION

## MEMORANDUM

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** **November 2, 2020**

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-11 CMR

---

The following information is provided in response to questions posed at our department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman King asked what projects are the CMARs working on (T-5); what is the exact amount awarded to each CMAR; and what is the percentage of the amount of funds awarded going to subs (by ethnicity).

See attachment.

**2020 Program Update**  
**CMRs, Lead TAP Designers, and Program Management Team**

**ORD21 PROGRAM TOTAL (PROGRAM MANAGER, TAP LEAD DESIGNERS, AND CMRs)**

Classification Summary		*Committed / Paid	% *Committed / Paid
	MBE	\$ 174,521,653	30%
	WBE	\$ 42,597,003	7%
	Non M/WBE	\$ 361,264,377	62%
	<b>Total</b>	<b>\$ 578,383,033</b>	<b>100%</b>

Ethnicity Summary		*Committed / Paid	% *Committed / Paid
	African American	\$ 69,018,910	12%
	Hispanic	\$ 97,648,376	17%
	Asian	\$ 29,010,248	5%
	Women (Non-Minority)	\$ 24,617,381	4%
	Non-Minority	\$ 358,088,118	62%
	<b>Total</b>	<b>\$ 578,383,033</b>	<b>100%</b>

**PROGRAM MANAGEMENT TEAM AND TAP LEAD DESIGNERS**

Classification Summary		Amount Paid	% of Paid Amount
	MBE	\$ 21,031,643	32%
	WBE	\$ 10,041,807	15%
	Non M/WBE	\$ 34,137,712	52%
	<b>TOTAL</b>	<b>\$ 65,211,163</b>	<b>100%</b>

Ethnicity Summary		Amount Paid	% of Paid Amount
	African American	\$ 14,531,719	22%
	Hispanic	\$ 6,055,436	9%
	Asian	\$ 2,432,745	4%
	Women (Non-Minority)	\$ 8,478,879	13%
	Non-Minority	\$ 33,712,384	52%
	<b>TOTAL</b>	<b>\$ 65,211,163</b>	<b>100%</b>

**CONSTRUCTION MANAGER AT RISK (3 CMRs)**

Classification Summary		*Committed (\$)	*Committed (\$)
	MBE	\$ 153,490,010	30%
	WBE	\$ 32,555,196	6%
	Non M/WBE	\$ 327,126,665	64%
	<b>Total</b>	<b>\$ 513,171,870</b>	<b>100%</b>

Ethnicity Summary		*Committed (\$)	*Committed (\$)
	African American	\$ 54,487,191	11%
	Hispanic	\$ 91,592,940	18%
	Asian	\$ 26,577,503	5%
	Women (Non-Minority)	\$ 16,138,502	3%
	Non-Minority	\$ 324,375,735	63%
	<b>Total</b>	<b>\$ 513,171,870</b>	<b>100%</b>

Note: Due to the early stage in the CMRs bidding, contracting, and construction work efforts the CMR values are presented in contracted to date dollars

\* Bid and awarded / contracted

**2020 Program Update  
CMRs, Lead TAP Designers, and Program Management Team**

**PROGRAM MANAGEMENT AND LEAD DESIGNERS**

**PROGRAM MANAGER: CONNECT CHICAGO ALLIANCE JV**

Classification Summary	Amount Paid	% of Paid Amount
MBE	\$ 14,781,795	38%
WBE	\$ 6,307,042	16%
Non M/WBE	\$ 17,483,037	45%
<b>Total</b>	<b>\$ 38,571,873</b>	<b>100%</b>

Ethnicity Summary	Amount Paid	% of Paid Amount
African American	\$ 11,133,244	29%
Hispanic	\$ 3,012,651	8%
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Women (Non-Minority)	\$ 5,161,953	13%
Non-Minority	\$ 17,057,709	44%
<b>Total</b>	<b>\$ 38,571,873</b>	<b>100%</b>

**LEAD DESIGNER 1: STUDIO ORD**

Classification Summary	Amount Paid	% of Paid Amount
MBE	\$ 4,691,523	24%
WBE	\$ 2,996,482	16%
Non M/WBE	\$ 11,602,205	60%
<b>TOTAL</b>	<b>\$ 19,290,210</b>	<b>100%</b>

Ethnicity Summary	Amount Paid	% of Paid Amount
African American	\$ 2,722,813	14%
Hispanic	\$ 1,992,506	10%
Asian	\$ 31,921	0%
Women (Non-Minority)	\$ 2,940,766	15%
Non-Minority	\$ 11,602,205	60%
<b>TOTAL</b>	<b>\$ 19,290,210</b>	<b>100%</b>

**LEAD DESIGNER 2: SOM**

Classification Summary	Amount Paid	% of Paid Amount
MBE	\$ 692,928	16%
WBE	\$ 364,059	9%
Non M/WBE	\$ 3,223,422	75%
<b>Total</b>	<b>\$ 4,280,408</b>	<b>100%</b>

Ethnicity Summary	Amount Paid	% of Paid Amount
African American	\$ 75,582	2%
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Women (Non-Minority)	\$ 364,059	9%
Non-Minority	\$ 3,223,422	75%
<b>Total</b>	<b>\$ 4,280,408</b>	<b>100%</b>

**LEAD DESIGNER 3: HNTB**

Classification Summary	Amount Paid	% of Paid Amount
MBE	\$ 865,398	28%
WBE	\$ 374,225	12%
Non M/WBE	\$ 1,829,048	60%
<b>Total</b>	<b>\$ 3,068,671</b>	<b>100%</b>

Ethnicity Summary	Amount Paid	% of Paid Amount
African American	\$ 600,081	20%
Hispanic	\$ 538,488	18%
Asian	\$ 88,953	3%
Women (Non-Minority)	\$ 12,101	0%
Non-Minority	\$ 1,829,048	60%
<b>Total</b>	<b>\$ 3,068,671</b>	<b>100%</b>

**2020 Program Update**  
**CMRs, Lead TAP Designers, and Program Management Team**

**CONSTRUCTION MANAGER AT RISK**

**CMR 1: Austin Power Partners (APP)**

Classification Summary		*Committed (\$)	*Committed (%)
	MBE	\$ 115,759,560	30%
	WBE	\$ 20,948,974	5%
	Non M/WBE	\$ 246,890,672	64%
	<b>Total</b>	<b>\$ 383,599,205</b>	<b>100%</b>

Ethnicity Summary		*Committed (\$)	*Committed (%)
	African American	\$ 49,695,104	13%
	Hispanic	\$ 67,503,611	18%
	Asian	\$ 13,842,786	4%
	Women (Non-Minority)	\$ 11,347,405	3%
	Non-Minority	\$ 241,210,299	63%
	<b>Total</b>	<b>\$ 383,599,205</b>	<b>100%</b>

**CMR 2: Turner Paschen Partners (TPAP)**

Classification Summary		*Committed (\$)	*Committed (%)
	MBE	\$ 26,972,616	29%
	WBE	\$ 7,873,729	9%
	Non M/WBE	\$ 56,805,985	62%
	<b>TOTAL</b>	<b>\$ 91,652,330</b>	<b>100%</b>

Ethnicity Summary		*Committed (\$)	*Committed (%)
	African American	\$ 1,540,687	2%
	Hispanic	\$ 17,466,581	19%
	Asian	\$ 8,240,143	9%
	Women (Non-Minority)	\$ 4,008,798	4%
	Non-Minority	\$ 60,396,121	66%
	<b>TOTAL</b>	<b>\$ 91,652,330</b>	<b>100%</b>

**CMR 3: Aecom Hunt Clayco Bowa (AHC B)**

Classification Summary		*Committed (\$)	*Committed (%)
	MBE	\$ 10,757,834	28%
	WBE	\$ 3,732,493	10%
	Non M/WBE	\$ 23,430,008	62%
	<b>Total</b>	<b>\$ 37,920,335</b>	<b>100%</b>

Ethnicity Summary		*Committed (\$)	*Committed (%)
	African American	\$ 3,251,400	9%
	Hispanic	\$ 6,622,748	17%
	Asian	\$ 4,494,574	12%
	Women (Non-Minority)	\$ 782,299	2%
	Non-Minority	\$ 22,769,314	60%
	<b>Total</b>	<b>\$ 37,920,335</b>	<b>100%</b>

Note: Due to the early stage in the CMRs bidding, contracting, and construction work efforts the CMR values are presented in contracted to date dollars

APP Contracted to date (11/3/20)

TPAP Contracted to date (10/8/20)

AHC B Contracted to date (10/14/20)

\* Bid and awarded / contracted



DEPARTMENT OF AVIATION  
CITY OF CHICAGO

**MEMORANDUM**

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** November 9, 2020

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-12 CMR

---

The attached information is in response to questions posed at our Department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman King asked for project break-out of \$600M (\$300M and \$300M) CMR contracts by ethnicity.

See attached letters.



CHICAGO DEPARTMENT OF AVIATION  
CITY OF CHICAGO

November 2, 2020

Mr. Peter Bartels  
Austin Power Partners  
10510 W. Zemke Road  
Chicago, IL 60666

SENT VIA EMAIL: [pbartels@austinpowerpartners.com](mailto:pbartels@austinpowerpartners.com)

Dear Peter:

I am writing to request information and background related to the ongoing work of Austin Power Partners with the City of Chicago Department of Aviation (CDA). On Friday October 30, 2020, the CDA participated in its annual hearing with the City Council to review next year's budget. This hearing provides the full City Council the opportunity to request information on the proposed budget as well as the day-to-day operations and programs conducted under the purview of the CDA. At this hearing, CDA was requested to provide information to the City Council as a follow-up on specifics related to your contract and your breakdown by ethnicity and gender to reach your contract goals of 26 and 6 percent minority and woman-certified businesses, respectively.

As you know, the CDA has emphasized its commitment to furthering the diversity, ethics, and inclusion objectives set forth by Mayor Lori Lightfoot across its activities. O'Hare 21, which promises to make significant investments to modernize facilities at O'Hare to further cement Chicago's role as a global aviation hub and ensure its competitiveness for generations to come. A critical element of O'Hare 21 will be its role in advancing the City's objectives toward aligning the workforce of the airport and its contractors with the broader demographics of our City.

Austin Power Partners is key partner of the CDA in working to implement a diversity and workforce development program that will help the CDA achieve these critical and highly-visible goals for O'Hare 21. To that end, below is a summary of the information requested by City Council related to the O'Hare 21 program that we are requesting you provide so that CDA can be responsive to City Council's requests.

- Total value of work that is contracted to date as of September 3, 2020, for each work order associated with your contract. This should include relevant information for items directly sourced with your joint venture for pre-construction

10510 WEST ZEMKE ROAD, P.O. BOX 66142, CHICAGO, ILLINOIS 60666

and construction services as well as the same information for your trade subcontractors.

- Successes and challenges for minority participation on trade subcontracts, including observations of how COVID-19 affected your procurement activities in 2020.
- Summary of what efforts your team has undertaken to maximize the diversity of your trade subcontracts to date.
- Planned approaches to community outreach and procurement-related efforts in support of future work to be contracted that expand on the results of your efforts and experiences to date on the program.

Paul Oshiro with the Connect Chicago Alliance JV (CCA) program management team will be reaching out separately to coordinate. CCA will also be assisting CDA in coordinating responses received from the two other construction managers at-risk and assembling a joint response to City Council. Given the timeframe for the City's annual budget process, CDA is requesting an immediate response to the above by close of business on Tuesday November 3, 2020.

Please feel free to reach out to me, Paul Oshiro, or Mishaune Sawyer (CCA) with any follow-up questions about this request. We appreciate your continued partnership and assistance with this request.

Sincerely,



Jamie L. Rhee *DLH*  
Commissioner

CC Robert Hoxie (CDA)  
Paul Oshiro (CCA)  
Mishaune Sawyer (CCA)  
Phil Stearney (APP)  
Kim Carpenter (APP)  
Tom Skinner (APP)

10510 WEST ZEMKE ROAD, P.O. BOX 66142, CHICAGO, ILLINOIS 60666





CHICAGO DEPARTMENT OF AVIATION  
CITY OF CHICAGO

November 2, 2020

Mr. Mark Simonides  
Turner Paschen Aviation Partners  
10510 W. Zemke Road  
Chicago, IL 60666

SENT VIA EMAIL: [msimonides@tcco.com](mailto:msimonides@tcco.com)

Dear Mark:

I am writing to request information and background related to the ongoing work of Turner Paschen Aviation Partners with the City of Chicago Department of Aviation (CDA). On Friday October 30, 2020, the CDA participated in its annual hearing with the City Council to review next year's budget. This hearing provides the full City Council the opportunity to request information on the proposed budget as well as the day-to-day operations and programs conducted under the purview of the CDA. At this hearing, CDA was requested to provide information to the City Council as a follow-up on specifics related to your contract and your breakdown by ethnicity and gender to reach your contract goals of 26 and 6 percent minority and woman-certified businesses, respectively.

As you know, the CDA has emphasized its commitment to furthering the diversity, ethics, and inclusion objectives set forth by Mayor Lori Lightfoot across its activities. O'Hare 21, which promises to make significant investments to modernize facilities at O'Hare to further cement Chicago's role as a global aviation hub and ensure its competitiveness for generations to come. A critical element of O'Hare 21 will be its role in advancing the City's objectives toward aligning the workforce of the airport and its contractors with the broader demographics of our City.

Turner Paschen Aviation Partners is key partner of the CDA in working to implement a diversity and workforce development program that will help the CDA achieve these critical and highly-visible goals for O'Hare 21. To that end, below is a summary of the information requested by City Council related to the O'Hare 21 program that we are requesting you provide so that CDA can be responsive to City Council's requests.

- Total value of work that is contracted to date as of October 8, 2020, for each work order associated with your contract. This should include relevant information for items directly sourced with your joint venture for pre-construction

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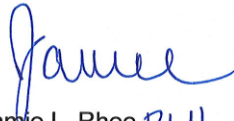
and construction services as well as the same information for your trade subcontractors.

- Successes and challenges for minority participation on trade subcontracts, including observations of how COVID-19 affected your procurement activities in 2020.
- Summary of what efforts your team has undertaken to maximize the diversity of your trade subcontracts to date.
- Planned approaches to community outreach and procurement-related efforts in support of future work to be contracted that expand on the results of your efforts and experiences to date on the program.

Paul Oshiro with the Connect Chicago Alliance JV (CCA) program management team will be reaching out separately to coordinate. CCA will also be assisting CDA in coordinating responses received from the two other construction managers at-risk and assembling a joint response to City Council. Given the timeframe for the City's annual budget process, CDA is requesting an immediate response to the above by close of business on Tuesday November 3, 2020.

Please feel free to reach out to me, Paul Oshiro, or Mishaune Sawyer (CCA) with any follow-up questions about this request. We appreciate your continued partnership and assistance with this request.

Sincerely,



Jamie L. Rhee *RLH*  
Commissioner

CC Robert Hoxie (CDA)  
Paul Oshiro (CCA)  
Mishaune Sawyer (CCA)  
Alan Dadian (TPAP)  
Chuck McCoy (TPAP)  
Frank Mullaghy (TPAP)

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CHICAGO DEPARTMENT OF AVIATION  
CITY OF CHICAGO

November 2, 2020

Mr. Nate Smith  
AECOM Hunt Clayco BOWA  
10510 W. Zemke Road  
Chicago, IL 60666

SENT VIA EMAIL: [nate.smith@aecom.com](mailto:nate.smith@aecom.com)

Dear Nate:

I am writing to request information and background related to the ongoing work of AECOM Hunt Clayco BOWA team with the City of Chicago Department of Aviation (CDA). On Friday October 30, 2020, the CDA participated in its annual hearing with the City Council to review next year's budget. This hearing provides the full City Council the opportunity to request information on the proposed budget as well as the day-to-day operations and programs conducted under the purview of the CDA. At this hearing, CDA was requested to provide information to the City Council as a follow-up on specifics related to your contract and your breakdown by ethnicity and gender to reach your contract goals of 26 and 6 percent minority and woman-certified businesses, respectively.

As you know, the CDA has emphasized its commitment to furthering the diversity, ethics, and inclusion objectives set forth by Mayor Lori Lightfoot across its activities. O'Hare 21, which promises to make significant investments to modernize facilities at O'Hare to further cement Chicago's role as a global aviation hub and ensure its competitiveness for generations to come. A critical element of O'Hare 21 will be its role in advancing the City's objectives toward aligning the workforce of the airport and its contractors with the broader demographics of our City.

The AECOM Hunt Clayco BOWA team is key partner of the CDA in working to implement a diversity and workforce development program that will help the CDA achieve these critical and highly-visible goals for O'Hare 21. To that end, below is a summary of the information requested by City Council related to the O'Hare 21 program that we are requesting you provide so that CDA can be responsive to City Council's requests.

- Total value of work that is contracted to date as of October 14, 2020, for each work order associated with your contract. This should include relevant

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information for items directly sourced with your joint venture for pre-construction and construction services as well as the same information for your trade subcontractors.

- Successes and challenges for minority participation on trade subcontracts, including observations of how COVID-19 affected your procurement activities in 2020.
- Summary of what efforts your team has undertaken to maximize the diversity of your trade subcontracts to date.
- Planned approaches to community outreach and procurement-related efforts in support of future work to be contracted that expand on the results of your efforts and experiences to date on the program.

Paul Oshiro with the Connect Chicago Alliance JV (CCA) program management team will be reaching out separately to coordinate. CCA will also be assisting CDA in coordinating responses received from the two other construction managers at-risk and assembling a joint response to City Council. Given the timeframe for the City's annual budget process, CDA is requesting an immediate response to the above by close of business on Tuesday November 3, 2020.

Please feel free to reach out to me, Paul Oshiro, or Mishaune Sawyer (CCA) with any follow-up questions about this request. We appreciate your continued partnership and assistance with this request.

Sincerely,



Jamie L. Rhee  
Commissioner *RLH*

CC Robert Hoxie (CDA)  
Paul Oshiro (CCA)  
Mishaune Sawyer (CCA)  
Otto Nichols (AHCB)  
Eric Howe (AHCB)

10510 WEST ZEMKE ROAD, P.O. BOX 66142, CHICAGO, ILLINOIS 60666



DEPARTMENT OF AVIATION  
CITY OF CHICAGO

**MEMORANDUM**

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** November 2, 2020

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-13 O'Hare 21

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The attached information is in response to a question posed at our Department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman Dowell asked to provide information on design contracts (SOM, Studio ORD; etc.); amounts awarded to them; and minority involvement.

This question is addressed with the other CMR responses 85-11 and 85-12.



CITY OF CHICAGO



CHICAGO DEPARTMENT OF AVIATION

## MEMORANDUM

**To:** The Honorable Pat Dowell  
Chairman, Committee on the Budget and Government Operations

**From:** Jamie L Rhee  
Commissioner  
Chicago Department of Aviation

**CC:** Manuel Perez  
Mayor's Office of Intergovernmental Affairs

**Date:** November 6, 2020

**Re:** Request for Information from Annual Appropriation Committee Hearing

**ID#:** 85-14 Personnel

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The following information is provided in response to questions posed at our department's hearing on October 30, 2020 to discuss the proposed 2021 budget.

Alderman Taylor asked for the number of employees on FMLA.

FMLA: 10; FMLA Intermittent: 256; Total: 266

As always, please let me know if you have further questions.