

1  
2 MEETING OF THE  
3 OFFICE OF BUDGET MANAGEMENT  
4

5 City Hall  
6 Room 604 - Conference A  
7 121 North LaSalle Street  
8 Chicago, Illinois

9 Thursday, November 15, 2018  
10 2:11 p.m.

11 LATOYA VAUGHN  
12 Deputy Director

13 MONIQUE CASTON  
14 Supervisor of Grants Administration

15 MEGAN WINZELER  
16 Chicago Jobs Council

17 SHERYL HOLMAN  
18 Community Assistance Programs

19 GRAYLAN McCLARN  
20 Office of Budget Management

21  
22 Reported by: Donna M. Urlaub  
23 CSR No. 084-000993  
24

1 MS. VAUGHN: We're going to get started with  
2 today's discussion and our committee meeting.

3 This is the last committee meeting  
4 for 2018, and we have a few items on today's  
5 agenda; but let's do a quick round table of  
6 introductions.

7 We do have a new person at the table  
8 today which I'm very excited to introduce. So  
9 let's start with her.

10 MS. CASTON: I am Monique Caston. I'm the  
11 new Supervisor of Grants Administration. So I've  
12 been here about five weeks now, but I came from  
13 very far away; I came from 69 West Washington, the  
14 County Building -- far away -- where I was working  
15 with all of the grants within Homeland Security  
16 Emergency Management.

17 But my passion and my background  
18 relates to all things affordable housing, where I  
19 spent some time with the Chicago Housing Authority,  
20 and I did some work with HUD as a contractor as  
21 well and a little bit of dabbling with the D.C.  
22 Housing Authority.

23 MS. WINZELER: Can you say your name one more  
24 time?

1 MS. CASTON: Monique Caston.

2 MS. VAUGHN: I'm Latoya Vaughn, Deputy Budget  
3 Director here with the Office of Budget Management.

4 MS. WINZELER: Megan Winzeler, Chicago Jobs  
5 Council.

6 MS. HOLMAN: Sheryl Holman, Community  
7 Assistance Programs.

8 MR. McCLARN: Graylan McClarn, Office of  
9 Budget Management.

10 MS. VAUGHN: All right. So we have a really  
11 short agenda today, but I'm hoping that we can have  
12 some in-depth discussions and updates on funding  
13 priorities and also talk about the next application  
14 cycle. So we'll talk about that, and then we want  
15 to go into some housekeeping items.

16 We just submitted an email to all  
17 members for our next five-year consolidated plan,  
18 so we'll talk about that.

19 But the first business of the day  
20 was really to introduce Monique Caston. She's  
21 going to be in charge of everything HUD  
22 entitlement-related; so all things Community  
23 Development Block Grant, emergency solutions,  
24 housing opportunities for people with AIDS, and

1 emergency -- I'm sorry, and the HOME Investment  
2 Partnership grant.

3                   So she's going to be in charge of  
4 that as well as helping the CDAC committee with the  
5 next initiatives that you guys want to recommend;  
6 or any communication that you guys have, she's  
7 going to help with coordinating that.

8                   We have started with our next  
9 schedule for next year's CDAC meetings for this  
10 group which goes through May 31st. So we'll send  
11 out some updated meeting requests for you guys on  
12 that.

13                   And I think it's -- if nobody has  
14 any other introductory stuff or introductory items,  
15 we can go to updating -- to talking about the  
16 funding priorities.

17                   So I want to give you guys a quick  
18 update on what happened in the 2019 Draft Action  
19 Plan recommendation.

20                   The last time we met, we told you  
21 guys that we were in the process of reestablishing  
22 the Department of Housing. And so that took place  
23 with the 2019 Draft Action Plan recommendations.

24                   So with that and with consideration

1 of the recommendations from the previous committee,  
2 we have invested more in the housing department  
3 specifically for -- targeted for affordable housing  
4 activities, developer service activities, and other  
5 CDBG-related activities. So we have that on the  
6 docket for 2019 and forward.

7                   Also, we invested \$3.3 million into  
8 infrastructure improvement programs, which is  
9 specifically focused on lighting projects across  
10 low and moderate income areas across the city.

11           MS. HOLMAN: That was half of it, wasn't it?  
12 You're talking about the extra money?

13           MS. VAUGHN: Yeah, the extra money -- we had  
14 received an additional \$6.8 million in CDBG funds  
15 from HUD in the 2018 year, and we projected that we  
16 would get that same allocation for the 2019 program  
17 year.

18                   So we invested that in --  
19 \$3.3 million of that in infrastructure improvement  
20 programs under the Department of Transportation for  
21 lighting projects; and then we also invested funds  
22 for the new Department of Housing, specifically an  
23 increase to the developer services program.

24           MS. HOLMAN: What is that?

1 MS. VAUGHN: I was hoping you did not ask  
2 that right away.

3 MS. HOLMAN: Because we've been looking for  
4 housing, it's coming up in every meeting I'm in.  
5 So I'm wondering, how is this going to tie or  
6 address that?

7 MS. VAUGHN: Yeah. So the developer services  
8 program, they assist with new construction or  
9 rehabilitation for multifamily units to increase  
10 the number of affordable housing rental units. And  
11 that's through the Department of Housing starting  
12 2019.

13 Currently the Department of Planning  
14 and Development has a program for developer  
15 services, but we've increased the funding and moved  
16 that funding under the Department of Housing.

17 So that funding increase is  
18 \$5 million, and a portion of that -- those funds  
19 came from previous salvage that we had from unspent  
20 dollars from previous years. In addition to the --

21 MS. HOLMAN: So you sweep --

22 MS. VAUGHN: Yeah, we swept those dollars and  
23 reinvested those into affordable housing.

24 And then we also took a portion of

1 the expected increase from HUD, that \$6.8 million  
2 that we projected in 2019, a percentage of that is  
3 also allocated in there.

4 MS. HOLMAN: You mentioned other activities.  
5 What was that? You said housing and other  
6 activities. Because I'm looking for an increase in  
7 workforce development. I always worry about  
8 that --

9 MS. VAUGHN: I do not have --

10 MS. HOLMAN: -- because it's been flat for so  
11 many years.

12 MS. VAUGHN: Yeah. I don't have a -- I  
13 think all the programs were increased at a certain  
14 percentage this year. I don't have an exact  
15 breakout right now of -- I don't have an exact  
16 breakout right now of how much we invested per  
17 program. But let me see if I can pull something  
18 up before the end of today's meeting.

19 MS. WINZELER: So this is with the -- this is  
20 the 2019 plan for the additional \$6.8 million.

21 Does that mean that you did already  
22 get the analyst's recommendations?

23 MS. VAUGHN: We actually did not get the  
24 new -- we didn't get the analyst's recommendations.

1                   The Mayor announced the  
2   establishment or reestablishment of the new  
3   Department of Housing; and with that, we needed to  
4   fund the affordable housing projects from that.

5                   So we shifted a portion of that  
6   to -- of that \$6.8 million to the Department of  
7   Housing.

8           MS. WINZELER: Okay. Just so -- so there  
9   are like -- so those remaining moneys, will the  
10   analyst's recommendations be from that; or is that  
11   at all like sort of accounted for, the whole 6.8 --

12           MS. VAUGHN: It has been accounted for.

13           MS. WINZELER: Okay.

14           MS. VAUGHN: But we do have an opportunity --  
15   and we're going to talk about that in this  
16   discussion -- to prioritize funding for the next  
17   five years. So that's going to be a part of the  
18   Con Plan program.

19           MS. HOLMAN: Why are you calling it new  
20   Department of Housing?

21           MS. VAUGHN: It existed before, but it's a  
22   reestablished department.

23           MS. HOLMAN: Why?

24           MS. VAUGHN: That's what the Mayor called it.



1 So that's the name of it. It's called the  
2 Department of Housing.

3 MS. HOLMAN: Right. But why are you calling  
4 it a new? Because it's always been there, so --

5 MS. VAUGHN: Oh, no, it's been -- I think,  
6 I want to say ten years ago we dis- -- we --

7 MS. HOLMAN: Left the plan?

8 MS. VAUGHN: We ended the Department of  
9 Housing and initiated the Department of Planning  
10 and Development.

11 MR. McCLARN: Before that, it was the  
12 Department of Community Development. The name has  
13 changed so often.

14 MS. HOLMAN: Okay.

15 MS. VAUGHN: But to your point, they still  
16 had housing activities under it. It just made more  
17 sense because the Mayor's focus was more on  
18 creating new affordable housing opportunities that  
19 he wanted to segment under the Department of  
20 Housing to focus.

21 MS. HOLMAN: That's actually good because  
22 that planning has a lot of other ideas.

23 MS. VAUGHN: Exactly. So we wanted to keep  
24 the planning and development section here in one

1 area and then the Department of Housing in another,  
2 since the focus areas are different; and the  
3 priorities, moving forward with the City's  
4 initiatives, are going to be different moving  
5 forward, or more focused on affordable housing,  
6 I should say.

7 Oh, we did get an email earlier, I  
8 want to say from Megan? Did you send an email to  
9 us --

10 MS. WINZELER: Yes.

11 MS. VAUGHN: -- this morning asking us to  
12 talk about how we were able to fold in some of the  
13 recommendations from the prior committee?

14 MS. WINZELER: Yeah. I was just wondering  
15 if anything had been tried with them, their --  
16 yeah, a response there, any form of response.

17 MS. VAUGHN: Yeah, sorry. I printed the  
18 reports. I'm not sure if you got -- I see you have  
19 it.

20 So we looked at the recommendations  
21 again just to make sure that we were able to speak  
22 to the recommendations in depth.

23 And some of the recommendations that  
24 apply for the Chicago Metropolitan Planning -- I'm

1 saying that wrong.

2 MS. CASTON: CMAP?

3 MS. VAUGHN: Yeah, the CMAP.

4 MS. CASTON: The technical assistance grant.

5 MS. VAUGHN: -- apply for the technical  
6 assistance grant, which we did. So the City  
7 applied for the Chicago Metropolitan Agency for  
8 Planning application for technical assistance.

9 We were not awarded that  
10 application, but we are working with the CMAP team  
11 to help with the Con Plan. So they're going to be  
12 helping us with advanced analytics and also helping  
13 us with gathering demographic information, census  
14 information, and helping to organize information  
15 that HUD provides on their website as well as other  
16 geographical studies.

17 So they're going to be helping to  
18 try to coordinate as much as possible as it relates  
19 to data analytics so that we can really identify  
20 the areas across the city that are most in need,  
21 and so that we can coordinate and collaborate.

22 MS. HOLMAN: Like we don't know that.  
23 Thank you.

24 MS. VAUGHN: They are also going to help us

1 identify partners which we already have in our --  
2 from our last five-year plan, but we're hoping to  
3 engage new people in the next year's Con Plan as  
4 well as the folks that we have engaged in the past.  
5 So we'll be working with CMAP and a group of  
6 community stakeholders on making sure that we  
7 prioritize the next five-years' goals and funding  
8 towards those goals.

9                   We also reviewed the community  
10 engagement and we have explored a couple of  
11 options. Graylan spoke -- well, he didn't speak to  
12 it, he's been looking into canned TV options, maybe  
13 some social media options.

14                   Our largest concern there is we  
15 don't have the staff capacity in our office to  
16 maintain that information long-term and we would  
17 hate for stale data to be on the web or in the  
18 public and for it not to be maintained properly.

19                   So we want to make sure that we have  
20 a solid plan for that. And if -- you know, if it  
21 means that we have to find other alternatives,  
22 maybe transition or have a point person within each  
23 department that helps to maintain this site or  
24 maybe having other people present.

1 I know Graylan has some creative  
2 ideas around that that he'd like to leverage from  
3 some of the recommendations offered.

4 But during the next couple of  
5 months, I would say we are going to be doing more  
6 community engagement, specifically around the Con  
7 Plan.

8 So we are going to be holding some  
9 public hearings. We propose to do three public  
10 hearings -- one on the North Side, one on the South  
11 Side, and one on the West Side -- so that we can  
12 listen to the communities' concerns and needs, as  
13 well as the internal stakeholder meetings that  
14 we're going to have with all of our partners in  
15 developing the strategic plan.

16 We know that the Department of  
17 Housing has a five-year housing plan. The Health  
18 Department has a Healthy 2.0 plan. We have a plan  
19 to end homelessness, so -- that's through the  
20 Department of Family and Support Services. So we  
21 want to make sure that we leverage all of our  
22 different departments.

23 We know, in the communities,  
24 different community organizations also have their

1 priorities; and so we want to make sure that all of  
2 those things are aligned.

3                   So we'll be having a bunch of  
4 meetings throughout the next six months or seven  
5 months which will help us develop our first -- our  
6 Con Plan and also the first year of our final -- of  
7 our Draft Action Plan for 2020. So that's in the  
8 way of community engagement.

9                   And, once again, as it relates to  
10 housing, the Mayor created and the City Council  
11 created or reestablished a new Department of --  
12 I shouldn't call it the new; you're right --  
13 reestablished the Department of Housing.

14           MS. HOLMAN: We know why you're saying it's  
15 new. Hopefully, it has a new direction.

16           MS. VAUGHN: Yes.

17           MS. HOLMAN: Okay. So people will start  
18 listening because the old one didn't ... okay.

19           MS. VAUGHN: And then I know we spoke at the  
20 last committee meeting about each team breaking up  
21 into subcommittees, and so I'm hoping to get an  
22 update from you guys on how much progress you were  
23 able to make.

24                   I know that we weren't able to give

1 you any of the analysts' recommendations because of  
2 the timing of the budget and because of the timing  
3 of when things were announced as it relates to the  
4 Department of Housing and being able to fund those  
5 affordable housing programs. But I'm interested to  
6 hear what came about from the breakout sessions.

7 So ...

8 MS. HOLMAN: I was not in one. We didn't --  
9 I wasn't at the last meeting. But someone sent me  
10 information, I read it, and I sent feedback in an  
11 email. You should have gotten that.

12 MS. VAUGHN: And I don't know if you sent it  
13 to me or if it was sent to your group?

14 MS. WINZELER: To Kristin, right?

15 MS. HOLMAN: Kristin.

16 MS. WINZELER: Right.

17 MS. HOLMAN: With a K.

18 MS. WINZELER: For the public service health  
19 committee, Kristin Senn. And she sent us the  
20 2019 -- well, it's, rather, the 2016  
21 recommendations. Correct?

22 And so like my feedback was just  
23 that CJC's -- the Chicago Jobs Council's --  
24 executive director had been part of the 2016

1 subcommittee for public services.

2                   So you still think these are great  
3 recommendations, and that's why I then had the  
4 follow-up question of, you know: Were any of these  
5 public service recommendations implemented and how  
6 did that go?

7                   So you gave me a little bit of  
8 information on that.

9                   MS. VAUGHN: Where we were. And we still  
10 have, through this committee, and hopefully you  
11 ladies will, and all the members will reapply to  
12 the next session or the next two-year cycle; but  
13 this cycle ends in May. So we do have five months  
14 to dive into these recommendations a little more  
15 deeply and to have you guys meet with the  
16 departments.

17                   We scheduled the department to  
18 attend the February session to give you more  
19 information on the physical exams that they offer.

20                   We also are going to be coordinating  
21 those community tours that we talked about this  
22 year so that you will get a better understanding  
23 of where the money is actually going and highlight  
24 some of the areas in which the funding is being



1 directed.

2                   So we're going to schedule those as  
3 well. Hopefully, we can get those in the March or  
4 April session of next year. So we do have that  
5 on the docket; but that's definitely aimed at  
6 reviewing these recommendations, getting a better  
7 understanding of the program needs, what the  
8 program is currently being funded, some of the  
9 constraints within the departments, or just  
10 understanding the department in general so that  
11 we can make more momentum happen with the next  
12 committee.

13                   We do have a new leader here for the  
14 CDBG program, and so -- and she has a lot of great  
15 creative ideas. So we're looking forward to having  
16 more engagement with the CDAC committee in the  
17 coming months and moving forward.

18           MS. WINZELER: Thank you.

19           MS. HOLMAN: So we have to reapply through  
20 the same website?

21           MS. VAUGHN: This one is going -- this cycle  
22 is going to be through the eProcurement site. So  
23 it's a different site.

24           MS. HOLMAN: iSupplier?

1 MS. VAUGHN: Yeah, through the iSupplier.

2 MS. HOLMAN: Really?

3 MS. VAUGHN: Yeah. So the reason why we are  
4 proposing to do it through the iSupplier slash  
5 eProcurement site is we want to research  
6 reimbursements for transportation for the committee  
7 members.

8 So one good thing about the  
9 eProcurement system is that it not only allows us  
10 to store our information electronically; it also  
11 allows us to reimburse members for transportation  
12 costs because you guys will already have a vendor  
13 number set up through the system.

14 MS. HOLMAN: Wow.

15 MS. VAUGHN: It's baby steps, but ...

16 MS. HOLMAN: Wow.

17 MR. McCLARN: Well, actually, you applied  
18 through cybergrants last time. So it's almost the  
19 same except for this is not going to be anything  
20 awarded at the end except for --

21 MS. HOLMAN: So you would not be in the  
22 finance, you would be in the administration  
23 section?

24 MR. McCLARN: It's going to be an RFI.

1 MS. HOLMAN: Okay. RFI. Thank you.

2 Yeah, because I would like to finish  
3 this because it feels like we're just getting  
4 started.

5 MS. VAUGHN: Exactly.

6 MS. WINZELER: And when are those  
7 applications due?

8 MS. VAUGHN: We are going to open it  
9 December 3rd, and it's going to be due January 18th.

10 MS. WINZELER: Okay.

11 MS. VAUGHN: Those are just the tentative  
12 dates that we set. But we're going to send out a  
13 more formal communication to the public; and you,  
14 of course, will be included in that communication.

15 MS. WINZELER: Great.

16 MS. VAUGHN: One thing that we did want to  
17 engage this committee on is: We talked about  
18 trying to increase and improve our community  
19 engagement activities. That was recommended from  
20 the 2016 group as well.

21 So in the renewal cycle for the  
22 application, Monique proposed involving you guys in  
23 the development of the application; and I was  
24 hoping that you guys could be more involved under

1 the community involvement questions.

2 Some of the things that I'm -- and  
3 not specifically giving us the questions because  
4 you guys are going to be applying for it, but we  
5 want to get more depth into how to better --

6 MS. HOLMAN: Reach the community.

7 MS. VAUGHN: -- reach the community.

8 MS. HOLMAN: And you're not.

9 MS. VAUGHN: Exactly. We're not having  
10 active community engagement at this point, and  
11 so we want to make sure that the application is  
12 appealing enough to encourage more involvement from  
13 the community.

14 So if you have any recommendations  
15 there, let us know. But -- or shoot us any emails  
16 that you have on things that should be included.

17 Make sure that you share, when we do  
18 open the application, share the opportunity to any  
19 community -- or any folks that you feel will be  
20 engaged in the community, specifically for low and  
21 moderate areas, that they are passionate about  
22 affordable housing or decent housing or --

23 MS. CASTON: Economic development --

24 MS. VAUGHN: -- economic development --

1 MS. CASTON: -- workforce development. This  
2 will be a prime opportunity for them. And then  
3 also knowing that potentially we'll be offering the  
4 transportation, quote-unquote, stipend for, like,  
5 lack of better words, that could potentially be a  
6 draw as well because you get to network, once you  
7 attend the different meetings, you're getting that  
8 additional stipend as well.

9 You're able to advocate for change  
10 on behalf of your community, which you know your  
11 needs are as well at the same time.

12 MS. HOLMAN: Wow.

13 MS. CASTON: And it's also an opportunity  
14 for them, if we're talking about workforce  
15 development, this is a great item to put on your  
16 résumé as well. And this is a position that will  
17 be appointed by the Mayor.

18 MS. HOLMAN: Because I didn't feel like we  
19 were getting much out of this before. So I'm glad  
20 you said that. Because my time is limited in  
21 trying to converse on those things that make the  
22 greatest impact. Because I come from the South and  
23 Far South, and we have a lot of issues that don't  
24 get tackled. So good. That's exciting. All the

1 changes.

2 MS. VAUGHN: I'll just take a quick look to  
3 see if I can check on that workforce dollar.

4 MS. HOLMAN: I had asked the question on the  
5 document that she sent about workforce development,  
6 and they were using the term safety net supports;  
7 and I was wondering what does that mean? Because  
8 there are a lot of supports that are needed for  
9 workforce development that I'm not aware that are  
10 covered now in regular, you know, funding stream.

11 So I'm just wondering: What does  
12 that mean? Because if it's a connection with the  
13 other agencies -- for instance, I gave the example  
14 of homelessness, and how it is a foundation for  
15 people getting a job and to stay employed, they  
16 need someplace to live. And if we could connect  
17 with the homeless programs and they made our people  
18 a priority or something, you know, I think it would  
19 be a concerted effort to move the community forward.

20 MS. VAUGHN: And I'm hoping that -- so we  
21 meet with the Department of Family and Support  
22 Services at the next Con Plan meeting, which is  
23 going to be held on November 30th, and those are  
24 the discussions that will be taking place: How do

1 we better serve? How do we link services better --  
2 or link people to services better, how to identify  
3 the areas that are most in need?

4 So those will be on the docket  
5 there, and then throughout the next CDAC committee  
6 meetings.

7 But that is definitely what we need  
8 to tackle for this next five-year plan.

9 MS. HOLMAN: Yeah. And we talked about CMAP  
10 doing some statistics or research.

11 Are they going to be looking on the  
12 individual community basis, or citywide, or the  
13 South --

14 MS. VAUGHN: No.

15 MS. HOLMAN: -- because there are pockets of  
16 deep poverty in the city that haven't been touched  
17 by anything.

18 So I'm just wondering if we're going  
19 to really try to do something. That would be great.

20 MS. VAUGHN: This is absolutely at the  
21 community level. It's going to be neighborhood by  
22 neighborhood. Which is what HUD is trying to get  
23 us to be able to identify the needs in those areas  
24 as opposed to more citywide or broader-ranged

1 service providers.

2 MS. HOLMAN: That would be great. And so  
3 the departments would use those stats as they  
4 distribute funds and housing, who needs it. Okay.  
5 Because I don't feel like we ever get it. Okay.

6 MS. VAUGHN: Exactly.

7 MR. McCLARN: So how far south are you?

8 MS. HOLMAN: I'm 117th and Halsted. And we  
9 also cover 84th and --

10 MR. McCLARN: Is that Morgan Park area?

11 MS. HOLMAN: Roseland.

12 MR. McCLARN: Oh, I didn't think Roseland  
13 went that far.

14 MS. HOLMAN: Roseland, Pullman; that area.  
15 And then 84th and Cottage.

16 MS. CASTON: We have to think about those out  
17 in Altgeld.

18 MS. HOLMAN: Oh, yeah, because that is a  
19 pocket. And it could be a lot better.

20 MS. CASTON: And you said 84th and Cottage?

21 MS. HOLMAN: Yes. And we just moved that  
22 office. We're on a project. So we're doing some  
23 reorganization too. It's all exciting.

24 So question: Knowing that the Mayor



1 is leaving and he's putting these new housing and  
2 things on board, are these things that are going to  
3 be in place or things that the new Mayor could kick  
4 right out the window?

5 I mean, there's a process to it,  
6 right?

7 MS. VAUGHN: Yeah, there is a process.

8 MS. HOLMAN: We're going through a process.

9 MS. VAUGHN: Yes, there is a process. We  
10 have City Council each -- we have 50 aldermen that  
11 vote on the establishment or reestablishment or  
12 decommission of a department. So -- and it's  
13 really up to the priorities of the next committee,  
14 because the aldermen are up for reelection, so it's  
15 really up to that and up to the new Mayor.

16 But priorities for the City have  
17 been consistently to serve the communities as best  
18 as possible, provide decent housing, affordable  
19 housing. So I can't imagine that those priorities  
20 would not be a priority of the new Mayor.

21 I am just looking up the Workforce  
22 Development program.

23 MS. CASTON: While you're looking that up, I  
24 have a question for you both.

1                   So in your day-to-day work -- so  
2 we're looking at ways to increase community  
3 engagement amongst this committee -- what have been  
4 some of the best practices; or have you identified  
5 any thus far for you to get that additional type  
6 of participation from members of the community on  
7 whatever councils or committees you have in your  
8 agencies?

9           MS. HOLMAN: Well, there are several things  
10 that we can do. We have -- the aldermen have their  
11 town hall meetings; and that's one place that you  
12 can really push this.

13                   And then there's different  
14 committees. Like I'm on your board, and then  
15 there's a couple of other groups that I'm involved  
16 in who are -- and we have a huge -- we have a  
17 network of providers that we're working with.

18                   And each of them are involved parts.  
19 Some are mental health; some are housing; some  
20 are ...

21                   And so when you put things like this  
22 on the table, that's how it gets out. And that's  
23 how you get people to get involved.

24                   So I've been getting more involved

1 in that kind of thing because I'm looking for  
2 systemic change.

3 MS. WINZELER: So the Chicago Jobs Council,  
4 we're a policy advocacy organization focused on  
5 workforce development. We work with about 300  
6 different organizations throughout the year; most  
7 of them service providers, and some community-  
8 based organizations.

9 So I think that we've noticed that  
10 transportation stipends, like you're saying, make a  
11 big difference and -- for some organizations, some  
12 really small-budget organizations, to come and  
13 participate in our events.

14 I'm trying to think of the locations  
15 of the events in terms of being out in different  
16 communities.

17 But I do think having accessibility  
18 like through the phone to participate -- it's not  
19 as rich as having the face-to-face communication  
20 and networking truly; but in terms of people who --  
21 in terms of staff, online staff, who are really  
22 strapped for time, you know, traveling out to a  
23 meeting and back, they may not be able to fit it  
24 in; but popping onto the phone for an hour is much

1 more feasible.

2 MS. CASTON: One challenge that we had at the  
3 Chicago Housing Authority; so I ran a committee  
4 similar that was regulated by HUD, but one  
5 challenge that we had when it came to including  
6 additional citizens for access and participation  
7 was that those individuals that were interested and  
8 really wanted to see that change had to go to work.

9 MS. WINZELER: Right, the timing.

10 MS. CASTON: It's the timing of the meetings.  
11 And they weren't necessarily in a position within  
12 their workplace where they could take an hour off  
13 to call in or walk away from a desk, whatever it  
14 was that they did. So that was a challenge.

15 MS. WINZELER: And then child care is  
16 another --

17 MS. CASTON: Child care is another as well,  
18 um-hmm, absolutely.

19 I think one thing that would help us  
20 potentially -- so if we're looking to identify a  
21 set number of individuals, so a person from the  
22 South, West, North -- where was I going?

23 And if we're identifying a set  
24 number of individuals to come to the table, then

1 that might be something that we could speak to a  
2 little bit more on to see what their schedules are  
3 as well, what their idea is when it comes to  
4 utilizing technology to be included in these  
5 meetings to make sure that engagement continues.

6 But using different groups and  
7 attending maybe -- not attending per se, but  
8 sharing the information about the opportunity where  
9 we know large groups already gather in some  
10 capacity -- and I keep speaking of CHA, since I  
11 did it with CHA -- knowing that they have their  
12 sessions for their family self-sufficiency program  
13 at different locations throughout the city; and  
14 there will be a large number of people there.

15 A lot of different opportunities is  
16 essentially what I'm trying to say. So knowing  
17 where those large groups are and tackling it that  
18 way, working with those key organizations that have  
19 agreements with funding agencies such as City of  
20 Chicago, with DFSS, CHA, et cetera, being able to  
21 pinpoint who is that individual that calls you the  
22 most, that might be the individual that we want to  
23 target.

24 MS. VAUGHN: All right. So I'm looking at

1 the Family Support Services Workforce Services  
2 program, and it was a decrease in the CDBG program  
3 for workforce services.

4 MS. HOLMAN: And before that, it was flat,  
5 right?

6 MS. VAUGHN: Last year, we funded workforce  
7 out of the CDBG program at \$5,934,672. We received  
8 an increase from HUD and we -- and we invested an  
9 additional \$200,000, so that brought the budget to  
10 \$6,134,672.

11 And then in the 2019 budget, the  
12 Workforce Development budget is \$5,888,710.

13 But that's not to say that the  
14 Department of Family and Support Services is not  
15 funding workforce out of other areas; but they do  
16 have a lot of other grant funds that they are  
17 likely funding more under workforce services.

18 And that's another area where we're  
19 going to be exploring the Con Plan because the Con  
20 Plan is not just looking at resources that we get  
21 from grant funds, but it's also looking at funding  
22 that we invest from other sources like local  
23 sources; and also -- I was about to say not CDBG  
24 but other grant programs as well. So we have a --

1 our hands full --

2 MS. HOLMAN: WIA funding that you all give to  
3 the County?

4 MS. VAUGHN: We don't get WIA anymore.  
5 Workforce Investment Act funds, we do not receive  
6 those funds directly.

7 MS. HOLMAN: That's what I'm saying.

8 MS. VAUGHN: It's the Chicago Cook County  
9 Workforce Board.

10 MS. HOLMAN: I understand that. So that will  
11 never, any of those dollars, ever come back to the  
12 City.

13 MS. VAUGHN: Correct. Well, at this point,  
14 it goes directly to the workforce board; and that's  
15 because those -- that priority, similar to the  
16 Department of Housing, has a strict purpose and  
17 focus on workforce services only and collaborating  
18 across with multiple businesses.

19 So that is where the -- you know,  
20 you already know that's where those dollars are.

21 MS. HOLMAN: I know, yes. I just wanted to  
22 see if you all were looking at that at all.

23 MS. VAUGHN: No. I think the goal there was  
24 trying to maximize the efforts between the City and

1 the County. So that's one of those partnerships  
2 that some folks thought made more sense to have  
3 centralized as opposed to having it separate and  
4 between the County and the City.

5 Lastly, I wanted to talk about, and  
6 what we've already touched on, which is the Con  
7 Plan. So we do have our first meeting for the  
8 Consolidated Plan. That plan is going to be for  
9 the 2020 cycle through 2024.

10 And it's going to be held here at  
11 City Hall in the 11th floor conference room on  
12 November 30th, 2018. At --

13 MS. WINZELER: You sent out an invite?

14 MS. VAUGHN: I did.

15 MS. WINZELER: And that's open to the public,  
16 to everyone?

17 MS. VAUGHN: Yes.

18 MS. WINZELER: Okay.

19 MS. VAUGHN: So if you know anyone that's  
20 interested to attend, please invite those folks.

21 We are focused on community  
22 stakeholders like CHA, housing organizations,  
23 organizations that offer economic development,  
24 workforce opportunities.



1                   So we are inviting those folks to  
2 the meeting so that we can make sure that we  
3 fold in those initiatives and those funding  
4 opportunities that they offer as well to be folded  
5 into the conference.

6                   And that Con Plan meeting --

7           MS. HOLMAN: I'm sorry. That's the 11/30  
8 meeting?

9           MS. VAUGHN: It is 11/30 at 1:00 p.m. and  
10 it's going to be on our 11th floor conference room.

11           MS. HOLMAN: With no phone.

12           MS. VAUGHN: With no phone but some possible  
13 audio equipment that's not going to be available  
14 for us to use because ...

15                   So we are in the works right now of  
16 preparing an agenda. But that's going to be the  
17 first meeting, so we're going to be more -- it's  
18 going to be more of an introductory meeting. We're  
19 going to talk about the requirements of the Con  
20 Plan; who was involved in the last plan; what  
21 that plan involved; if we met our goals that we  
22 anticipated meeting; if we didn't, how do we make  
23 sure that we meet those goals for the next five  
24 years; making sure that we identify the right goals

1 because we might not have identified the right  
2 goals the last five years, or those goals may have  
3 changed -- or not the goals -- the goals stayed the  
4 same, but the communities changed, and that could  
5 have changed the outcomes that we were able to meet.

6 So that's pretty much all I have  
7 there for the Con Plan.

8 MS. HOLMAN: I'm sorry. Just so that I'm  
9 clear, the one that we got was the last one, so we  
10 could see what you said, what you're going to do;  
11 and that's what we're going to measure, and we're  
12 going to create our own one of that plan going  
13 forward.

14 MS. VAUGHN: Yes.

15 MS. HOLMAN: Through this process.

16 MS. VAUGHN: Yes.

17 MS. HOLMAN: Okay. I got it.

18 MS. VAUGHN: And so the Con Plan is comprised  
19 of five years of our Final Action Plans.

20 So the one that we're going to work  
21 on is going to be the 2020, which is the first year  
22 of the Con Plan.

23 And that's all I have on my agenda  
24 for today.

1 MS. HOLMAN: Can you talk more about -- so  
2 this one has workforce and that.

3 Will there be a meeting for each;  
4 like one for housing, one for this, and do it like  
5 that?

6 MS. VAUGHN: Yeah.

7 MS. HOLMAN: And then from those meetings,  
8 then we are drawing up and so is others drawing up  
9 what we think should happen or should be --

10 MS. VAUGHN: We're going to facilitate it.  
11 Monique is going to be in charge with that. But  
12 likely it's going to be breakout sessions based on  
13 the areas.

14 So an affordable housing or  
15 decent -- well, affordable housing and decent  
16 housing section, an economic development section --

17 MS. CASTON: Workforce.

18 MS. VAUGHN: Workforce, exactly. Thank you.

19 So we're going to try to break it  
20 out so that we can identify all of the available  
21 funding that we currently put towards those  
22 initiatives, how we can better improve for the next  
23 five years, making sure that we identify and put  
24 everything on the table for -- as it relates to

1 community needs and what each agency feels the  
2 priorities should be.

3 And then from there, we're going to  
4 develop some proposals; and then we're going to  
5 review it as a committee. And then that is going  
6 to be used to help us develop our Con Plan.

7 MS. CASTON: So ideally, the way I'm  
8 envisioning it, especially going into the new  
9 group, we will be working. Absolutely.

10 So the goal for me would be to come  
11 and say, yes, we will have these breakout meetings;  
12 but it is the responsibility of the committee  
13 itself to identify when those breakout meetings  
14 will be and to host them and to discuss and  
15 communicate outside of what these quarterly or  
16 whatever the time frame we have these meetings are,  
17 to bring the information back to the table to  
18 report out to the group, because if we're just  
19 waiting and having these one-off meetings all  
20 the -- we're not going to get anywhere.

21 So the goal is to work strategically  
22 in your committees, report that back out to the  
23 group. And that shouldn't be a concept that's  
24 unfamiliar to anyone around the table because

1 that's essentially what we do in other areas as  
2 well.

3                   So that's personally how I'm  
4 envisioning that to go, and also to take a look at  
5 our action plan that will be in draft status still  
6 and identify what areas that we want to really look  
7 at; so compare what has been done thus far, look at  
8 the numbers, what direction we're trying to go in.  
9 That might mean we're communicating with CMAP as  
10 well, looking at those neighborhoods, what are the  
11 key areas, so we can strategically move forward.

12           MS. VAUGHN: Oh, I think we blended concepts  
13 when you said CMAP --

14           MS. CASTON: No, I meant those maps.

15           MS. VAUGHN: Oh, using the maps from the Con  
16 Plan development?

17           MS. CASTON: Um-hmm.

18           MS. VAUGHN: Okay. Because I was thinking --  
19 I just wanted to make sure we had -- because  
20 there's two separate conversations; one is the  
21 Con Plan --

22           MS. CASTON: Yes.

23           MS. VAUGHN: -- and those we're going to be  
24 breaking out into separate sections and then

1 leading the charge there.

2                   Then we have the CDAC team where you  
3 guys are going to be more independent in breaking  
4 out into your individual subcommittees and working  
5 those initiatives into the first year of the action  
6 plan.

7           MS. WINZELER: Okay. So I think I was  
8 confused about that too.

9                   All right. So the Con Plan work is  
10 separate from the CDAC community work?

11           MS. VAUGHN: The Con Plan work is separate,  
12 but it's still blended because the CDAC team is  
13 focused on community development, engagement,  
14 action plan, all those types of things still folded  
15 in.

16                   The Con Plan is just a very -- it's  
17 a larger group of stakeholders. It is a more --  
18 how do I say? It's a more -- it's a five-year plan  
19 as opposed to what we're looking at.

20                   We're looking at, in this committee,  
21 annual cycles.

22           MS. WINZELER: Okay.

23           MS. VAUGHN: At least, that's to my  
24 knowledge.

1                   And the Con Plan is just a broader  
2 rollout of those.

3           MS. HOLMAN: So there are other people to be  
4 involved in this process.

5           MS. VAUGHN: Absolutely. So that's the  
6 difference.

7           MS. HOLMAN: And those are the different  
8 agencies. Will -- are they required, or it's  
9 volunteer? They send a representative? How does  
10 that work?

11          MS. VAUGHN: It's volunteer, but we heavily  
12 rely on partners from the community organizations  
13 to help develop the plan because you guys are on  
14 the ground; you know where homelessness needs are;  
15 you know where workforce services needs are.

16                   So we are relying on those agencies,  
17 but it's not a mandatory thing for them to come.

18                   We are asking for leaders within  
19 the organization, executive directors; but they  
20 definitely can assign someone else that is  
21 qualified and capable of offering the best  
22 suggestions for whatever community needs they are  
23 speaking to.

24          MS. WINZELER: And is this through

1 application, participation in the Con Plan group?

2 Is that through application as well?

3 MS. VAUGHN: The Con Plan group is not.

4 MS. WINZELER: It's more attendance.

5 MS. VAUGHN: It's more attendance, yes.

6 MS. WINZELER: Okay.

7 MS. VAUGHN: It's more attendance and  
8 participation.

9 And that one, we actually have to  
10 have our Con Plan completed for the next action  
11 plan.

12 So we start our budget cycle in June  
13 of each year; typically June or -- May or June of  
14 each year. And so we would like to have our first  
15 draft based on the recommendations from the  
16 consolidated planning committee -- and I just made  
17 that a committee. It's not a --

18 (Laughter.)

19 (Continuing) -- the consolidated  
20 plan team to help drive what's going to be included  
21 at the next year's Draft Action Plan.

22 So we're going to be on an expedited  
23 schedule in developing that next five-year plan;  
24 but we're going to be leveraging existing



1 initiatives from all different organizations in  
2 developing the plan.

3 MS. HOLMAN: I remember they used to have  
4 hearings. So the hearings you're talking about are  
5 three in each area?

6 MS. VAUGHN: Yep.

7 MS. HOLMAN: Okay. So it's the same process.

8 MS. VAUGHN: Yes.

9 MS. HOLMAN: A little different players.

10 MS. VAUGHN: Yep, different players. And  
11 we're hoping that we don't skip anything in the  
12 process because we are new to it; but we want to  
13 make sure that we have as much community engagement  
14 as possible.

15 So we're definitely doing -- and  
16 getting the recommendations from the committee,  
17 we're definitely doing some listening sessions  
18 across the community through public hearings; we're  
19 engaging the CDAC team; and we're also engaging a  
20 lot of organizations and businesses across the city.

21 So we're hoping that we can tap into  
22 as much as we can to load the Con Plan with things  
23 that we know we need for our community as opposed  
24 to older -- making inferences off of older data.

1 MS. HOLMAN: Can you tell me, just give me an  
2 idea of how this meeting runs?

3 Because I just imagine a lot of  
4 people in the room having a lot of ideas and it's  
5 just running.

6 MS. VAUGHN: So the first session is going to  
7 be an introductory session, and we're going to have  
8 all the stakeholders in one large group so that  
9 everybody can get a singular understanding of what  
10 our goals are for Con Plan.

11 So we're going to try to lay it out  
12 as best as possible; and then from there we're  
13 going to announce that we're going to break out  
14 into different sessions, and then we'll bring  
15 everybody back together to review those  
16 recommendations made from each subcommittee.

17 MS. HOLMAN: And the committees are based  
18 on the issues or on the specific funding items?

19 MS. VAUGHN: I'm thinking based on issues.  
20 So not every -- so every organization, we're going  
21 to try to see if they're more focused on workforce,  
22 if they're more focused on homelessness or  
23 affordable housing, emergency, you know; but we're  
24 going to try to break them out in the areas of

1 expertise that works best for them so that they can  
2 make those recommendations.

3 And then we'll bring those together  
4 to the larger group, and we're hoping to have an  
5 outline of what should be included in the Con Plan;  
6 but we do want to take a look at what we did in the  
7 past so that we'll know where we should be.

8 So it's not going to be easy but  
9 it's going to be my first time convening this many  
10 organizations in one session to try to get as many  
11 recommendations. So it's going to be a lot of  
12 parking lot items. We're going to be taking a lot  
13 of notes.

14 We do have some resources here. Our  
15 intern -- we have two interns here that's going to  
16 help us in maintaining information and trying to do  
17 as best as we can to develop this plan with as much  
18 participation as possible. So that's the goal.

19 MS. HOLMAN: So there will not be anything  
20 decided on November 30th? That will just begin the  
21 process. And it will not establish which issues  
22 that will be addressed or even an agenda item list  
23 of what should be?

24 MS. VAUGHN: We will have an agenda list of

1 what should be addressed.

2 So we're going to use the framework  
3 from the prior year Con Plan --

4 MS. HOLMAN: Okay.

5 MS. VAUGHN: -- and then we're going to use  
6 the framework that HUD gave us on the required --  
7 requirements of the -- what should be included in  
8 the Con Plan.

9 And from there, we're going to  
10 segment out certain areas and figure out how we can  
11 break -- and have breakout sessions so that we can  
12 best capture each organization's needs and  
13 recommendations.

14 So we're going to try to organize  
15 it -- we're going to lead those meetings so that we  
16 can try to keep it as organized and efficient as  
17 possible.

18 We really don't want to have a lot  
19 of people screaming. We're just going to try to  
20 have an organized conversation about the Con Plan.

21 But the first session is definitely  
22 going to introduce the framework, introduce each  
23 other; and then we're going to develop a solid --  
24 a contact list so that we can make sure that we

1 are reaching out to the right people. So it's more  
2 introductory.

3 We also gave the members -- or not  
4 the members -- the stakeholders information. So we  
5 gave them the last year's Con Plan; we gave them  
6 the strategic framework that HUD gave us; and we  
7 also gave them the most current version of our  
8 drafts, 2019 Draft Action Plan, so that folks can  
9 kind of digest the information before the meeting  
10 and see how they have -- because a lot of this data  
11 came from organizations and the data that the -- or  
12 the outcomes that they've provided through service  
13 delivery.

14 So it's going to be an interesting  
15 ride.

16 MS. HOLMAN: Sounds exciting.

17 MS. VAUGHN: Yep.

18 MS. HOLMAN: Okay.

19 MS. VAUGHN: So that's all I have on my  
20 agenda.

21 MS. WINZELER: Thank you for those updates.

22 MS. VAUGHN: Thank you for coming. And I'm  
23 actually looking forward to the momentum that we're  
24 gaining through Monique's presence here.

1                   She's working on a bunch of stuff  
2 right now for 2018 activities; but once she gets  
3 more familiar with this process, be prepared for  
4 engagement.

5           MS. HOLMAN: That's good. I like your ideas.

6           MS. CASTON: Thank you.

7           MS. HOLMAN: They're fresh.

8           MS. WINZELER: So then is this the same role  
9 that Alessa was previously in?

10          MS. VAUGHN: Yes.

11          MS. WINZELER: Okay.

12          MS. VAUGHN: Alessandra Budnik.

13          MS. WINZELER: I didn't know if this was a  
14 new role -- okay. Great.

15          MS. VAUGHN: This is that same position. So  
16 she has some big shoes to fill, but she has big  
17 feet. I'm sorry.

18   (Laughter.)

19          MS. WINZELER: Well, that's great that you're  
20 all staffed up again. I'm sure it's incredibly  
21 helpful to everyone.

22          MS. VAUGHN: We do want to offer as much as  
23 we can to make sure that we are engaging you guys  
24 as much as possible.

1                   If you have questions, we want to  
2 make sure we respond.

3                   If you are breaking out into your  
4 subcommittees or if you have questions in your  
5 subcommittees, we want to make sure that we are  
6 there to respond to those questions and help you  
7 guys be as efficient as possible in making your  
8 recommendations.

9           MS. HOLMAN:   Somebody was supposed to call  
10 me, someone who came from Budget, about the  
11 6 million extra money, and they never did.   But  
12 it's all good?

13           MS. VAUGHN:   Um-hmm.

14           MS. HOLMAN:   Okay.

15           MS. VAUGHN:   Well, thank you.   I appreciate  
16 it.   Thank you.   And that concludes our last CDAC  
17 meeting of 2018.

18                   And so we'll send you ladies --  
19 we'll send everybody the new invitations for the  
20 next couple of meetings that's going to be  
21 scheduled through May; and in those meetings, we  
22 have the departments that's going to be attending  
23 the first, and then we're going to be scheduling  
24 those community tours.

1 MS. WINZELER: That sounds very good.

2 MS. HOLMAN: Thank you.

3 MS. WINZELER: Thank you.

4 (The proceedings adjourned at  
5 3:00 p.m.)  
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## REPORTER'S CERTIFICATE

I, Donna M. Urlaub, do hereby certify that I reported in shorthand the proceedings of said meeting as appears from my stenographic notes so taken and transcribed under my direction.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my seal of office at Chicago, Illinois, this 14th day of December 2018.

  
Illinois CSR No. 084-000993

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