

JUVENILE INTERVENTION AND SUPPORT CENTER (JISC) PERFORMANCE MANAGEMENT

17 February 2022

Agenda

Agenda

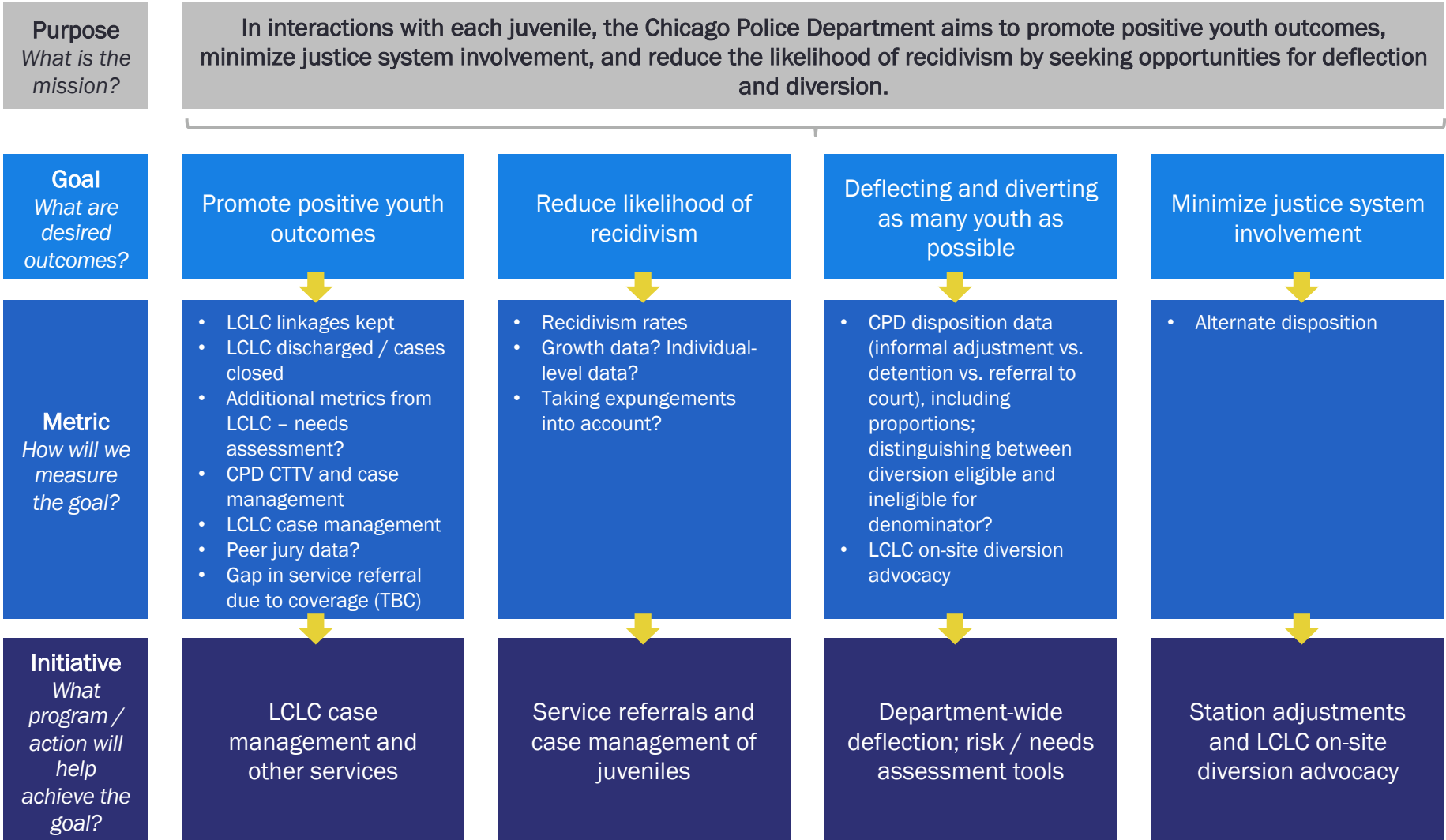
1. Review prior action items
2. Review high-level summary for the month
 - Demographic trends (CPD)
3. Assess progress against goals
 - Promote positive youth outcomes
 - Reduce likelihood of recidivism
 - Deflect and divert as many youth as possible
 - Minimize justice system involvement
4. Deep dive
 - Review disposition types, categories, and Detective's referral process and LCLC's support

Guiding Questions

1. What trends can be seen in the data?
2. What factors – either positive or negative – might be contributing to these trends?
3. What actions – either reinforcing or corrective – should be taken to address these trends? Who will be responsible?

JISC Goals, Metrics, and Initiatives

Goals, metrics, and initiatives should regularly be reevaluated



Note: Basic, high-level data should also be considered on a monthly basis (e.g. demographics, arrest type, location of arrests, time of arrest, transit time, etc.). All metrics should be as a proportion of total juveniles processed at JISC.

Key data takeaways – January 2022

Dispositional:

- In January 2022, **14** youth (33%) were informally station adjusted
 - 13 youth (41%) were referred to LCLC
 - 1 youth (2%) was released to an adult
- **31** youth (67%) were referred to court
 - 14 youth (34%) were detained
 - 13 youth (32%) were referred to court
 - 1 youth (2%) was referred to home confinement
 - 3 youth (7%) were referred to court were “other referred to court”, meaning those not involving detention /Suara Center / home confinement, but cases that will be prosecuted and not diverted.
- Motor Vehicle Theft (16), and Robbery (10) were the most frequent Area 1 - processed arrest charges in January 2022.

Charge	Total Number	Informal Station Adjustments	Referred to Court
ROBBERY (INDEX)	10	1	9
AGGRAVATED BATTERY (INDEX)	2	0	2
AGGRAVATED ASSAULT	0	0	0
BURGLARY (INDEX)	1	0	1
CRIMINAL SEXUAL ASSAULT	1	0	1
MOTOR VEHICLE THEFT (INDEX)	16	6	10
SIMPLE ASSAULT	1	1	0
SIMPLE BATTERY	2	1	1
LARCENY	3	1	2
WEAPONS	3	0	3
DRUG ABUSE VIOLATIONS	1	0	1
DISORDERLY CONDUCT	0	0	0
MISCELLANEOUS NON-INDEX VIOLATIONS	0	0	0
MISCELLANEOUS MUNICIPAL CODE VIOLATIONS	0	0	0
LIQUOR LAWS	0	0	0
WARRANT ARRESTS	1	0	1
TOTAL	41	10	31

Due to the transition out of the JISC facility, some monthly data is not being accurately captured in CPD's CLEAR data base. Multiple data bases are being used. The correct number of youth referred to LCLC was 13, not 9 as displayed in the dispositional outcomes chart. We are working to fix the problem immediately.

Key data takeaways – January 2022 (cont.)

Arrival Times:

- The most common arrival hours in January 2022 were between 11 a.m. and 2 p.m. as well as 5 p.m. and 10 p.m.

Prior Arrests & Recidivism:

- January 2022 and 2021 saw similar trends of youth having few arrests prior to interaction with JISC (23 youth had no prior arrest in 2022).
- As of January 2022, 28 of 67 youth arrested in January 2021 (49%) were not re-arrested in the year following their JISC-processed arrest.
 - There was one youth arrested in January 2021 who was re-arrested 5 times as of January 2022.

Alternate Dispositions/Overrides:

- There were 41 alternate dispositions in January 2022.

DATA FULFILLMENT & ANALYSIS | DEMOGRAPHICS

Year:

2022

Month:

JANUARY

District:

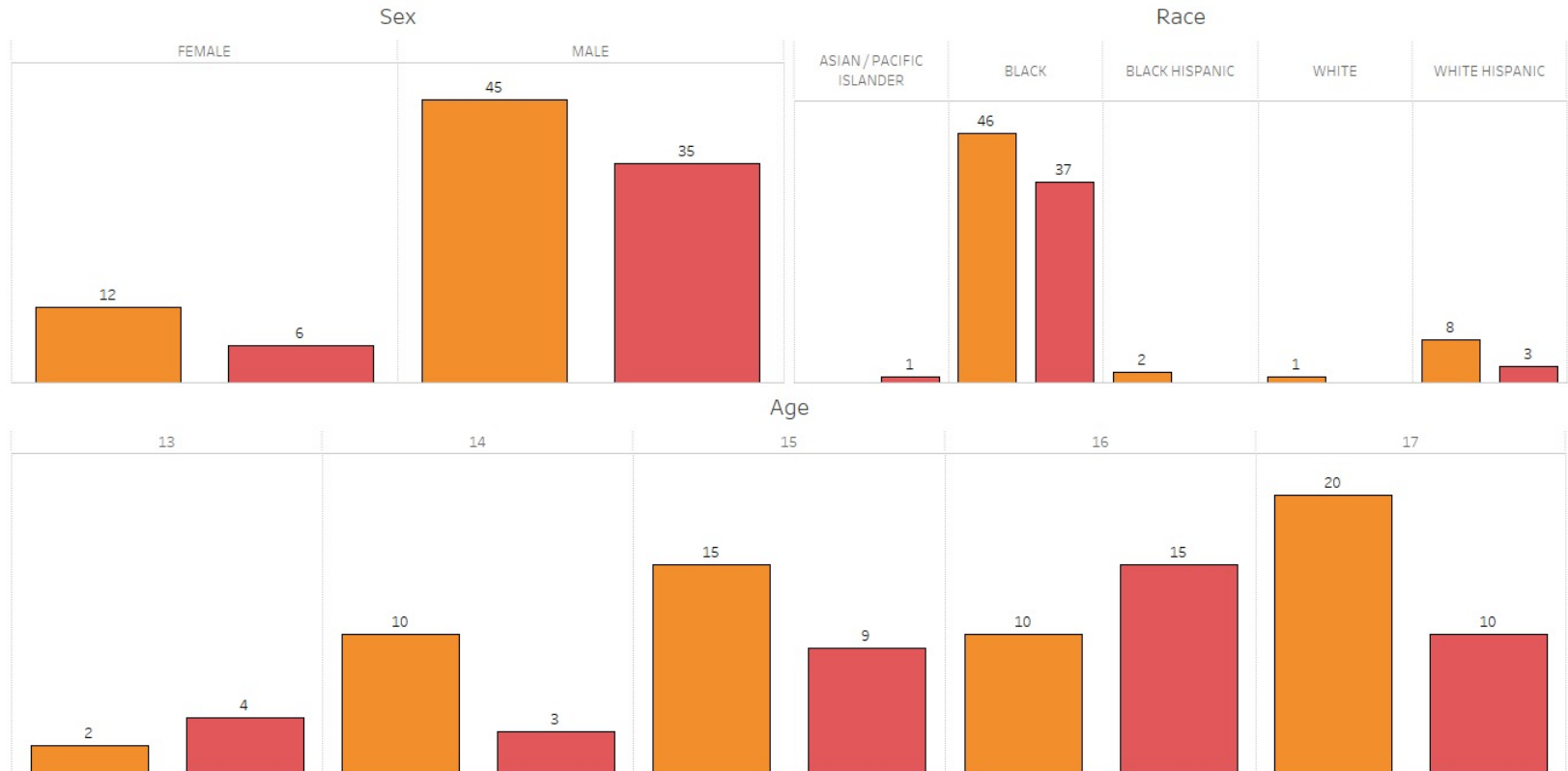
All

Year Legend:

2021

2022

This page provides a monthly demographic breakdown and previous year comparison of juveniles processed at the JISC. Totals can be filtered by arrest year, month, and district. Data run some time apart may result in slightly different totals due to expungements.



DATA FULFILLMENT & ANALYSIS | MOVEMENT TIMES

Year: 2022 Month: JANUARY District: All Year Legend: 2021 2022

This page provides a monthly movement time breakdown of juveniles processed at the JISC. Movement time is based on the difference between arrest time and arrival time at JISC, given in minutes. A small number of arrests have one or more incorrect time entered. Some movement time outliers (times greater than 300 minutes) are the result of these data inaccuracies. Totals can be filtered by arrest year, month, and district. Data run some time apart may result in slightly different totals due to expungements.

Movement Time (min)



DATA FULFILLMENT & ANALYSIS | DISPOSITIONS

Year:	Month:	District:	Row Filter:	View Filter:
2022	JANUARY	All	CHARGE TYPE	CATEGORIES

This page provides a monthly disposition breakdown and previous year comparison of juveniles processed at the JISC. The "OTHER" disposition category includes formal adjustments, individuals released without charging, and unspecified dispositions. Totals can be filtered by arrest year, month, and district. Row selections can be made based on FBI UCR arrest charge type or community area or district of arrest. Column selections can be made based on disposition categories or row totals. Data run some time apart may result in slightly different totals due to expungements.

Dispositions

	STATION ADJUSTMENT										REFERRED TO COURT								OTHER	
	CTTV WORKSHOP & CASE MGMT		CTTV WORKSHOP ONLY		REFERRED TO AGENCY		RELEASED TO ADULT		CITY FUNDED CASE MGMT		HOME CONFINEMENT		SUARA CENTER		DETAINED		REFERRED TO COURT		OTHER	
	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022
ROBBERY	0	0	0	0	0	0	0	0	0	1	0	1	0	0	3	7	0	1	0	0
AGGRAVATED BATTE..	0	0	0	0	0	0	0	0	0	0	1	0	0	0	1	0	0	2	0	0
BURGLARY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0
LARCENY - THEFT	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	1	0	1
MOTOR VEHICLE THEFT	4	0	3	0	0	1	1	0	0	5	1	0	0	0	2	1	10	8	0	1
SIMPLE ASSAULT	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0
SIMPLE BATTERY	0	0	0	0	0	0	0	0	4	1	1	0	0	0	1	0	0	1	0	0
WEAPONS	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	3	0	0	0	0
DRUG ABUSE VIOLATI..	0	0	0	0	0	0	0	0	1	0	2	0	0	0	1	1	7	0	0	0
MISCELLANEOUS NO..	0	0	0	0	0	0	0	0	2	0	0	0	0	0	1	0	0	0	0	0
TRAFFIC VIOLATIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0
WARRANT ARRESTS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	8	1	0	0	0	0
CRIMINAL SEXUAL AS..	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1
TOTAL	4	0	4	0	0	1	1	1	8	8	5	1	0	0	18	14	17	13	0	3

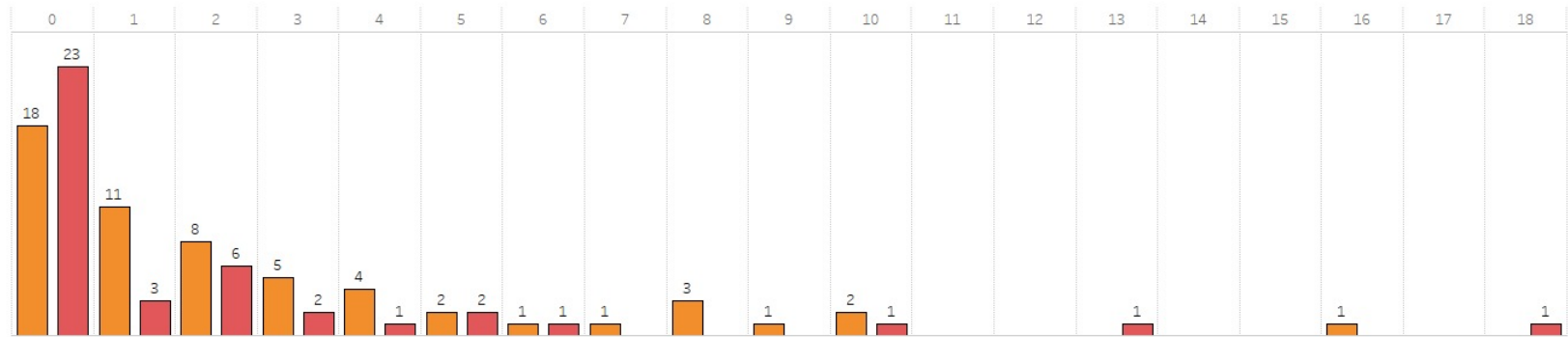
Due to the transition out of the JISC facility, some monthly data is not being accurately captured in CPD's CLEAR data base. Multiple data bases are being used. The correct number of youth referred to LCLC was 13, not 9 as displayed in the dispositional outcomes chart. We are working to fix the problem immediately.

DATA FULFILLMENT & ANALYSIS | RECIDIVISM

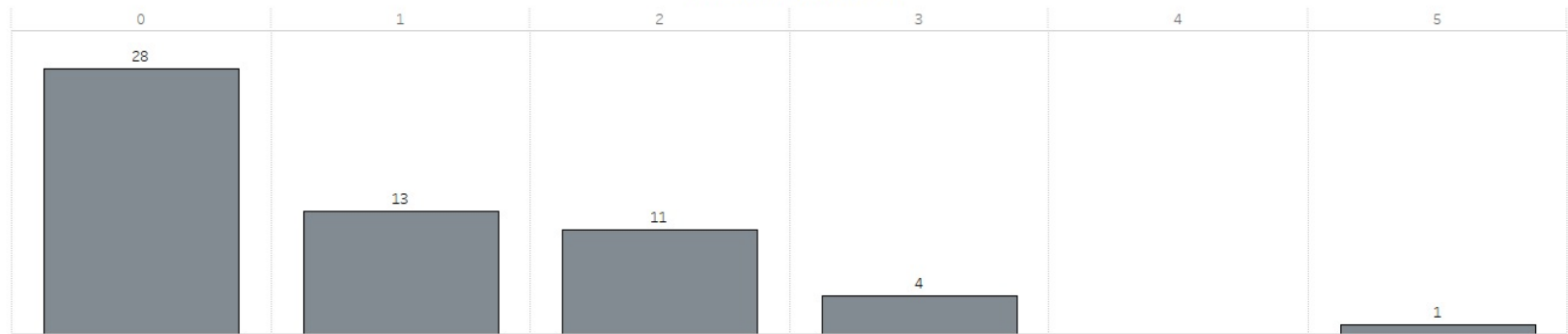
Year: 2022 Month: JANUARY District: All Year Legend: 2021 (orange) 2022 (red)

This page provides a monthly breakdown and previous year comparison of the arrest history as well as next year recidivism rates of juveniles processed at the JISC. Arrest history is not available for expunged records. Subsequent arrest counts are based on the number of times an individual arrested during the selected month of the previous year was arrested at any point during the twelve months from the month of the initial arrest. Subsequent arrests may have occurred in the year of initial arrest or the selected year. Totals can be filtered by arrest year, month, and district. Data run some time apart may result in slightly different totals due to expungements.

Prior Arrests



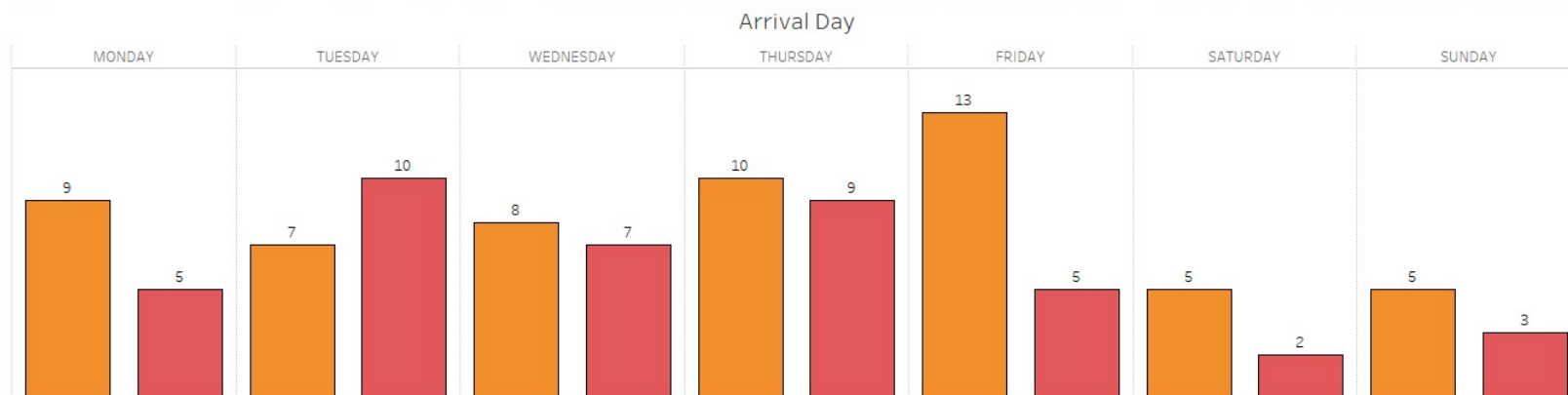
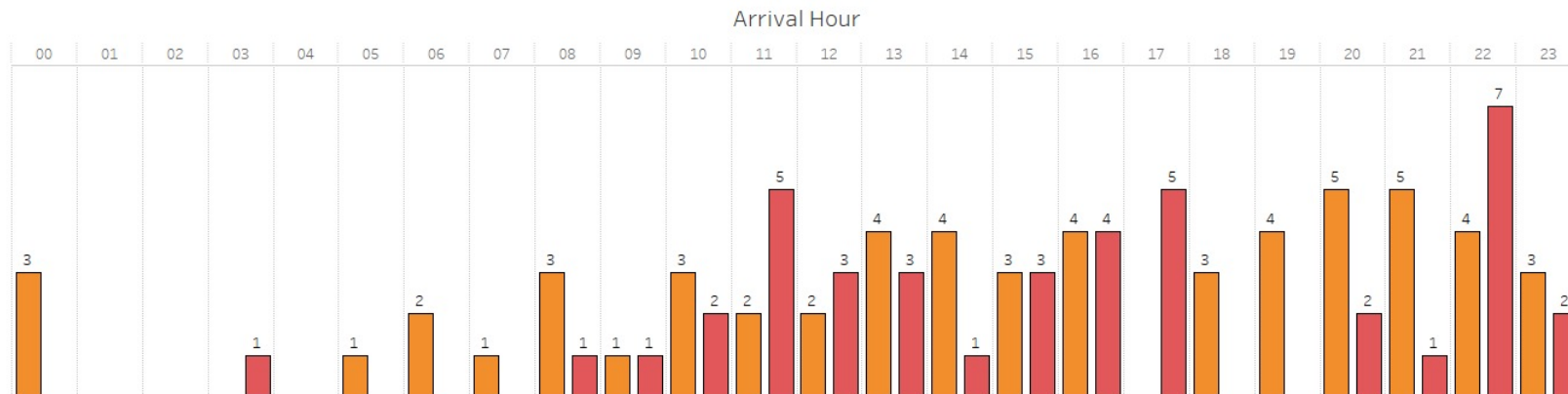
Subsequent Arrests



DATA FULFILLMENT & ANALYSIS | ARRIVAL DATES & TIMES

Year: 2022 Month: JANUARY District: All Year Legend: 2021 (orange) 2022 (red)

This page provides a monthly arrival time breakdown and previous year comparison of juveniles processed at the JISC. Arrival time is based on the day or week and hour of day arrestee first arrived at the JISC. Totals can be filtered by arrest year, month, and district. Data run some time apart may result in slightly different totals due to expungements.

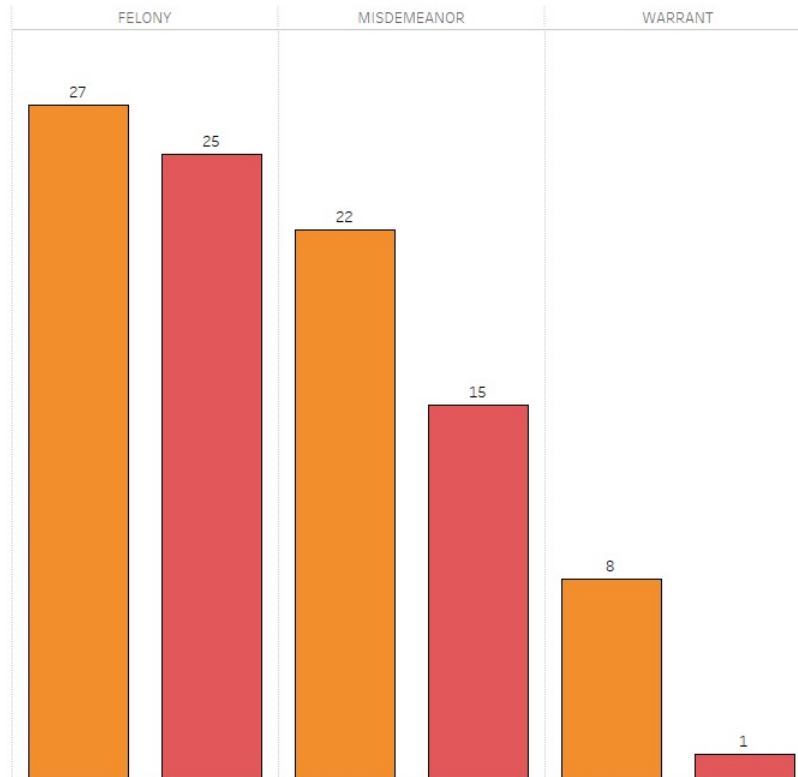


DATA FULFILLMENT & ANALYSIS | ARREST TYPES

Year: 2022 Month: JANUARY District: All Year Legend: 2021 (orange) 2022 (red)

This page provides a monthly arrest type breakdown and previous year comparison of juveniles processed at the JISC. Totals are given for arrest charge and FBI UCR arrest types. Totals can be filtered by arrest year, month, and district. Data run some time apart may result in slightly different totals due to expungements.

Arrest Charge Type



FBI Type Charge Description

	PREVIOUS YEAR	CURRENT YEAR	% CHANGE
ROBBERY	3	10	233%
AGGRAVATED BATTERY	2	2	0%
BURGLARY	0	1	
LARCENY - THEFT	0	3	
MOTOR VEHICLE THEFT	21	16	-24%
SIMPLE ASSAULT	1	1	0%
SIMPLE BATTERY	6	2	-67%
WEAPONS	1	3	200%
DRUG ABUSE VIOLATIONS	11	1	-91%
MISCELLANEOUS NON-INDEX OF..	3	0	-100%
TRAFFIC VIOLATIONS	1	0	-100%
WARRANT ARRESTS	8	1	-88%
CRIMINAL SEXUAL ASSAULT (IN..	0	1	
TOTAL	57	41	-28%

Due to the transition out of the JISC facility, some monthly data is not being accurately captured in CPD's CLEAR data base. Multiple data bases are being used. The correct number of youth referred to LCLC was 13, not 9 as displayed in the dispositional outcomes chart. We are working to fix the problem immediately.

DATA FULFILLMENT & ANALYSIS | ALTERNATE DISPOSITIONS

Year:

2022

Month:

JANUARY

District:

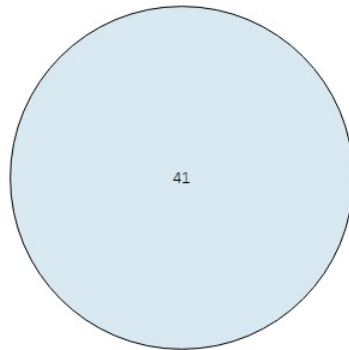
All

This page provides a breakdown of alternate dispositions for juveniles processed at the JISC. A "HIGHER ALTERNATE DISPOSITION" of "YES" indicates an alternate disposition higher than the calculated disposition was used. A "HIGHER ALTERNATE DISPOSITION" of "NO" or "NULL" indicates negative.

The alternate disposition indicator was added to the data warehouse in November 2020; data is unavailable for earlier arrests. The "SUMMARY" field is not a required application field and may not always be populated for higher alternate disposition types.

Totals can be filtered by arrest year, month, and district. Data run some time apart may result in slightly different totals due to expungements.

Alternate Dispositions



HIGHER ALTERNATE DISPOSITION: NULL

Summary Notes

HIGHER ALTERNATE DISPOSITION:

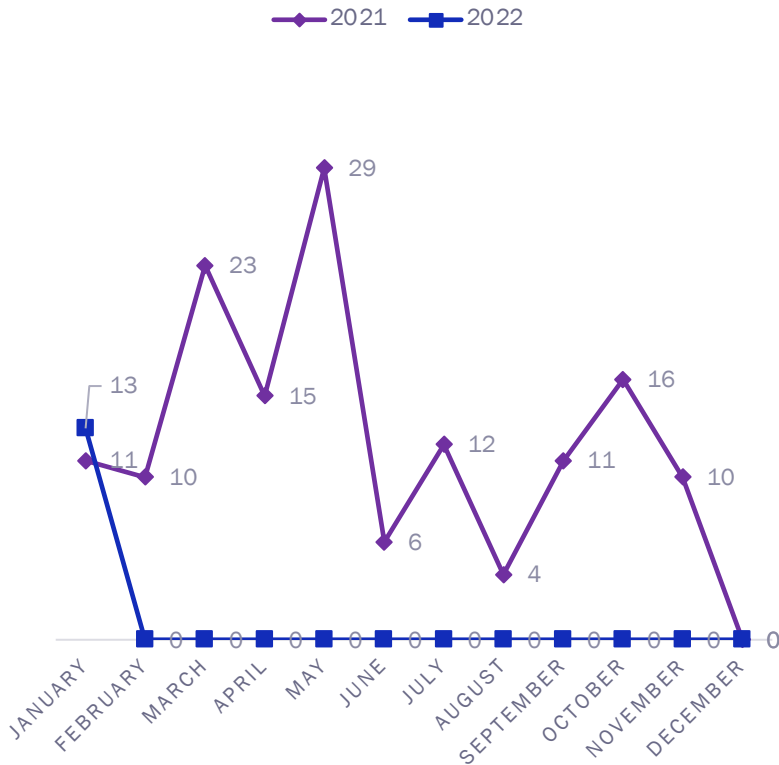
SUMMARY

NULL

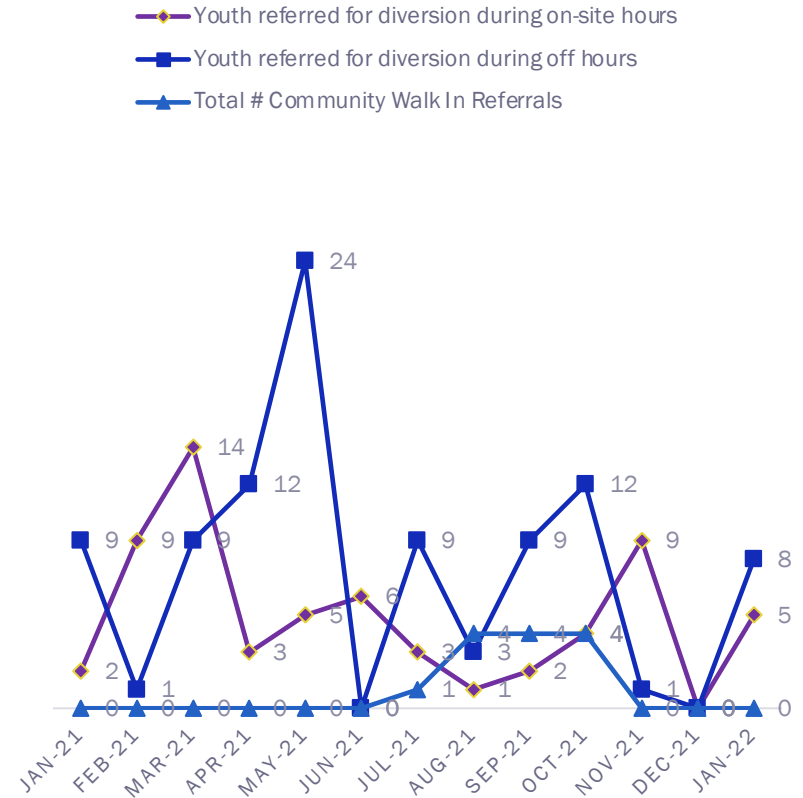
The minor respondent agreed to abide by rules set by his mother, the mother allowed the minor respondent to be released to her adult son. The mother was inf..

Youth Diverted

TOTAL # OF YOUTH DIVERTED BY MONTH



ON-SITE VS. OFF-SITE HOURS



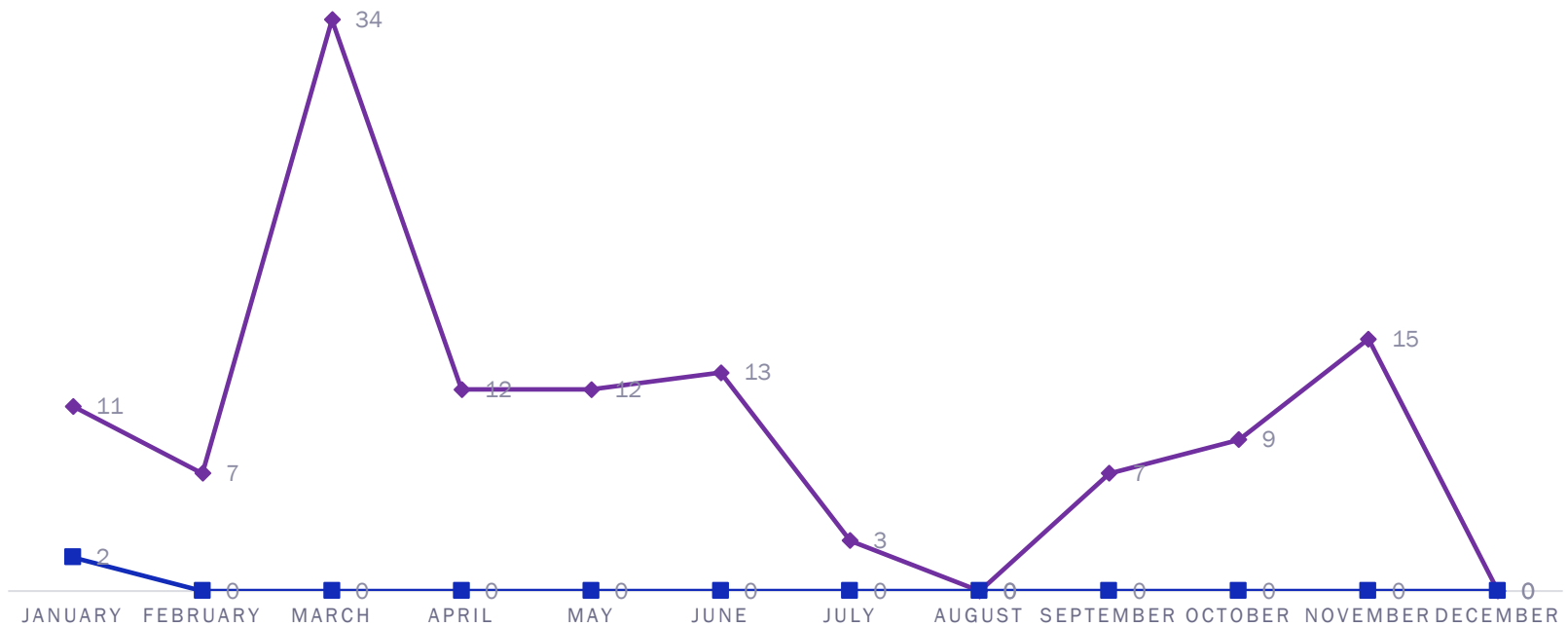
Guiding Questions

1. We know have a year of data throughout Covid to compare our numbers to. Do we think 2022 data will follow what we saw in 2021 or do we think there are

Youth Receiving Limited Legal Representation at JISC

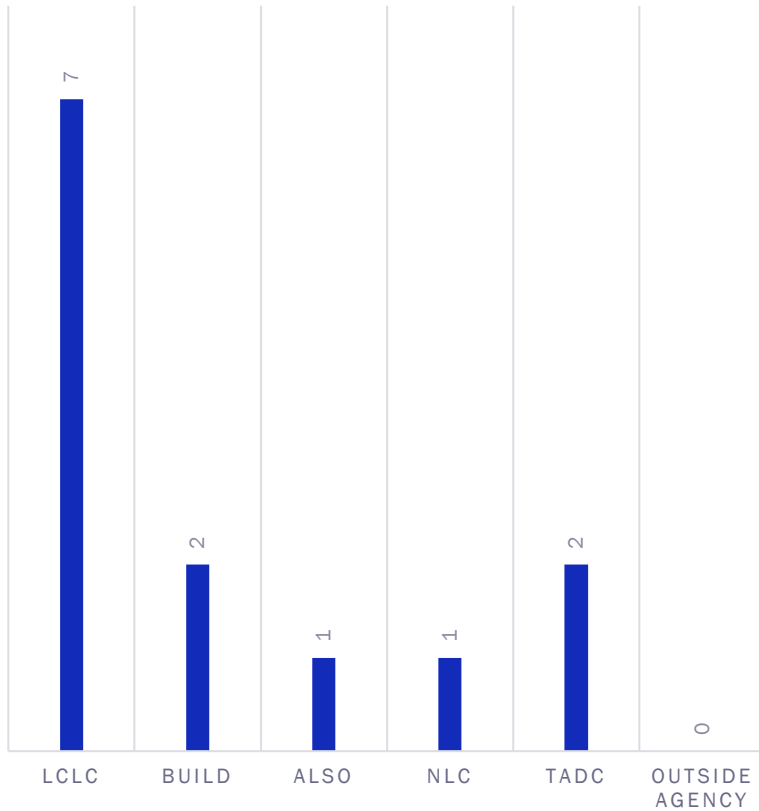
LIMITED LEGAL REPRESENTATION

—◆— 2021 —■— 2022

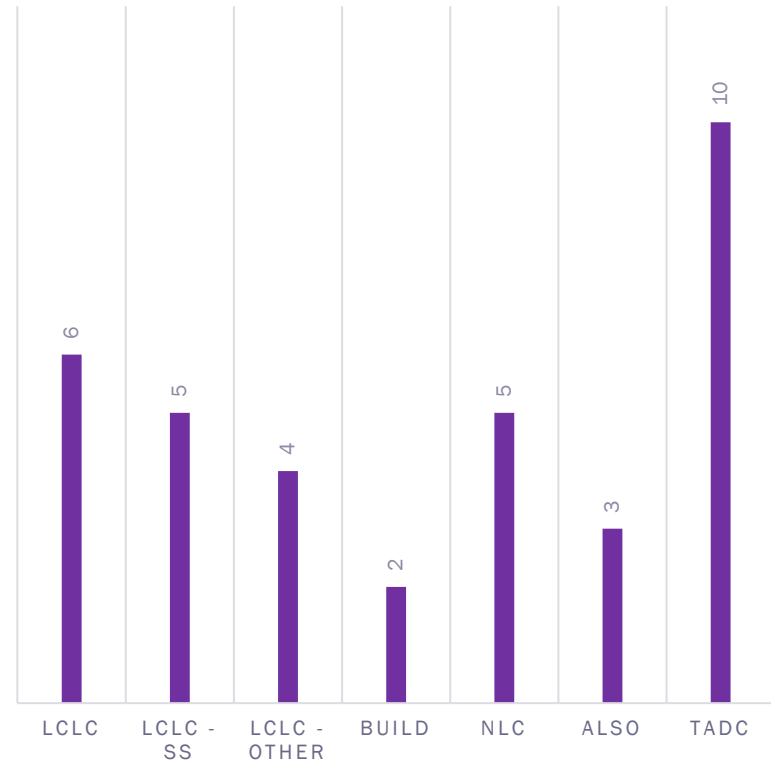


Diversion by Agency/Area

REFERRALS BY AGENCY (JAN. 2022)



CASELOAD BY AGENCY/CM (JAN. 2022)

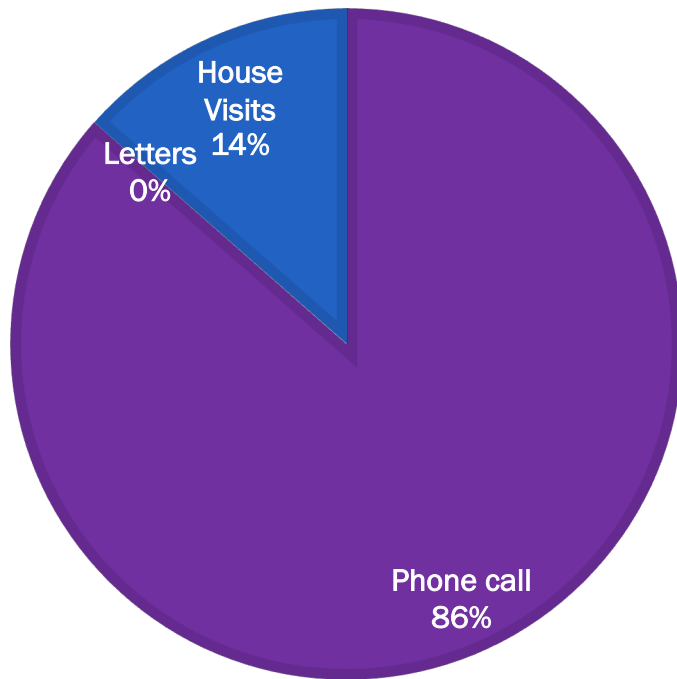


Guiding Questions

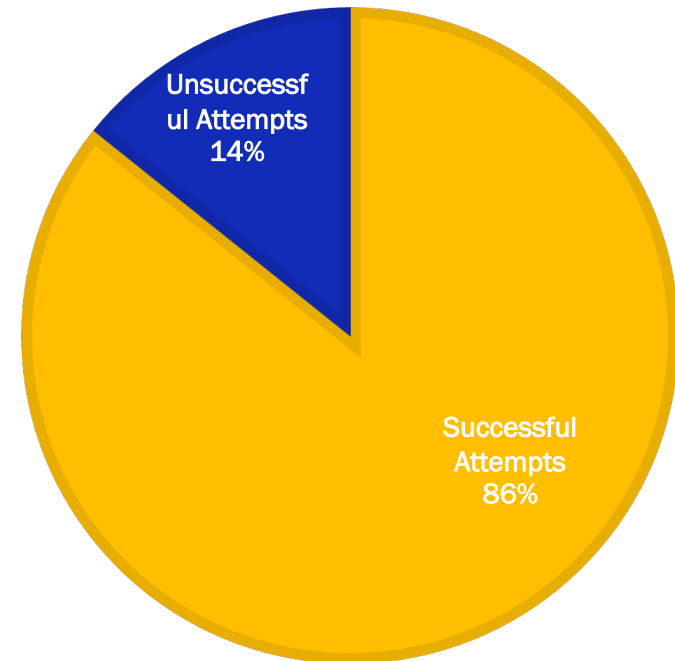
1. Do we think there will be concentration of arrests on the South Side as there were in 2021 or will it go back to a split between the South and West side?

Youth Engagement

PRE-ENGAGEMENT ATTEMPTS (JAN. 2022)



CASE MANAGEMENT CONTACTS (JAN. 2022)

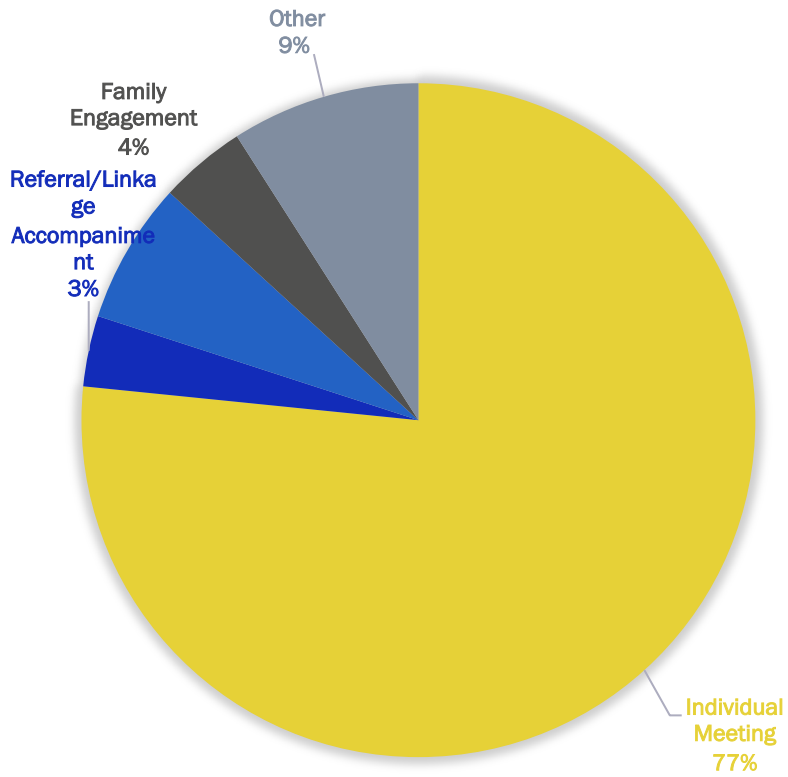


Guiding Questions

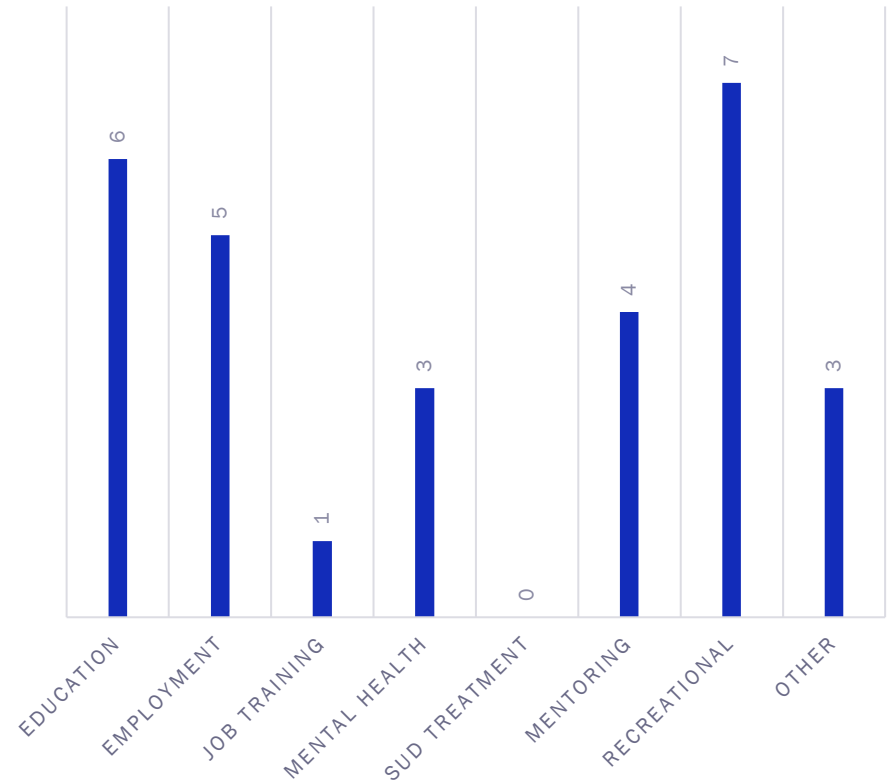
1. Are there steps we can take to continue engaging clients and keep them engaged? Further activities and resources we can engage our youth in so they are receptive to services?

Youth Engagement and Support Services

SUCCESSFUL CONTACT BY TYPE (JAN. 2022)



LINKAGES MADE (JAN. 2022)



Community Narratives

- LCLC: This youth was disengaged from school for most of 2020/2021 due to lack of technology to work from home or access to internet. He enrolled in a new school where he was being bullied. His case manager was able to work with him and advocate for him to start at a new school where he will get the additional supports he needs to catch up. His case manager has also been able to support him by gaining access to the tools he needs at home.

LCLC: Client had his first day at Perspectives today and he reported that it went well! He is grateful to have a smaller school that he can attend without fear of his physical safety. As a Lakers fan, client was pleased to find out that NBA player Anthony Davis Jr. is an alum of Perspectives, and he looks forward to hopefully meeting Mr. Davis when he makes one of his routine visits to his alma mater. Through our program, we were able to get client hygiene products, school uniforms, and other school essentials to set him up for success in his new, safe learning environment.

Metrics Chart

Metric (listed in DFSS contract)	Goal (listed in DFSS contract)	Current
Percent of youth referred by any source (including walk-ins) that LCLC contacts.	100%	100% of young people have been reached out to. In January, 37 pre-engagement attempts were made to reach out to referrals. Once contact was established by the community based case manager, 309 case management contacts were made. Of the 309 – 265 were successful, 44 were unsuccessful.
Percent of youth referred by any source (including walk-ins) that meet with a case manager to complete a needs assessment within 30 days and are given an individualized service plan.	75%	80% of youth that have met with a case manager have completed a needs assessment within 30 days and given an individualized service plan.
Percent of youth who begin service plan implementation complete individualized service plan.	75%	<ul style="list-style-type: none"> • 48% of youth who begin service plan implementation successfully completed their individualized service plan (ISP). • 30% who begin service plan implementation are in the midst of their ISP. • 13% who begin service plan implementation unsuccessfully completed their ISP. • 9% who begin service plan implementation were closed for other reasons.
Percent of youth who have completed a needs assessment begin individualized service plan implementation.	85%	<ul style="list-style-type: none"> • 48% of linkages for wrap around support services have been kept since January 2022. • In January, 41% were successfully linked, and 59% are pending/waiting for an appointment.

Action items and next steps

- Identify action items based on data
- Identify owners for each action item
- Share action items and owners via e-mail after meeting
- Individual action item owners execute on action items prior to next meeting
- Begin next meeting with report-outs on action items

APPENDIX

Once goals, metrics, and targets are set, performance management follows a repeating cycle each month

1

Set goals, metrics, & targets

- Performance management starts with choosing goals, quantifying them with metrics, and setting targets to work to achieve
- Goals are important for the PM process as they orient what you are working towards

2

Monitor and understand data

- Regularly monitoring data allows early detection of problems and learnings from successes
- Through data monitoring, trends should be identified and hypotheses formed for possible complications
- Hypotheses will be used to generate discussion at the PM meeting and to drive decision-making

3

Hold PM meeting

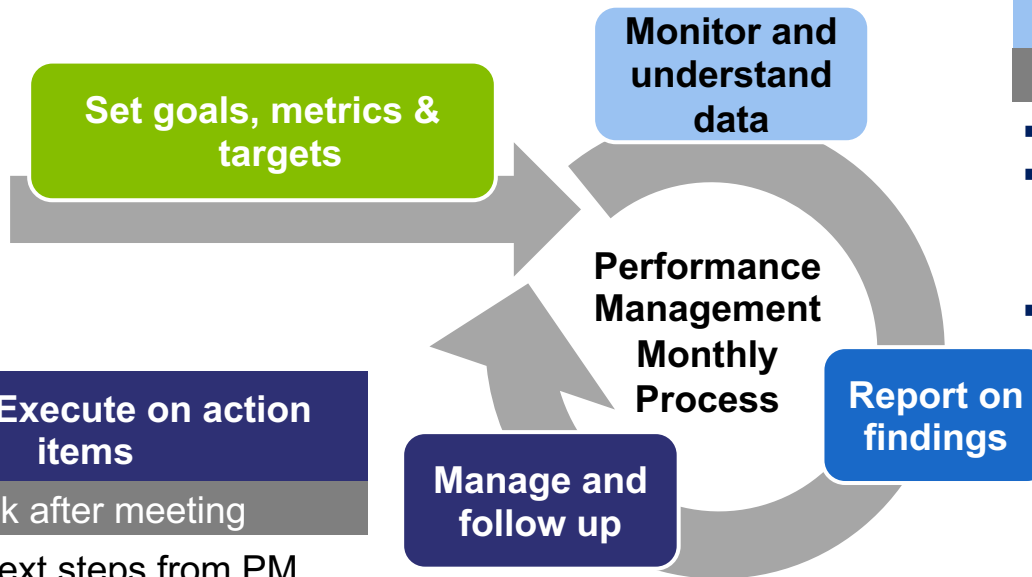
- PM is anchored around the monthly meeting, which is critical for ensuring data is converted to action
- The PM meeting is also an opportunity to celebrate successes, communicate challenges, and share best practices

4

Vigorously follow up

- Rigorous follow-up on action items is critical to success after PM meeting
- Reminders prior to the next PM and/or a next step / action item tracker should be maintained to catalogue and monitor status of next steps over time and hold staff accountable
- As next steps are taken, data is monitored and the PM process begins again

The JISC's Performance Management cycle should center around monthly JISC PM meetings



Step 1: Monitor and understand data

Week before meeting

- DFA shares monthly data report
- JISC staff reviews data report and to determine focus for PM meeting
- Prepare agenda for PM meeting

Step 2: Hold PM meeting & develop action items

Monthly PM meeting

- Report on off-track metrics
- Revisit ongoing next steps and successes from previous PM meetings
- Decide on next steps to address off-track metrics

Step 3: Execute on action items

Week after meeting

- Enact next steps from PM meeting
- Track new data as applicable

The cyclical nature of the PM process means that it is iterative, and CPD will be able to build its capacity for PM every month

Once goals, metrics, and targets are set, performance management follows a repeating cycle each month

